

FINANCIAL TIMES

Germany

Conglomerate dinosaurs roar with health

Page 13

Preventing conflict

EU searches for a role

Edward Mortimer, Page 12

Asia in Crisis

The threat to Japan's institutions

Page 6

Turkmenistan

Trapped between Russia and Iran

Page 4

World Business Newspaper <http://www.ft.com> WEDNESDAY JANUARY 14 1998

WORLD NEWS

Employers urge Paris to drop proposals for 35-hour week

French employers yesterday urged the government to abandon plans for a 35-hour working week, as unemployment protests continued. Five business groups said the move would "destroy jobs instead of creating them". Page 2

Action on Iraq stand-off: Russia and France sought to defuse the latest stand-off over UN weapons inspections in Iraq after Baghdad blocked a UN team led by an American it claimed was a spy. The Clinton administration said it was seeking a multilateral response, but would go it alone if necessary. Page 14; Oil price, Page 22

Mexican police fire on crowd: Mexican police fired on a crowd of Indian protesters in Chiapas state, killing one woman and wounding two people - including a two-year-old girl. Page 6

Hostage freed in Tokyo: A finance ministry official was released unharmed after being held hostage for six hours at the Tokyo stock exchange. His armed captor said he was protesting against "Big Bang" deregulation. Trading on the lower floors never stopped. Page 7

Oil platform blows over: Gales sent a petroleum superplatform crashing into a bridge in northwest Spain. The recently completed 50,000-tonne Discover Enterprise, built at the Astano shipyard, split the bridge which had been cleared of traffic. Page 15

Czech MEPs approve watchdog: The Czech lower house of parliament legislated to set up a capital markets watchdog and reduce the influence of banks over non-financial companies. Foreign investors see the measure as essential for the rehabilitation of Czech capital markets. Page 3

Canadians still shivering: More than a million Québécois began their second week without power since an ice storm hit the area. Authorities urged those still living in freezing homes to evacuate before the weather worsens. Page 16

Abortion plan on funding: US secretary of state Madeleine Albright urged Congress to release funding for the UN and IMF and stop linking the issue to abortion policy. Page 6

Lottery libel trial: Guy Snowden, chairman of US lottery operator GTech, offered British tycoon Richard Branson a bribe to withdraw from the contest for the UK national lottery. London's High Court was told at the start of a two-way libel action between the men. Page 9

Arafat in Jordan for talks: Palestinian leader Yasser Arafat arrived in Jordan for talks with King Hussein on ways to advance the peace process with Israel. He will brief the king on last week's talks with US envoy Dennis Ross. Israel refuses to order troop withdrawal. Page 4

New delay for HK airport: Plans to open Hong Kong's new US\$2.4bn airport have been put back from April until July because of a hold-up with the rail link. Page 7

Donation for China: Germany is donating DM75,000 (\$41,000) "humanitarian first aid" to help victims of Saturday's earthquake in northern China which left about 500,000 people homeless. Page 10

Guyana bans protests: Guyana has banned all street demonstrations and marches following looting in the capital Georgetown. Page 11

BUSINESS NEWS

Sony close to signing deal for independent European labels

Sony Music Europe is in advanced negotiations to acquire substantial shareholdings in Yo Mama, the German independent record company, and Double T, a Belgian independent label. Page 15

Flight BSCA: Europe's largest credit rating agency, said that it and its rivals, Standard & Poor's and Moody's Investors Service of the US, failed to anticipate recent turmoil in Asia. Page 15

Airbus Industrie said it had sold more aircraft last year than Boeing and accused the US group of issuing inflated order figures. Page 4

Generali, the Italian insurer, saw the three-month deadline for regulatory approval of its FF55bn (\$5bn) hostile bid for AGF of France expire, with no comment from the authorities. Page 16

Imperial Chemical Industries, the UK's largest chemicals group, has chosen Brendan O'Neill, chief executive of the Guinness brewing business, as its likely future chief executive. Page 15; Lex, Page 14

Cable & Wireless Communications, the UK cable company, is to buy back \$1.5bn of junk bonds in the US before selling up to \$2.8bn of investment grade bonds in a move which could save it \$40m (\$64m) a year in interest costs. Page 15

SAP, the German business software group, is to expand its workforce by 40 per cent, creating up to 5,000 new jobs - including 2,000 in Germany - in the next 12 months. Page 14 & Lex

New car sales in Europe in 1997 increased at double the rate forecast last January, with a 4.8 per cent rise to 13.4m units. Page 2

Rancho Central Hispano, the Spanish bank, is close to completing an agreement with Endesa, the domestic power group, covering joint investment in the telecommunications and energy sectors. Page 16

Urusa, the state-owned Polish tractor factory, is facing an uncertain future as the government tolerates a virtual takeover by the Solidarity union. Page 2

CBS has struck a \$4bn deal to televise National Football League games over the next eight seasons. The record price was more than double the \$217m paid by NBC for its expiring four-year contract. Page 15; Lex, Page 14

Amertech, the Chicago-based telephone company investing \$3.2bn for a 42 per cent stake in Denmark's Tele Danmark, announced after-tax profits of \$2.5bn for 1997, up from \$2.15bn in the previous year. Page 17

Whirlpool, one of the world's largest home appliance manufacturers, is to cut around 3,200 jobs at its majority-controlled Brazilian appliance operations. Page 17

Sidex, Mexico's troubled tourism and real estate conglomerate, suspended trading of bonds and shares on the Mexican Stock Exchange and the US Nasdaq market pending its announcement of a plan to restructure \$2bn of debt. Page 17

Japan has floated the idea of an Asian Currency Unit similar to the European Currency Unit in response to mounting financial problems in the region. Page 7

Korea Telecom, the unlisted state-run group, predicted net profits would fall by 90 per cent to Won18m (\$6m), although sales are expected to increase by 7.3 per cent to Won7,510m. Page 16

Fall-out from Asian turmoil starts to affect multinationals

Companies post pessimistic forecasts as crisis goes on

By Greg McIvor in Stockholm and Michio Nakamoto in Tokyo

Gloomy forecasts from Scandinavian and Japanese companies yesterday showed how Asia's financial crisis is squeezing the global economy. Three Swedish-based multinationals - Ericsson, the telecommunications group, Electrolux, the white goods supplier, and Volvo, the automotive group - said their sales in Asia were being hit.

And in Japan, the head of the world's largest steel company warned that the country's steel industry would suffer a serious blow to exports as a result of the depreciation of the Korean won. Takashi Imai, president of Nippon Steel and head of the Japan Iron and Steel Federation, said Japanese steel exports to South Korea could fall as much as 50 per cent in the short term as a result of a fall in the cost competitiveness of the Japanese industry and the downturn in the Korean economy.

Electrolux said it was cutting about 100 sales and administrative posts in Thailand and Indonesia, its two biggest regional markets, in response to lower demand. "If demand is low we have to adjust to that," said Michael Treschow, chief executive. "We cannot just wait and hope there is a quick fix."

The company said direct sales of vacuum cleaners in Asia, which accounts for 5 per cent of its sales, fell 25-30 per cent in December against the same month in 1996.

Volvo, which last year signalled it might delist investments in its car operations in several leading south-east Asian markets, did not rule out temporary closures of its factories in the region. The company suspended car production in Thailand, its

biggest regional market, for 10 weeks late last year in the face of sagging demand.

Mats Edenberg, a Volvo official, said recent events would make it difficult for the company to attain its goal of doubling sales in south-east Asia to SKr30bn (\$3.75bn) by 2000.

Ericsson's mobile phones division said recent explosive growth of mobile handset sales to the region had slowed "in the tiger economies where turbulence is going on" during the fourth quarter of last year.

The region accounts for 30 per cent of its cellular handset sales, although its two biggest markets - China and Australia - have remained unscathed so far.

Japanese steelmakers are among the largest in the world and despite their declining importance as drivers of the Japanese economy, the sector is still considered a symbol of Japan's economic strength. Shares of the leading steelmakers recovered some ground in heavy trading in Tokyo yesterday.

Korea is the single largest export market for Japanese blast furnace steel producers. The rise in the global cost competitiveness of Korean producers such as Posco is likely to put pressure on Japanese steelmakers to lower their prices. Analysts expect the situation to hit steelmakers' results in the new fiscal year beginning April.

If the situation worsens, and production falls to 95m tonnes or less, this could mean losses and may accelerate a consolidation in the industry, according to Atsushi Yamaguchi at Jardine Fleming in Tokyo.

Asia in crisis, Page 6
World steel output, Page 4
Editorial Comment, Page 13
Currencies, Page 21
World stocks, Page 32

Chinese interested in failed bank



Philip Tose, chairman of collapsed investment bank Peregrine, at a news conference in Hong Kong yesterday. Chinese companies are among those interested in buying parts of the group, he said, adding that it had sought help from the Hong Kong government but was refused. Report, Page 14

MEPs challenge de Silguy's plan to run for regional office

By Lionel Barber in Brussels

Leading members of the European Parliament have challenged a surprise decision by Yves-Thibault de Silguy, the European Union's monetary affairs commissioner, to run for political office in France.

The European Commission must clarify whether Mr de Silguy should be allowed to hold two jobs at once, according to Gijs de Vries, Liberal group leader; Pauline Green, Socialist group leader; and Wilfried Martens, who heads the centre-right European People's party.

Mr de Vries also raised questions about the intervention of Jacques Chirac, France's president, who has lobbied Jacques Santer, Commission president, to allow Mr de Silguy to run in the regional elections in Brittany in March.

Mr Chirac apparently views Mr de Silguy, who is attempting to become president of the regional council, as crucial to his Gaullist party's chances of holding Brittany in the 2002 presidential

election. Mr de Vries called on Mr Santer to clarify the Commission's position on the French commissioner. Mr Martens agreed with that, but said Mr Santer should be allowed more time to prepare an answer. Yesterday, Mrs Green voiced concern about potential conflicts of interest.

So far, the Commission has ducked the question of whether Mr de Silguy should choose between Brussels and Brittany, arguing that he is a declared candidate rather than an official candidate for regional office.

Mr de Silguy's candidacy is the subject of a dispute between the Gaullists and their liberal UDF partners. The UDF is pressing for one of its senior figures, Pierre Méhaignerie, to head a joint list in the elections rather than a Brussels commissioner.

Mr de Silguy's domestic political ambitions have caused comment at the European Parliament, partly because his responsibilities include the formidable task of preparing the launch of the European single

currency. But he contends that he can be a commissioner in Brussels and a future president of the Brittany region. "I can defend Europe on the ground," he told the FT last week.

The English text of the Maastricht treaty says: "The members of the Commission may not, during their term in office, engage in any other occupation, whether gainful or not." The French version says merely that Commission members are not allowed to engage in "any professional activity".

In 1995, Mr Santer told MEPs that all members of the Commission had renounced professional activities and any elective office which would restrict their ability to fulfil their duties. But he drew a distinction between being a member of a national assembly or the European Parliament and holding a local office.

Mr de Silguy cites the example of Edith Cresson, his fellow French commissioner, who ran in municipal elections in 1995, renewing her term as mayor of a small French town.

Microsoft's Tokyo offices are searched

By Louise Kehoe in San Francisco and Michio Nakamoto in Tokyo

Japanese anti-monopoly authorities yesterday carried out an unexpected search of Microsoft's offices in Tokyo, extending the US software company's legal problems into a new arena.

Officials from Japan's Fair Trade Commission arrived unannounced and took copies of several documents relating to its dealings with personal computer manufacturers, Microsoft said.

The company, which faces antitrust charges in the US and is under investigation by European competition authorities, was surprised by the action of Japanese officials. "We were somewhat taken aback because we had previously offered to co-operate with the FTC and answer any questions that the commission might have," said Brad Smith, Microsoft associate general counsel in charge of international issues.

The Japanese authorities' action came as Microsoft was preparing to face charges in a Washington DC courtroom of contempt of court arising from antitrust charges lodged by the US Justice Department.

Attorneys for Microsoft spurned

Continued on Page 14
Editorial Comment, Page 13

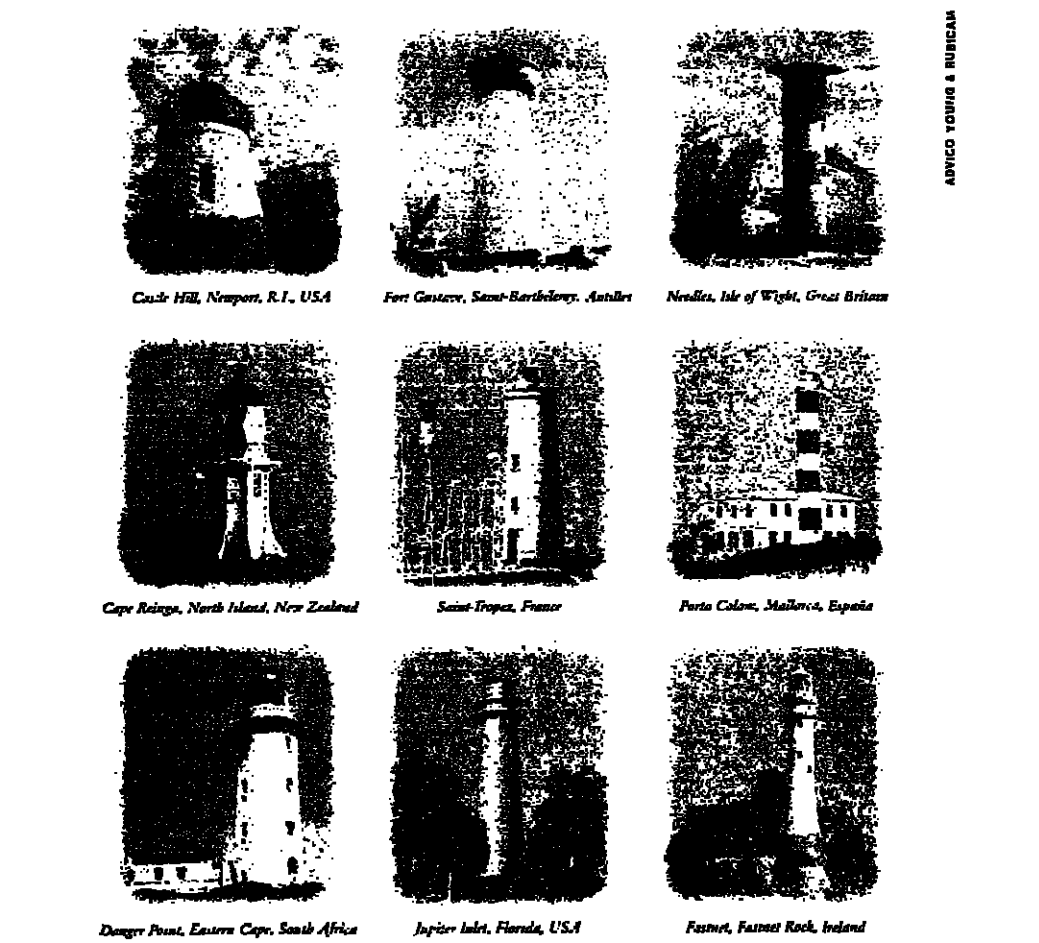
Markets

STOCK MARKET MOVEMENTS	
New York: Dow Jones	7,880.29 (+30.11)
NASDAQ Composite	1,531.08 (+24.12)
Europe: FTSE 100	2,802.00 (+12.12)
DAX	1,128.40 (+12.12)
FTSE 100	2,802.00 (+12.12)
Nikkei	14,755.94 (+11.50)
FUTURES MARKET MOVEMENTS	
FTSE 100 futures	2,815.00 (+12.12)
3-month T-bill	105.75 (+0.05)
Long Bond	105.75 (+0.05)
Short Bond	105.75 (+0.05)
COMMODITY MARKET MOVEMENTS	
Oil: WTI	22.50 (+0.25)
Gold: COMEX	325.00 (+0.25)
Silver: COMEX	10.00 (+0.25)
Copper: COMEX	1.50 (+0.05)
Aluminum: COMEX	1.50 (+0.05)
Steel: COMEX	1.50 (+0.05)
Wheat: COMEX	1.50 (+0.05)
Corn: COMEX	1.50 (+0.05)
Soybeans: COMEX	1.50 (+0.05)
Beans: COMEX	1.50 (+0.05)
Wool: COMEX	1.50 (+0.05)
Wool: COMEX	1.50 (+0.05)
Wool: COMEX	1.50 (+0.05)

© THE FINANCIAL TIMES LIMITED 1998 No. 33,497
London - Leeds - Paris - Frankfurt - Stockholm - Madrid - New York
Los Angeles - Tokyo - Hong Kong

FINANCE	
Chili: Chilean Peso	22.50 (+0.25)
India: Indian Rupee	1.50 (+0.05)
Japan: Japanese Yen	1.50 (+0.05)
South Africa: Rand	1.50 (+0.05)
Thailand: Baht	1.50 (+0.05)
UK: British Pound	1.50 (+0.05)
US: US Dollar	1.50 (+0.05)
Yen: Japanese Yen	1.50 (+0.05)
Yen: Japanese Yen	1.50 (+0.05)
Yen: Japanese Yen	1.50 (+0.05)

International 4-9 Europe 2-3 Technology 10 Arts 11 Letters 12 Companies 16-19 Currencies 21 Bonds 20 World Equities 26-32



You may know "Fastnet" from "Danger Point", but do you know Red Chips from Blue Chips?

UBS Private Banking

Union Bank of Switzerland

Zurich (01) 234 44 55, Geneva (022) 388 46 46, London (0171) 901 10 61, Luxembourg (352) 45 12 12 333, New York (212) 649 10 75, Hong Kong (852) 2846 1286, Singapore (65) 638 2888. UBS Private Banking is a division of Union Bank of Switzerland, which is regulated in the UK by FIMRO. www.ubs.com

NEWS: EUROPE

French government under fire on two fronts as jobless resume street protests

Jospin faces new attack from employers

By David Owen in Paris

French employers urged the government yesterday to abandon plans to introduce a 35-hour working week, as unemployed protesters again took to the streets in Paris and the southern port city of Marseilles.

The heads of five organisations, representing more than 3m entrepreneurs, predicted that a draft bill introducing a 35-hour week in 2000 for private sector companies employing more than 20 people would "destroy jobs instead of

creating them". The National Assembly is to start debating the measure on January 27.

The employers issued the reminder of their misgivings as thousands of jobless people pressed on with their campaign for a review of monthly benefits and a year-end bonus.

In Paris, a group variously estimated at between 4,500 and 10,000 marched from the employment ministry to the headquarters of the CNPF, the main employers' federation. Police were said to have used tear-gas to help evacuate the com-

modities exchange, which had been occupied by demonstrators.

About 6,000 marched through the old port area of Marseilles, complaining at the police's removal of protesters from welfare offices over the weekend. Another Paris demonstration is planned on Saturday.

In a speech to journalists, Lionel Jospin, the Socialist prime minister, gave no hint of new concessions to the protesters and insisted the government's policies must be pursued in a disciplined manner. "Changing these policies... or disrupting economic and budgetary

equilibrium because a certain number of social services have been occupied, would end all hope of success," he said.

In spite of the continued protests, Mr Jospin's balanced response - offering FF1bn (\$164m) in extra support to the unemployed, but defending the need for the state to exercise its authority - appears to be taking the sting gradually out of the situation.

Nevertheless, the government has not escaped unscathed from the protests, as indicated by a Louis Harris opinion poll putting

Mr Jospin's popularity rating down 4 points from a month earlier at 56 per cent. The telephone poll was conducted on January 9 and 10, just as the prime minister announced the new emergency fund.

Mr Jospin also indicated that a government plan designed in part to address the underlying causes of a recent upsurge in urban violence would be presented next month. Martine Aubry, employment minister, has asked for a post to be created for a new junior minister of urban affairs.

NEWS DIGEST

Euro tensions in Dutch cabinet

The Dutch government was jolted yesterday when Gerrit Zalm, finance minister, was forced to deny a reported threat to resign if Italy was granted founder membership of the European single currency.

The issue is heightening tensions among candidate countries for monetary union, as well as within the three-party Dutch coalition, which is less than four months away from a general election.

NRC Handelsblad, the respected Dutch afternoon daily, said Mr Zalm had made it clear to Wim Kok, prime minister, that his desire for a strong euro was at odds with any endorsement of Italy's bid to join the monetary union.

Last Sunday Mr Kok rejected a suggestion in the German news magazine Der Spiegel that his government would not join the single currency if Italy were among the expected 11 initial members. Finance ministry officials in The Hague said yesterday Mr Zalm had taken no position on specific countries, and was anxious that the cabinet remained united.

Polling in the Netherlands takes place on May 6, four days after EU leaders are due to decide formally on entry to the single currency.

Gordon Cramb, Amsterdam

YELTSIN'S HEALTH

Russian leader frolics in snow

The Kremlin tried yesterday to dispel concerns about Boris Yeltsin's health by releasing film footage of the Russian president speeding through the countryside on a snowmobile and holding talks with Boris Nemtsov, his first deputy prime minister.

Before yesterday's appearance, Mr Yeltsin had been seen by the Russian public this year only in two short pre-recorded television addresses.

Mr Yeltsin, who looked relaxed and alert, discussed with Mr Nemtsov the government's progress in paying off outstanding wage arrears as well as broader economic issues. The president has promised a renewed legislative drive, when he returns to the Kremlin on January 19, to propel Russia out of economic stagnation.

Mr Yeltsin's first meeting with a senior government official since beginning his holiday in early January confirms Mr Nemtsov's status as the president's favoured minister.

Mr Nemtsov had earlier survived a scare on his way to the meeting when the helicopter in which he and Tatayana Dyachenko, Mr Yeltsin's daughter, were travelling was forced to make an emergency landing. The party continued their journey without further alarm in another helicopter.

John Thornhill, Moscow

KURDS IN GERMANY

PKK loses 'terrorist' label

Germany no longer considers the separatist Kurdistan Workers' Party (PKK) to be a terrorist organisation, the federal prosecutor, Kay Nehm, announced yesterday.

Any legal action against the PKK, which is banned in Germany, will now be taken against it as a criminal organisation rather than a terrorist association, he said.

Members of a terrorist organisation are liable to sentences of between three and 10 years in jail, while members of a criminal organisation face sentences of six months to five years.

The situation "has, fortunately, eased considerably" since the PKK leader, Abdullah Ocalan, agreed to respect German laws in August 1996, Mr Nehm said.

Since Mr Ocalan's statement, there have been only four arson attacks attributed to the PKK in Germany - believed to have been mounted by PKK dissidents - compared with 261 arson incidents in 1995.

The PKK, which seeks an independent homeland for Kurds in the Turkish-Iraqi border area, was banned in Germany after two waves of attacks, in June and November 1993, against Turkish interests.

AFP, Karlsruhe

BOSNIAN ARMY

New force gains strength

Bosnia's combined Muslim-Croat army, re-equipped under a controversial US-backed programme, is now strong enough to retake territory from the Bosnian Serbs, according to a senior Bosnian official.

"The federation army, with the armaments it has received and the training it has had, is perfectly capable of handling an operation of this nature," the former defence minister, Vladimir Soljic, told Bosnian television on Monday night.

However, Mr Soljic, a Croat who is currently vice-president of Bosnia's Muslim-Croat federation, said it had no intention of doing so.

Under the so-called Equip and Train programme, US officials have built up the strength of the federation's army, seeking to balance it against the once more powerful forces of the Bosnian Serb republic. The federation and the Bosnian Serb republic together govern post-war Bosnia.

AFP, Sarajevo

FRENCH AVIATION

Aerospatiale spins off business

Aerospatiale, the French state-owned aircraft, space and defence group, said yesterday that it would spin off its Airbus business later this year in order to pave the way for its integration in the proposed new Airbus corporate entity.

The disclosure was made as the company announced that it had booked orders in 1997 that were worth FF80.3bn (\$13.2bn), compared with FF63.3bn in 1996. The announcement came about a month after leaders in Britain, France and Germany invited European defence and aerospace companies, including Aerospatiale, to come up with proposals for a drastic restructuring of their industry.

The four companies that own Airbus, the aircraft consortium, said last October that it was on course to become a limited company by the start of 1999.

David Owen, Paris

CYPRUS CONFLICT

Turkey to expand delegations

Turkey said yesterday it would include Turkish Cypriot officials in Turkish delegations at international meetings and appoint them at diplomatic missions abroad.

"In every international meeting in which Turkish Cypriots are denied a word, Turkish Cypriot representatives will be included in Turkish delegations," the Turkish Cypriot news agency TAK said, quoting from an agreement signed between Turkey and the breakaway Turkish Cypriot state.

Only Turkey recognises the self-proclaimed Turkish Republic of Northern Cyprus.

The Turkish government had warned in the past that Turkey would strengthen political and economic relations with Turkish Cypriots in response to the European Union's decision to include Greek Cypriots in membership talks.

Turkey has been arguing that the admission of Cyprus into the EU would amount to integration between Cyprus and Greece, already an EU member. Cyprus has been unofficially partitioned since Turkey invaded the northern one-third of the island in 1974 in the wake of an Athens-backed coup by supporters of union with Greece.

AP, Nicosia

Tractor test for Poland's reforms

Job cuts could be a problem for Solidarity, reports Christopher Bobinski

The state-owned Ursus tractor factory, a giant loss-making enterprise under communism in Poland, looks set to test the new Solidarity-led government's commitment to restructuring and privatising heavy industry.

The future of Ursus has been put in doubt because the government appears to be tolerating a virtual takeover by the local Solidarity union, notorious for its opposition to foreign investment.

In other industrial sectors, too, uncertainty hangs over government policy. The authorities have yet to clarify their attitude towards the loss-making coal industry, where job cuts are urgently needed. Likewise, no clear strategy has emerged for the steel industry, where the European Union has signalled that the failure to adopt a restructuring programme will delay Poland's EU membership drive.

The government has told the power sector that planned rises in coal prices this year mean that losses are unavoidable. This message may cool the enthusiasm of foreign investors, such as National Power of the UK.

The Ursus issue came to a head just before the new year when Emil Wasacz, the treasury minister, put a new management team into the plant. Mr Wasacz stressed that his move did not imply that foreign investment was no longer welcome at Ursus. Yet the appointment of Stanislaw Borkiewicz signalled the opposite, for he enjoys the full confidence of the local Solidarity union and Zygmunt Wrzodak, its rabidly nationalist leader.

Mr Borkiewicz's appointment was nevertheless greeted with a deafening silence from Leszek Balcer-



Zygmunt Wrzodak, leader of the Solidarity union at Ursus, opposes foreign investment

owicz, the deputy prime minister responsible for the economy and architect of Poland's first post-Communist reforms, and from Marian Krzaklewski, Solidarity's national leader.

Mr Balcerowicz's free-market Freedom Union party is the junior partner to Mr Krzaklewski's Solidarity Electoral Alliance in the coalition government.

Problems at Ursus had been mounting for some time. Mr Borkiewicz was appointed after a year in which the plant had negotiated a 90 per cent reduction of its 700m zloty (\$125m) debt. At the same time the state-owned Industrial Development Agency had gingerly been doing the

groundwork for a consortium with AGCO, an international manufacturer and distributor of agricultural machinery, which had shown interest in investing in Ursus.

Krzysztof Jablonski, the chief executive ousted by Mr Wasacz, judged that the company's 1997 operating losses of 36m zlotys (\$10m) would double unless a restructuring programme, including 2,500 job cuts in the 12,000-strong work force, was implemented. Sales last year of 15,000 tractors, which amount to half the plant's capacity, were worth 700m zlotys.

Mr Borkiewicz says that Mr Jablonski's fate was sealed when Solidarity

unionists rejected the employment reduction plan. Mr Borkiewicz prudently shuns talk of job cuts. Instead he proposes to implement measures enhancing financial management and marketing in the hope that Ursus can survive without an outside strategic investor.

Mr Borkiewicz proposes to have Ursus issue 200m zlotys' worth of six-year convertible bonds to raise funds needed to modernise the plant, which Massey Ferguson developed 20 years ago to make what were then technologically advanced tractors.

The bonds would be offered to financial investors at home and abroad, including AGCO and, most tell-

ingly, the 4m listeners of Radio Maryja. This is a nationwide radio station, broadcasting a heady brew of traditional Catholicism and nationalism, whose listeners responded generously last year to an appeal to save the Gdansk shipyard, Solidarity's birthplace.

Ursus's new management has already got the government to begin work on tightening up tariffs on agricultural machinery imports. It wants existing credit subsidies extended only to those farmers who buy Ursus products.

For the moment, Ursus's new management is clearly pressing ahead - with the support of Mr Wasacz and the state treasury. Indeed, any government attempt to reverse Mr Borkiewicz's appointment risks a confrontation with the Ursus work force and would threaten a row inside the Solidarity union, many of whose members sympathise with nationalists such as Mr Wrzodak.

Ursus can also count on the backing of Radio Maryja, which has become a powerful propaganda medium for the nationalist right.

About 50 nationalist members of the 200-strong Solidarity-led caucus in parliament, angry that Mr Balcerowicz's Freedom Union is playing too great a role in government, would also jump to the plant's defence.

Mr Balcerowicz is evidently aware that a confrontation with Ursus would bring all the incipient tensions inside the government coalition to the surface. He is hiding his time before deciding how to confront the threat that developments at the plant pose to his bid to speed up the implementation of free-market reforms.

Europe's car sales well ahead of forecasts

By Haig Simonian, Motor Industry Correspondent

New car sales in Europe in 1997 increased at about double the rate forecast last January, with a 4.8 per cent rise to 13.4m units.

The surge, helped by a 13 per cent rise in registrations last December, was fuelled by the government incentive scheme in Italy which pushed up new car sales by more than 39 per cent to 3.4m. New car sales in Spain, which has cut registration taxes to stimulate demand after an earlier incentive programme, rose by 11 per cent to more than 1m, according to preliminary figures from the European Automobile Manufacturers' Association.

By contrast, sales in France, suffering from the termination of a government incentive scheme in late 1996, dropped by almost 20 per cent to 1.7m.

Such schemes have become a crucial factor in car demand, and largely explain the market's better than expected performance last year. At the outset, growth of 2-3 per cent was anticipated. Special trade-in schemes will continue to influence demand this year.

Although analysts are again forecasting growth of 2-3 per cent, many have been chastened by the experience of 1997 and are hedging their bets.

Incentive programmes were the main factor in the differing fortunes of leading carmakers last year, pushing product replacement cycles into a subsidiary role.

Italy's incentives boosted demand for the Fiat group, which increased sales by almost 12 per cent. By contrast, both Peugeot-Citroën and Renault of France underperformed the market.

West European new car registrations January-Dec 1997

	Volume (thous)	Volume Change (%)	Share (%) Jan-Dec 97	Share (%) Jan-Dec 96
TOTAL MARKET	13,410,200	+4.8	100.0	100.0
MANUFACTURERS:				
Volkswagen group	2,201,822	+4.8	17.2	17.2
- Volkswagen	1,392,718	-1.8	10.4	11.1
- Audi	462,295	+12.4	3.4	3.2
- Seat	331,063	+18.4	2.5	2.2
- Skoda	114,856	+41.1	0.9	0.8
General Motors	1,422,558	+1.5	12.1	12.5
- Opel/Vauxhall	1,558,499	+1.7	11.6	12.0
- Saab*	58,606	+3.6	0.4	0.4
Fiat group**	1,597,422	+11.8	11.9	11.2
- Fiat	1,288,639	+11.9	9.6	9.0
- Lancia	172,204	+1.7	1.3	1.2
- Alfa Romeo	126,610	+8.4	1.0	0.9
PSA Peugeot Citroën	1,910,094	-0.5	11.3	11.9
- Peugeot	889,395	-1.9	6.6	7.1
- Citroën	626,628	+0.9	4.7	4.9
Ford group†	1,597,058	+1.7	11.9	11.6
- Ford	1,489,673	+1.5	11.1	11.5
- Jaguar	16,285	+22.1	0.1	0.1
Renault	1,326,105	+2.8	9.9	10.1
BMW group	821,158	+1.9	6.1	6.3
BMW	432,220	+3.7	3.2	3.4
Rover	388,978	+3.1	2.9	2.9
Mercedes-Benz	488,148	+7.0	3.7	3.6
Volvo	231,540	+12.4	1.7	1.6
Nissan	400,672	+8.6	3.0	2.9
Toyota	372,575	+12.1	2.8	2.6
Honda	216,218	+12.0	1.6	1.5
Mazda	184,834	+7.3	1.4	1.3
Mitsubishi	172,220	+10.7	1.3	1.2
Total Japanese	1,552,532	+12.4	11.6	10.8
Total Korean	285,847	+14.8	2.1	1.9
MARKETS:				
Germany	3,528,500	+0.9	26.3	27.3
Italy	2,411,900	+39.2	18.0	13.5
United Kingdom	2,170,290	+7.2	16.2	15.9
France	1,713,500	-19.7	12.8	15.7
Spain	1,012,100	+11.1	7.5	7.1

* Volvo 70 per cent and management control of Skoda. ** Skoda cars imported from UK and sold in western Europe. † Includes 50 per cent and management control of Saab Automobile. ‡ Fiat group includes Lancia, Alfa Romeo, Innocenti, Ferrari and Maserati. Source: ACEA European Automobile Manufacturers Association's estimates. Figures are rounded.

Both companies, however, were relatively successful in counterbalancing a weak domestic market with higher exports. Registrations by Peugeot-Citroën slipped by 0.9 per cent last year, while Renault managed an increase of 2.9 per cent.

Among volume producers, the Volkswagen group had a mixed year as sales of the core VW brand suffered from the changeover of the top-selling Golf and the slow build-up in output of the new model. By contrast,

Bonn attacks Schröder for steel takeover

By Ralph Atkins in Bonn

Gerhard Schröder, prime minister of Lower Saxony and a potential Social Democratic candidate for chancellor in September's national elections, was criticised by the German economics ministry yesterday after his government's decision to take control of a steel concern.

"The ministry said the takeover of the steel subsidiary of Preussag, the Hanover-based conglomerate, would send damaging signals to outside investors. It attacked Mr Schröder for closing the door on a possible bid by Voest Alpine, the Austrian steel group.

Mr Schröder made his surprise offer last Friday after fears were expressed that jobs at Preussag Stahl would be lost as part of a foreign buyer's plans to concentrate capacity elsewhere.

Under a deal expected to be concluded next month, Lower Saxony and the publicly-owned Norddeutsche Landesbank would initially take a 51 per cent stake in Preussag Stahl. Lower Saxony would also arrange for the transfer of the remaining shares, perhaps direct to other investors.

Lower Saxony describes the deal as a "temporary operation". It is expected to continue preparations for a possible flotation but is looking for investors in Preussag Stahl who would protect local economic interests. That almost certainly means the group's supervisory board would have to remain in Lower Saxony.

But Günter Rexrodt, economics minister, said: "Foreign investors provide jobs for many hundreds of thousands of employees. Those

who discriminate against and exclude foreign companies in this abrupt manner shoulder a heavy responsibility."

"We are striving to make Germany more attractive for foreign investors in the interests of those seeking work, because they are urgently needed to create jobs. And then comes a potential chancellor candidate and sets it all back."

Mr Schröder received support from Bernhard Jagoda, president of the federal labour office, who said initiatives which preserved jobs "are to be welcomed, regardless from whom they come". However, he suggested the state holding in Preussag Stahl should be short-term.

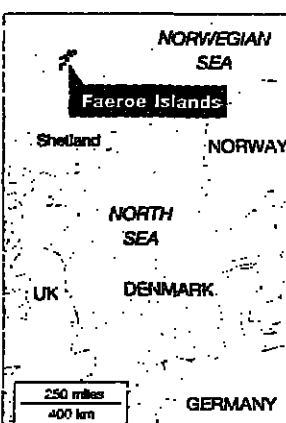
The SPD may choose Mr Schröder to challenge Helmut Kohl for the chancellorship in the elections on September 27.

Germany's chances of meeting the criteria for joining the European single currency were boosted yesterday by figures showing net borrowing by the federal government last year, at DM64.6bn, (\$36.4m) was more than DM60bn below estimates made in November.

The Waigel, finance minister, said strict controls on federal spending would remain in place, largely because of the impact of high unemployment on public finances.

The lower borrowing was the result partly of lower expenditure and partly of higher government revenues, although tax income remained in line with earlier estimates.

The federal statistics office also announced that Germany's inflation rate averaged 1.8 per cent last year.



mark's future as an EU member would be in doubt.

Finally, an election is due before mid-September, when parliament's four-year term expires. The coalition of the Social Democrats and the centrist Radical Liberal party is not sufficiently popular for Mr Nyrup Rasmussen to be certain of another term in office.

The problems in the Faeroes, a self-governing province, began when a bubble economy burst in the early 1990s. In March 1993, Denmark's largest bank, Den Danske Bank, sold a controlling stake in Faeroya Bank to the islands' government after Danske published large provisions to cover losses in Faeroya Bank. A few months later, however, Faeroya Bank needed a capital injection of DKK1.2bn (\$144m) and the Danish government provided a DKK1.5bn loan. Altogether, the Faeroes borrowed DKK6bn from the Danish state to cover the costs of the 1990s economic crisis.

What Mr Nyrup Rasmussen must answer is whether he misled parliament in 1995, when members questioned him about what the government had told the Faeroes in 1993 about Faeroya Bank.

FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Nikhousplatz 2, 60318 Frankfurt am Main, Germany. Telephone: +49 (0) 69 2511-0. Fax: +49 (0) 69 2511-481. Registered in Frankfurt by J. Walter Brandt, Wilhelm J. Brandt, Colin A. Kennedy as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Miller, Deputy Chairman. The shareholders of the Financial Times (Europe) GmbH are Pearson Overseas Holdings Limited, Burlington Gardens, London, W.1N 1LE. Shareholder of this company is Pearson plc, registered at the same address.

GERMANY:
Responsible for Advertising content: Colin A. Kennedy, Premier-Hermes International Verlagsgesellschaft mbH, Adami-Rosen-dahl-Strasse 3a, 63303 Neu-Isenburg. ISSN 0174-7363. Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southbank Bridge, London SE1 9HL.

FRANCE:
Publishing Director: P. Maravall, 42 Rue La Boétie, 75008 PARIS. Telephone (01) 576 8254. Fax (01) 576 8253. Premier: S.A. Nord Eclair, 1501 Rue de Cane, F-91000 Rouvray Cedex 1. Editor: Richard Lambert, ISSN 1148-2733. Commission Paritaire No 67802.

SWEDEN:
Responsible Publisher: Hugh Canby 468 018 0088. Printer: AB Kvalitetsgruppen Expressen, PO Box 8007, S-550 06, Jönköping.
© The Financial Times Limited 1998. Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southbank Bridge, London SE1 9HL.

0971/001520

NEWS: EUROPE

Chechen PM puts stress on dialogue

Macedonia fears leaving an open door

Differences grow with Moscow as blockade is strengthened

By John Thornhill
in Moscow

The prime minister of Chechnya stressed his commitment to dialogue with Russia yesterday despite a sharp increase in tensions between the authorities in Moscow and the separatist north Caucasus region.

"First one must try to resolve things peacefully, but it is never too late to fight," said Shamil Basayev, a former Chechen field commander. Russian officials, who still claim sovereignty over Chechnya, are alarmed at the growing influence of Mr Basayev, whom Moscow regards as a criminal for leading a hostage-taking raid in 1995. They have also accused the Chechens of attacking Russian military units in neighbouring Dagestan last month.

Earlier this week, Russia's chief prosecutor, Yuri Skuratov, confirmed that an arrest warrant was still outstanding for Mr Basayev and would be acted upon if the opportunity arose.

Anatoly Kulikov, Russia's interior minister and a leading Kremlin hawk during the 21-month war in Chechnya, has also called publicly for pre-emptive air strikes against "the bandits" and strengthened the military blockade around the region.

Yet despite the increasingly fierce public exchanges, there have been quieter attempts to resolve the two sides' differences and pave the way for a visit to the region by Boris Yeltsin, Russia's president.

Last weekend, a Russian delegation led by Ramzan Abdulatipov, a deputy prime minister, held talks with Chechen officials, including Mr Basayev, in the regional capital of Grozny. Mr Abdulatipov promised Russia would still deliver on its

promises to help rebuild Chechnya. The Kremlin doves appear eager to foster peace in the strategically sensitive region to secure pipeline routes between the Caspian sea and the Russian port of Novorossiysk.

While insisting fiercely on preserving their independence, the Chechens also appear to realise that they must revive links with Russia if they are ever to rebuild their region.

However, the long history of personal bad blood between Mr Kulikov and Mr Basayev may hamper these attempts at reconciliation. Mr Kulikov clearly balks at the prospect of having to conduct talks with the resistance leader, whose lightning military raids often humiliated the Russian forces.

This week, Mr Basayev has been appointing new ministers to his cabinet, saying the two biggest challenges facing Chechnya are to revive its devastated economy and crack down on crime.

Several armed groups continue to hold sway over large parts of Chechnya and have seized several foreign aid workers as hostages.

Mr Basayev dismissed suggestions that he had clashed with Aslan Maskhadov, Chechnya's president, over the formation of the new government. "There have been no disagreements with the head of the republic over this issue. The president and I share a common approach and a common outlook," he said in an interview with a Russian news agency.

He also hit back at the threats from the Russian prosecutor general to arrest him. "Skuratov is subject to investigation by Chechen prosecutors for the mass genocide of the Chechen people," he said.

From the UN observation post Foxrot 12, high on the Debar mountain plateau beside the frontier separating Macedonia and Albania, sporadic crackles of gunfire can be heard from the Albanian side.

Finnish troops patrolling the border as part of Unpredep, the United Nations preventive deployment force in Macedonia, report frequent illegal border crossings from Albania, often by smugglers bringing in cigarettes, and sometimes weapons.

Petri Heikinikoski, senior lieutenant and leader of the Finnish platoon at the UN post, says that the frontier is much quieter, however, than at the height of last year's violent chaos in Albania, which was triggered by the collapse of a series of fraudulent pyramid finance schemes.

The international community has taken advantage of the return of a semblance of order in Albania to reduce the Unpredep presence, believing that its mission of bolstering Macedonia's first fragile years as an independent state is almost complete.

However, rising tensions elsewhere in the southern Balkans have put a question mark over a UN Security Council resolution last month to withdraw the thin line of UN peacekeeping troops altogether from Macedonia's borders with Albania and Serbia at

the end of next summer. Events in Kosovo, the neighbouring southern province of Serbia, where the largely ethnic Albanian population has lived for nearly a decade under the harsh direct rule of Belgrade, are threatening the UN timetable.

Fears of a wider regional conflict have been heightened by a statement last week from a militant separatist group, the Kosovo Liberation Army. It said it had extended its operations for the first time to neighbouring Macedonia, where more than one in five of the population, and possibly as many as one in three, are also ethnic Albanian.

The group claimed that its members had exploded bombs in three Macedonian towns, the latest on January 4. The Macedonian authorities denied that the Kosovo group was responsible for the explosions but gave no indication who was behind the incidents. Macedonian police killed three ethnic Albanians during anti-government riots in Gostivar last July.

The Security Council resolution to end the Unpredep mandate is a blow to the Macedonian government and, in particular, to Kiro Gligorov, the country's 80-year-old president. He expressed concerns in his New Year's message about factors causing instability in the region which could lead to clashes.

Mr Gligorov campaigned to bring

the UN peacekeepers to Macedonia in 1992, as former Yugoslavia collapsed into the turmoil of three and a half years of war in Bosnia.

The Security Council justified its resolution to pull out the Unpredep troops on the grounds that there had been "a number of positive developments in the overall situation in the area".

It cited in particular the reduction of tensions in Albania. But it accepted that peace and stability in Macedonia continued to depend "largely on developments in other parts of the region".

Mr Gligorov said: "In light of the situation in the region, Unpredep has not finished its mission yet. All reports to the UN say that this is very positive preventive diplomacy. It does not take a lot of resources, and it has been very effective in preventing a spillover of the war to the south."

He argues that many of the uncertainties facing Macedonia are as great as ever, that the issues of Bosnia-Herzegovina are still open, that tensions are rising in Kosovo, and that Albania's authorities are "still far from having control over the whole of [their] country".

Not least, 15 months after starting talks with Belgrade, Macedonia has still been unable to reach agreement on demarcating several sensitive stretches of its northern border with Serbia, areas which are currently monitored by



The UN observation post on the Macedonian-Albanian frontier Kevin Done

troops from the US battalion of Unpredep. Kofi Annan, UN secretary-general, must report by the beginning of June both on how the 750-strong Unpredep forces can be completely withdrawn at the end of August and also on the type of international presence that would be most appropriate for Macedonia in the future.

Western diplomats in Skopje suggest that some sort of international presence will be needed on the frontier with Serbia, as long as the border is not properly demarcated. In addition, there must be a commitment "over many years" to the modernisation and training of Macedonia's armed forces, a role that

cannot be played by Unpredep troops, according to one leading western diplomat.

The idea of Macedonia being used for Nato training exercises in order to bring it more closely into western security structures is also under consideration.

An exit strategy must be developed that does not leave a security vacuum, said one diplomatic observer.

"We don't want the neighbours to reopen the Macedonia question. We must not say, 'We haven't had a fire, so let's get rid of the fire station'."

Kevin Done

New chief of telecoms appointed in Greece

By Kerin Hope

Greece's socialist government has appointed a former Massachusetts Institute of Technology professor to run OTE, the partly privatised telecoms operator, ending a 16-month search for a new chief executive.

The choice of George Chryssolouris, an information technology expert with an international reputation, has reassured institutional investors who had grown concerned about the leadership vacuum at Greece's biggest company.

Overseas institutions, mostly in the US, hold about 10 per cent of OTE's shares. So far, 20 per cent of the company has been priva-

tised, and the government plans to sell another tranche this year. Despite the Socialists' pledge to introduce private sector management standards at state-controlled companies, the economy minister has retained the right to appoint OTE's chairman and chief executive.

Mr Chryssolouris was appointed after a search by Egon Zehnder, the international headhunters, failed to produce a suitable candidate to launch a restructuring of the telecoms operator. A member of OTE's board of directors, he returned to Greece in 1993 to head a university research project and later became a special adviser to Costas Simitis, the prime minister.

OTE faces revenue losses this year because of long delays in digitising its fixed-wire network. The launch of Greece's third mobile telephone network, controlled by a subsidiary, is running six months behind schedule.

The European Commission has criticised senior officials at OTE for obstructing telecoms liberalisation in Greece. OTE holds a monopoly on cable television in Greece in defiance of EU regulations, but has not yet installed a cable service for local subscribers.

Opposition political parties have criticised OTE for lack of transparency both in procurement contracts involving local suppliers and in international deals.

Czech MPs approve markets watchdog

By Robert Anderson
in Prague

The Czech lower house of parliament overruled the Senate and passed legislation yesterday to set up a capital markets watchdog and to reduce the influence of banks over non-financial companies.

By acting quickly to adopt the measures, both government and parliament demonstrated an awareness that foreign investors saw the proposals as essential for the rehabilitation of the Czech capital markets.

The lower chamber had approved the creation of the securities and exchange commission in November, but the Senate had returned

the proposal on the grounds that it did not have a clear constitutional position.

Ivan Filip, finance minister, had said he feared the Senate vote would delay the commission's creation until the end of the year, but the lower house convened a special session to rush the measures through. The commission is expected to start work in April.

Foreign portfolio investors have been ignoring the Czech stock market partly because it has developed a reputation for lack of transparency and a lack of investor protection.

Tomas Jizek, the head of the stock exchange, said: "Foreign investors have been waiting for the commis-

sion. They consider it a signal of whether we will standardise our market."

The commission will have the power to revoke broking licences, halt transactions and block accounts of bodies under investigation, and issue fines of up to Kc100m (\$2.8m). However, analysts fear the commission's independence has been compromised because it will be nominated by the government and funded from the state budget.

The lower house also passed an amendment which attempts to limit banks' involvement in non-financial companies by preventing them from holding more than 50 per cent of the shares.

DOES YOUR NETWORK MOVE LIKE THIS?

BAY NETWORKS, WHERE INFORMATION FLOWS.

Nothing...is...more...
frustrating...than...a...
slow...network. That's why
Bay Networks builds networks
that work faster than you do. Net-
works that adapt to change. It's why
Fortune 500 companies too numerous to
name here depend on Bay Networks to make
their information flow. An example: increased
Internet traffic is bottlenecked at your router. Now, no
matter what router you use, Bay Networks offers you a
simple, affordable solution. Bay Networks Accelar™ routing
switch. Interested? Call us on +44 (0) 181 832 30 61.
Get the rest of the story. Visit www.baynetworks.com/30

Bay Networks Where Information Flows.™

Adaptive Networking: Switching/Routing, Access, Network Management, IP Services
© 1997 Bay Networks, Inc. All rights reserved. Bay Networks is a registered trademark and Accelar and Where Information Flows are trademarks of Bay Networks, Inc. All other marks are trademarks or registered trademarks of their respective owners.

هكذا من الاصل

NEWS: WORLD TRADE

World's two largest aircraft makers vie for status as industry leader

Airbus disputes Boeing claim

By Michael Skapinker, Aerospace Correspondent

Airbus Industrie yesterday said that it had sold more aircraft last year than Boeing and accused the US group of issuing inflated order figures.

The dispute between the world's two largest aircraft makers has become an annual event, with each challenging the other's method of counting its orders.

Boeing said this week that it had won net orders, after airline cancellations, for 502 aircraft last year, with a value of \$3.1bn.

Boeing said this compared with 438 net orders won by Airbus, with a

value of \$2.7bn. It said this meant that it had won 58.4 per cent of the world market, compared with 41.5 per cent for Airbus.

Airbus alleged yesterday, however, that Boeing had included orders for which no final contract had been signed. It said it did not believe Boeing had yet signed a final contract with China for 50 aircraft, with a value of \$3bn, even though this was included in the US manufacturer's 1997 orders.

Airbus said that its figures, unlike Boeing's, only included orders for which final contracts had been signed, deposits paid and, where necessary, government approval obtained.

Airbus said that, calculated on this basis, it had 438 net orders last year, compared with 432 for Boeing.

This would be only the second time that Airbus had won more orders than Boeing. In 1994, Airbus claimed more orders, dislodging Boeing from the top slot it had held since the advent of the jet age.

However, Boeing hit back, saying it only included order figures for which airlines had made firm commitments.

It agreed that this did not mean the final contract had been signed. It added, however, that its order with China was a firm commitment.

Even using Airbus's measure of aircraft orders, it is unlikely,

however, that the European consortium would be able to claim the top slot for 1997.

A firm order from American Airlines for 103 aircraft was included in Boeing's 1996 order figures, even though the final contract was only signed last year.

Including these aircraft in Boeing's 1997 figures, rather than those for 1996, would have put the US manufacturer well ahead of Airbus.

Whatever the merit of the dispute, however, last year's figures represent a strong showing by the European consortium, particularly as Airbus has no aircraft to compete with Boeing's 400-seat 747.

Chinese licence 'for UK insurer'

By Tony Walker in Beijing

A British company is in line for the next insurance licence to be awarded to a foreign company in China, reflecting improved Sino-UK relations following last year's change of government in Britain.

Margaret Beckett, British trade and industry minister, said in Beijing: "We have had a positive indication the first licence will be awarded to a British company in the near future."

Several UK insurers, including Commercial Union and Prudential, have been competing for approval to establish operations in China, an untapped market for foreign companies.

China's insurance market is dominated by the People's Insurance Company of China (PICC), but in the past few years Beijing has permitted several foreign insurers to establish limited operations.

These include AIG and Aetna of the US, and Allianz of Germany. Dozens of others are pressing to be allowed to tackle the huge Chinese market.

Ms Beckett, the first high-ranking UK official to visit China since the Hong Kong handover in July last year, welcomed the "warm reception" on her party.

On a 10-day tour around China with executives of UK companies, Ms Beckett stressed Britain's attractiveness as a base for companies looking to gain access to the European Union.

She described the atmosphere as "much more positive", an apparent reference to the icy moments prevailing during attempts by Chris Patten, Britain's last colonial governor in Hong Kong, to increase democracy there.

China-UK trade rose 16 per cent in the first 11 months of 1997 to \$5.07bn. UK companies are the largest investors among the Europeans, with utilised investment of \$4bn.

More support for music industry urged

By Alice Rowthorn

The UK government is to press the European Commission to increase its efforts to support the music industry on international trade issues, according to Chris Smith, the culture secretary.

In an interview with the Financial Times, Mr Smith said he intended to join forces with the British Foreign Office to persuade other European Union member states to take a tougher line in defending the music industry's interests.

European music executives have long complained that they receive less political backing from the EU than their US counterparts do from the Clinton administration.

Mr Smith believes there is scope for Europe to increase its support.

"I want to see it stepped up, and I'll be doing everything I can in concert with my colleagues in the Foreign Office to make sure of that," he said.

Traditionally, the UK, like other European governments, has adopted a laissez-faire approach to the music business. However, UK prime minister Tony Blair's administration is trying to forge closer links with the industry as part of its efforts to enhance the economic potential of music and other creative sectors including architecture, fashion and film.

Mr Smith is particularly anxious to ensure that Europe steps up its efforts against music piracy. He intends to table a discussion on piracy as part of the audio-visual session at the EU summit due to be held in Birmingham in April.

"What the EU should do is use its muscle to tighten up controls against piracy," he said. "Eastern Europe is a particular problem. We know that one of the largest pirate production plants in

one eastern European country is state-owned.

The UK has already increased its lobbying of the EU on the music industry's behalf, according to Mr Smith.

He claimed it had already succeeded in forcing the EU to crack down on production of counterfeit copies of Elton John's charity single, *Candle in the Wind 1997*.

Over the longer term, Mr Smith also plans to press for any country applying for EU membership to be assessed on its record at implementing piracy

UK is anxious to ensure EU steps up efforts against piracy

controls. Another priority, he said, is to ensure that copyright legislation is extended to protect music transmitted on digital networks, such as the internet and advanced cable television systems.

Last month, the EU published a long-awaited draft directive on that subject which is intended to satisfy most of its obligations under the new World Intellectual Property Organisation (WIPO) treaties.

The music industry criticised the draft directive for allegedly failing to make adequate provision to prevent home recordings of digital musical signals.

Mr Smith said the UK government would press the EU to address this concern by amending its proposals.

The UK music industry generates \$2bn annually in overseas sales, employs more than 115,000 people and exports more than the steel industry.

Coface ranks Asian nations in its top 12

Thailand, Indonesia in 'second priority' list

By Andrew Jack in Paris

South Korea, Malaysia and Hong Kong all remain among the most attractive places for exporters and investors in spite of the recent financial crisis in south-east Asia, according to a new study released yesterday.

The annual ranking by Coface, the French trade credit insurer, places seven nations from south and east Asia among the 12 "top priority" rankings it awards on the basis of financial solvency, political risk and economic potential.

Thailand, the Philippines and Indonesia are among a further 21 "second priority" destinations, which also include South Africa, Brazil, Russia and Turkey.

François David, Coface chairman, said: "Now is not the moment for companies to withdraw from Asia. It is the right time for them to invest." He argued that economic growth would slow for the next one or two years, but would still remain positive in much of the region.

Coface's exposure as a result of the current financial crisis would be zero on its government-backed, high-risk trade contracts, while its payments to clients on defaults would cost no more than a maximum of "several dozens of millions" of francs for its commercial insurance lines in the region.

The effect of the crisis would largely be to delay for up to one year rather than lead to the cancellation of a number of infrastructure projects, such as construction of the South Korean TGV high-speed train network, and of several power plants, airports and large buildings.

The precise formula on which the Coface analysis is based is not disclosed, but it is used as a guide for its clients and others involved in international trade. In contrast to last year, officials stressed yesterday that political factors were becoming more important relative to financial criteria in the calculation of risk assessment.

Drawing on the lessons of

the financial crisis in Mexico in 1994 and subsequent repercussions elsewhere around the world, the organisation also drew up a list of countries which were judged most structurally vulnerable to turbulence in the wake of subsequent market crashes.

Liberalisation of capital markets in recent years had made developing economies as exposed as those in the more industrialised nations, but likely to suffer even greater volumes of movement of capital because of their structural weaknesses.

At the end of the first half of last year, the organisation concluded Turkey had proved the most vulnerable, followed in order by Brazil, Thailand, Korea, Slovakia, Mexico, Argentina, Malaysia, China and Venezuela.

Seven of these nine countries have suffered since the start of this year, but Coface stressed that some, such as Turkey, might be able to retain the confidence of investors.

The composite figures were based on three separate

Top countries for exporters

	First priority	Second priority
Central Europe and former USSR	● Hungary	● Slovakia
	● Czech Republic	● Slovenia
	● Poland	● Russia
		● Estonia
North Africa and Middle East	● Saudi Arabia	● Tunisia
		● Morocco
		● Turkey
		● Israel
		● Egypt
		● UAE
		● Kuwait
		● Bahrain
South America	● Chile	● South Africa
		● Mauritius
		● Mexico
		● Colombia
		● Brazil
		● Argentina
South-East Asia	● Singapore	● Thailand
	● Taiwan	● Philippines
	● China	● Indonesia
	● Hong Kong	
	● India	
	● South Korea	
	● Malaysia	

calculations. Turkey, the Czech Republic, Malaysia, Brazil and Thailand were the most vulnerable in view of their dependence on foreign capital, taking into account such factors as borrowing requirements and levels of savings.

Korea, Brazil, South Africa, the Czech Republic, Thailand, Philippines and Mexico had the highest degree of volatility, based on significant short-term debt and equity investment levels. South Africa, the Philippines, Turkey and

Slovakia had the weakest capacity to resist a crisis, in view of their debt levels and reserves.

Coface stressed that the recent crises had highlighted the dangers of over-valued currencies, the broader impact across a region of a national financial crisis, and the shift in risk and costs from governments to banks and other companies.

● Coface. *Risque Pays*. FFY150. Available from Le Moci, 24 Bud de l'Hopital, 75005 Paris. Fax: +33 1 4336 4798

Turkmen gas energises new political momentum

Political symbols come in many forms in Central Asia and the Caspian Sea region, but few are quite so compelling as oil and natural gas pipelines.

The recent inauguration of the first gas pipeline linking Turkmenistan and Iran was a carefully staged political event that highlighted the growing economic links between the two countries. Both sides were anxious that no sour notes marred the event at a remote site in the western Karakum desert.

The only obvious last-minute hitch was the wave of sand blown on to the ceremonial red carpet by the giant rotor blades of the Soviet-era helicopter that carried Mohammad Khatami, the new Iranian president, making his first foreign trip since his election victory, and Saparmurad Niyazov, his Turkmen host.

The \$200m, 200km pipeline, which has been set by Tehran, will supply Turkmen gas to power stations in northern Iran. But the real significance of the pipeline is the political momentum it may create to bring other energy-related projects to fruition. In a region where many officials and diplomats keep maps outlining dozens of potential pipeline routes, the political and commercial impact of a physical pipeline is significant.

There is no shortage of projects under consideration. Royal Dutch/Shell is study-

ing the feasibility of a gas export line that would run from the big gas fields in eastern Turkmenistan to Turkey via northern Iran. Several foreign companies, including Siemens of Germany, have begun preliminary work on a possible oil export pipeline to refineries in heavily populated northern Iran, which is separated from the southern Iranian oil fields on the Gulf by formidable mountain ranges.

Last November, Bishan Zangeneh, Iran's oil mini-

graphic constraints on exporting Turkmen gas - the country's main natural resource - Washington's sympathy does not extend to turning a blind eye to big projects such as Shell's proposed pipeline. "Any project will be scrutinised very closely to see if it adheres to the Iran-Libya Sanctions Act," said a senior western diplomat in Ashkhabad.

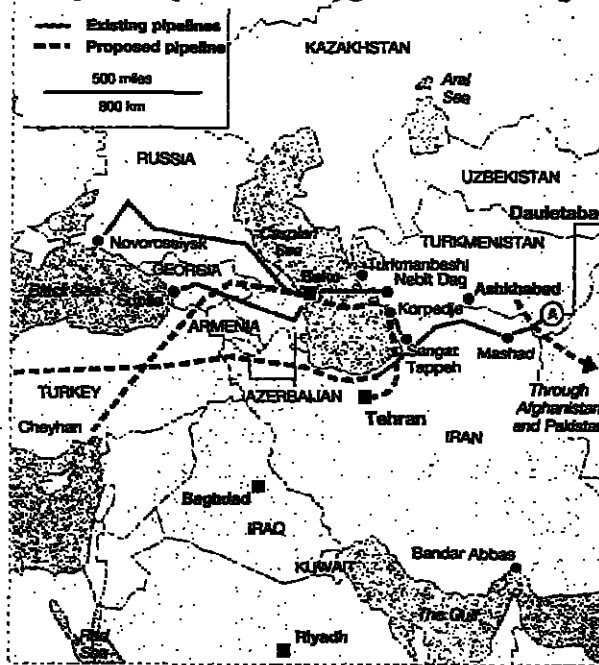
Washington, which wants multiple export pipelines from the Caspian region, would prefer to see the Turk-

try that they occasionally seem to set out deliberately to tweak Iranian sensibilities. One official delegation visiting Iran flew directly from Tehran to Isfahan in spite of angry protests from their hosts. But Iran has not been an easy country with which to do business: "Iran is not a gift," noted one Turkmen official.

In a move to blunt Iranian ambitions in the region and reduce its dependence on Russia the US is promoting the construction of oil and gas pipelines that would run under the Caspian Sea from Turkmenistan to Azerbaijan, where US and other international oil companies are set to invest billions of dollars in new offshore fields. The pipelines would then carry on to Georgia before swinging into energy-hungry Turkey. The political advantage of such a line is that it would benefit the maximum number of US allies in the region.

Washington also remains hopeful that a sufficient degree of peace can emerge in Afghanistan to build pipelines from eastern Turkmenistan to Pakistan and India via Afghanistan. But some industry executives point out that promoters of the scheme have so far only focused on overcoming the Afghan problem, without fully appreciating the degree to which relations between Pakistan and India will also have to improve if the full

Caspian capers: building southern bridges



potential of a gas pipeline is to be realised.

India wants to use Turkmen gas as a feedstock for fertilizer production, but it is unlikely to allow such a strategic industry to grow dependent on a pipeline partly under Pakistan's control. So Indian officials and companies are looking at building a giant urea plant close to a gas field in Turkmenistan.

The scale of the project is such that 30 freight trains would be constantly shuttling back and forth from Turkmenistan to the Iranian port at Bandar Abbas, with an additional 10 trains loading or unloading at any given time.

Diplomats in Ashkhabad admit that the Iranian rail system is the weak link in such a scheme, but they say

that Iran should be brought in as a partner to ensure the project's success.

Many western oilmen believe the growing commercial interest in using Iran as a bridge to central Asia's energy riches is unlikely to be undermined by US political exhortations, unless Washington is prepared to back up its alternative pipeline plans with billions of dollars and a concerted diplomatic offensive to solve some of the region's most intractable political problems. The former is a big hurdle even with a US budget surplus while the prospects for the latter are remote: "You're not likely to see the US do a Bosnia in Afghanistan," agreed one western diplomat.

Robert Corzine

Israel refuses to order troops withdrawal

By Avi Machlis in Jerusalem

Israel's government yesterday decided it would not withdraw from any land in the occupied West Bank land until the Palestinians complied with a list of Israeli conditions. Furious Palestinian officials said the move doomed any chance of reviving the peace process in talks next week in Washington.

"These are new games of deceit and stalling tactics," said Saeb Erekat, senior Palestinian peace

negotiator. Palestinians are waiting for Israel to carry out an overdue troop withdrawal from a still undetermined portion of the West Bank.

Bill Clinton, US president, and Benjamin Netanyahu, Israeli prime minister, will meet next week. Yasir Arafat, president of the Palestinian Authority, will meet Mr Clinton later next week.

Madeleine Albright, US secretary of state, said Israeli and Palestinian leaders would have to "make tough decisions" in order to re-

talise the peace process.

Israel accused the Palestinians of failing to fulfil commitments laid out in the "note for the record" in a deal last year in which Israel handed over most of the West Bank town of Hebron to them.

Israel, for example, accused them of having failed to annul portions of the Palestine Liberation Organisation covenant that call for Israel's destruction. Palestinian officials say the amendments were made in 1996. They plan to respond to the accusations by reminding

officials in Washington next week of a list of 35 Israeli violations of peace accords that have been presented to the US.

Israel's main complaint is that Palestinians have failed to crack down on militant Islamist groups opposed to the peace process which have carried out suicide bombings against Israelis.

But Palestinian officials scoffed at this charge - especially as, earlier this week, Palestinian security forces co-operated with Israel in the discovery of 700 kg of explo-

sives in a bomb-making factory in the West Bank town of Nablus.

Palestinians also see the Israeli government decision as proof that the Jewish state is not committed to continuing the peace process based on the land-for-peace formula. Some political analysts said the Israeli decision marked the government's increased dependence on rightwing nationalist coalition members, after the resignation of David Levy, foreign minister, and four of his deputies last week.

NEWS DIGEST

Steel output rises by 6.6%

World crude steel production soared last year to record levels despite the economic slowdown in Asia in the second half of 1997, according to preliminary estimates from the United Nations Economic Commission for Europe.

The ECE said yesterday that global output last year reached 788.5m tonnes, up 6.6 per cent from 1996 to surpass the previous peak of 784.9m tonnes in 1993.

Higher growth in Europe and a steady increase in steel-making capacity in the US and Asia were the main factors behind the boom last year, though industry forecasters expect the economic crisis in Asia to produce much weaker global market conditions in 1998.

According to the ECE, China remains the world's largest crude steel producer, manufacturing 107m tonnes in 1997, followed by Japan, the US, Russia, Germany and South Korea. Korea, buffeted by Asia's financial turbulence, boosted production by more than 8 per cent last year. Taiwan, a smaller but increasingly significant producer, raised output by nearly a third while Japan, despite sluggish consumption growth at home, managed a 6 per cent increase in production helped by expanded steel exports.

■ ALGERIAN DEATH TOLL
The Algerian government yesterday accused some newspapers of deliberately exaggerating death tolls in their reporting of some of the country's worst massacres. French-language dailies *Al Watan* and *Liberation* yesterday said that 400 people had died in Sidi Hamoud village 20m south of Algiers, contradicting the government's official death toll of 103. The interior ministry questioned the "macabre accounting" and said it was "surprised one more time at the willingness to exaggerate a situation which is already dramatic".

The government has sought to underestimate casualties in the six-year conflict and only provides death tolls for the biggest massacres, but sources in Algiers who saw Sidi Hamoud said yesterday that the government's claim this case was much closer to reality than claims by the two newspapers.

Roula Khalaf, London

■ ZIMBABWE

Protest at cost of goods

Hundreds of people took to the streets in Zimbabwe's capital Harare yesterday to protest against price increases in basic commodities.

The demonstrators called on President Robert Mugabe to intervene and re-introduce subsidies on essential goods, the state news agency Zimre said of protesters.

Mabvuku, one of Harare's poorest suburbs. It said demonstrators forced shops in the area to close in the morning. They re-opened in the afternoon. Zimbabwean manufacturers and retailers raised the price of basic commodities by between 17 and 48 per cent on January 5, citing the steep fall of the Zimbabwe dollar against hard currencies and increased costs in the last quarter of 1997.

On Sunday, Chen Chimutengwende, information minister, accused the mainly white business community of plotting to foment social unrest through indiscriminate price increases to retaliate against government plans to forcibly buy 5.5m hectares of mostly white-owned farmland.

Rainer's House

JPM 101530

25 12 2000

DAY JANUARY 11
support
music
y urge
one eastern
country is
The UK
increased
EU on the
behalf, ac
Smith.
He claimed
succeeded
Marino in
production
copies of
charity sing
Wind 1997.
Over the
Smith also
any country
membership
on its re
implement
UK is anxio
to ensure
EU steps up
efforts again
piracy
controls. Another
he said, is to
copyright leg
extended to
transmitted
networks, su
internet and
television sy
Last month
published a
draft directi
subject whic
satisfy most
obligations
World Intelle
Organisation
trends.
The music in
criticised the
for allegedly
adequate prov
prevent home
digital music
Mr Smith said
government
EU to address
by amendin
The UK music
generates \$20
overseas sales
more than 15
exports more
industry.
output
6.6%
shared last
allowdown in
ing to prelimi
the Commission
that global ou
6.6 per cent
of 75.4m tonnes
and a steady
US and Asia
st year, though
omic crisis in
t conditions in
what remains
the US Russia
ed by Asia's
tion by more
but, increasin
nearly a third
on growth in
uction helped
Francis Williams
OL
disputes num
yesterday accus
encouraging de
he country's w
Al Watan and
ple had died
a, contradictin
toll of 103. The
unreliable acc
me at the will
is already dra
ght to underst
only provides
sources in Al
to reality that
Abbas Khan
t of goods
the streets in
protest again
on President
on subsidies
Ziaun said of
forest subur
ed shops in
med to the a
ers and rena
by between 1
up fall of the
increased cos
mergewell. In
by a white bu
sured through
against govern
of most m

When two
powerful forces
join together...

FPDSavills

INTERNATIONAL PROPERTY CONSULTANTS

...the world becomes
a smaller place.

Savills, the leading name in British property, has joined forces with First Pacific Davies,
the pre-eminent Asia Pacific property services group in order to build a truly global company.
Whatever the property, wherever in the world, there's only one name - FPDSAVILLS.

+44 (0) 171 499 8644
www.fpdsavills.co.uk



NEWS: THE AMERICAS

Abandon link to abortion, secretary of state tells Congress

Albright in plea for IMF and UN funding

By Bruce Clark
in Washington

Madeleine Albright, the US secretary of state, yesterday made an impassioned plea to Congress to release funding for the United Nations and International Monetary Fund and to stop linking this funding to abortion policy.

"The fact that we are so far behind in our payments to these organisations hurts America," said Mrs Albright, in a speech laying out her priorities for the year.

"It undermines our proposals for making the [organisations] more efficient, and it's an open invitation to potential adversaries to run America down," she added, describing as "truly ridiculous" the conditions set by anti-abortion activists for funding the two international bodies.

She accused Congress of "holding hostage" America's participation in world organisations and added: "In 1998, we will insist that the hostage be released."

The secretary of state, keen to correct the impression that she is leaving the handling of Asia's economic crisis to the Treasury, said the IMF was a vital tool in restoring confidence and

promoting reform there. Reforms in Asia must include market-opening measures, the restructuring of financial sectors and greater investment transparency, she added, promising more detailed statements in the coming week.

Mrs Albright said payments to international organisations was one of four big "legislative tests" facing US foreign policy this year. The others were: backing the Dayton peace agreement, and continued US peace-keeping efforts in Bosnia; endorsing the enlargement of NATO; and approving an economic initiative for Africa.

Congress badly disappointed the administration last November by going into recess without approving \$3.5bn in funding for a new IMF credit line known as New Arrangements to Borrow, and over \$800m in arrears to the United Nations.

The blockage of the UN arrears derailed a plan to reform the world body and gradually pay off US debt which had been crafted by Mrs Albright and Senator Jesse Helms, head of the Senate foreign relations committee. Senator Helms, who holds strong anti-abortion



Albright: making an impassioned plea to hard-nosed Congress

views, was in effect outbid by House Republicans who are even more zealous in that cause.

The administration will resume its effort to secure the money when Congress reconvenes at the end of this month. House Republicans are expected to maintain the

linkage between UN funding and abortion.

The refusal by the House of Representatives to disburse the requested funds followed the failure of hectic negotiations on the precise legislative language that will govern US support for international family planning

organisations.

Both conservative Republicans, who say they want to stop taxpayers' money indirectly subsidising abortions in other countries, and the White House claimed to have offered compromises and each accused the other of intransigence.

Banks told to shoulder Asia burden

By Nancy Dunne
in Washington

US Democrats in Congress are demanding that western banks shoulder more of the burden of the bail-out of troubled Asian economies before they support President Bill Clinton's push for more funding for the International Monetary Fund.

Democratic head counters estimate that only about 150 of 431 congressmen from both parties in the House favour new IMF funding. President Clinton is seeking \$3.5bn for the Arrangements to Borrow fund and \$14.5bn for the US share of new IMF resources. To bolster support from his own party, key Democrats are saying privately that western banks will have to be consistent in deciding which loans to roll over, charge no fees and not raise interest rates. They also seek more transparency at the IMF and greater detail of all rescue operations.

New money for the IMF is particularly unpopular in an election year, with voters concerned that their taxes are going to save foreign companies and big banks. A coalition of political figures from both left and right is forming to oppose the funding. However, Jeff Faux, president of the labour-backed Economic Policy Institute, said it would differ from the alliance that defeated Mr Clinton's bid for fast track trade negotiating authority last year.

House Democrats broadly support IMF demands for restructuring Asian economies in a way that would open their markets to foreign investment and imports. But they also want social programmes - such as unemployment insurance - to give Asian workers a safety net.

"Most of the resistance is coming from the Republican side," Mr Faux said. "With the Democrats the president has a basis for negotiation. They don't want to go against him again. And they are not against the idea of having a bank that can step in and provide liquidity for economies that are going down the tube."

Thus far however Richard Gephardt, the House Democrat leader, is the only congressional leader who has promised support for IMF funding.

Jerome Levinson, a law professor at American University, who is helping the Democrats craft their strategy, argues that the "draconian austerity" imposed by the IMF does not attract investment but simply puts the burden of the bailout on Asian workers and western taxpayers. It increases US imports and slows US growth.

Alan Tonelson of the US Business and Industrial Council, accepts the argument now being circulated by many Republicans that the Mexican bailout made the Asian bailout inevitable.

"It was interpreted as a guarantee that countries will not be allowed to go bankrupt," says the Washington official.

NEWS DIGEST

1997 inflation at crawl in US

US consumer price inflation slowed to a crawl last year, in spite of sustained robust growth and the lowest unemployment rate in a generation.

Consumer prices edged up by just 0.1 per cent in December, the Labour Department said yesterday, taking the change on a year ago to 1.7 per cent, the best inflation performance since 1969.

Combined with an unemployment rate last month of just 4.7 per cent, the so-called "misery index", the sum of the unemployment and inflation rates, was just 6.4 per cent at the end of 1997, the lowest since 1964.

Excluding highly volatile food and energy prices, which sagged for most of the year, the core rate of inflation was slightly higher, at 2.3 per cent in the year to December, but that too was a 22-year low.

The remarkable inflation performance was the result of a number of factors. Weakness in world commodity prices pushed down costs for suppliers, as did the strong dollar throughout the year. Domestic prices rose faster, but were still restrained. Prices for services rose by 2.8 per cent during 1997.

Gerard Baker, Washington

INTEL

Go-ahead for acquisition

Intel, a target of federal anti-trust investigations, is to be allowed to proceed with a controversial acquisition which will reinforce its dominance of the computer microprocessor market.

The Federal Trade Commission yesterday said it would not block Intel's \$420m offer for Chips and Technologies, a leading seller of graphics chips which control devices such as flat panel displays for portable computers.

However, the FTC said it would fold an inquiry into its continuing review of the business practices of the group, which commands 88 per cent of the \$16.6bn market for microprocessors.

Nicholas Denton, San Francisco

CONSUMER CONFIDENCE

'Unrealistic' optimism

US investors' confidence remains strong despite the extreme market volatility of the past three months, according to a new survey by Gallup, the polling organisation, and Paine Webber, the New York investment bank.

While equity strategists are expecting a return of 7-8 per cent from the US equity market this year, the poll found 60 per cent of small investors were expecting returns of at least 10 per cent, with 12 per cent predicting returns of more than 20 per cent.

The findings confirmed the optimism of US investors, and renewed fears their expectations were unrealistic. Mark Sutton, Paine Webber's director of private client investing, said: "We must make every effort to educate those investors who unrealistically expect 20 per cent annual growth or better."

John Authers, New York

WHITE HOUSE CHIEF

Bowles to stay in office

US President Bill Clinton's top aide, White House chief of staff Erskine Bowles, yesterday put an end to long speculation over his departure and announced he was remaining in office.

He said had grown excited over the president's agenda for 1998 and the prospects for a projected balanced budget had presented to pursue an activist social agenda along with continued fiscal discipline.

Mr Bowles, a North Carolina investment banker and former head of the Small Business Administration who took up the post in January 1997, said that he would remain in his job for a "long period of time" and would encourage other senior White House aides to stay.

Reuters, Washington

ASIAN CRISIS

Warning on Latin economies

Asia's financial crisis will generate "a rough ride" for Latin America's economies during the coming year, according to Claudio Loser, director of western hemisphere affairs at the International Monetary Fund.

Mr Loser, the Fund's senior official responsible for Latin America, predicted no financial free fall for the region. He remained convinced the governments of the region "have the will and understanding to maintain confidence".

Heather Bourbeau, Washington

ELECTION UPHEAVAL

Guyana bans demonstrations

Guyana has banned all street demonstrations and marches following looting in Georgetown, the capital. The civil disorder followed the failure of the main opposition party to persuade the courts to remove Janet Jagdeo, the president, from office. Armed soldiers and police patrolled the city yesterday as stores, offices and government buildings remained shuttered, and schools closed.

Sam Hinds, home affairs minister, accused the opposition People's National Congress of being behind the sporadic outbreaks of violence since the December 15 election, which the PNC claims was fraudulent. The PNC denies involvement.

Carriue James, Kingston

Chilean lessons for Asian crisis

As international policy makers fight Asia's financial fires, some are turning their attention to an unexpected direction: Chile.

The reason? Of all Latin America's financial crises of the past two decades, the Chilean crisis of the early 1980s bears most resemblance to Asia's financial emergencies of today.

Beyond that, Chile has been resilient in the face of recent bouts of financial stress. The economy is not immune to Asia's current problems - a greater share of its exports go to Asia than any other Latin country and its currency depreciated 4.6 per cent last week.

However, Chile's consistent economic growth during the 1990s suggests that the lessons learned in its crisis - in particular its decision to stem inflows of short-term capital - could be a guide to other countries.

Unlike the crises that hit most of Latin America in the early 1980s, Chile's was created in the private sector.

A fixed exchange rate had encouraged banks and corporations to borrow heavily in dollars, loans which became unpayable after a forced devaluation. The government eventually bore most of the cost as it took over loans to foreign creditors.

The crisis required government aid to the banking system of more than 20 per cent

of gross domestic product, and provoked a recession in which the economy contracted 15 per cent.

The lessons of that bitter experience still inform Chilean economic policy.

Although Chilean policymakers do not advertise their policies as a blueprint for others, officials at the Washington-based financial institutions are seeking lessons from its experience.

So what have been the salient features of Chilean policy?

● Strict regulation of the financial system: A banking law, effective since 1988, has provided strict guidelines on the behaviour of banks. They have been rigorously applied by a tough, independent bank supervisor with well paid staff.

Among other things, they forbid banks to hold shares in companies or banks, stop banks granting credit and opening subsidiaries abroad, provide strong rules to prevent the build-up of currency mismatches, and include strict provisioning rules. A new banking law, passed last year will ease some requirements, but only cautiously.

● Rules to discourage inflows of short-term capital: Any loan or bank deposit originating from abroad and made in Chile requires a 30 per cent deposit, paying no interest, to be placed for one year at the central bank. This applies whatever the maturity of the deposit or loan, and includes inflows into the Chilean stock market (except for new issue American Depositary Receipts).

This is debatably an extension of the strict rules for the banking system. Foreign direct investment comes in

exchange reserves, which yield less.

The existence of the fiscal surplus means that issuing the paper to sterilise does not "crowd out" private sector borrowers. There is also, thanks in part to the development of private pension funds, a well developed local capital market to allow sterilisation to be effective.

Monetary policy is controlled by an independent central bank quick to respond to signs of economic overheating. The current

practice, there have been few complaints about the way it has used them.

In the area of financial supervision, some observers see gaps. The bank supervisor "needs to improve the supervision and control of consolidated financial conglomerates," researchers at Salomon Brothers argued in a report in July.

Moreover, the rules have not been able to rein in the corporate sector - particularly big companies with foreign capital, which have issued new shares and borrowed abroad. As a result, says one official in Washington: "The foreign currency exposure of the economy is higher than it would have been five or six years ago."

Since companies rather than banks have built this exposure, it is less worrying for policymakers, as deposit funds are not at risk. But corporate debt abroad can turn into an important public policy problem.

Most observers agree many aspects of the Chilean experience - including its fairly apolitical application of the rules - would be difficult to replicate elsewhere.

"The main exportable lesson from Chile is that strong regulation of the banking system is a prerequisite for financial stability. It's better to be safe, and extremely wary about financial liberalisation," says the Washington official.

account deficit has been kept in check, and exchange rate flexibility maintained. The government never issues paper in foreign currency.

Clearly, the system has flaws. Because Chile's interest rates are high, even after adjustment for likely currency depreciation, loopholes are often exploited to get money into the country. Short-term inflows have been disguised, for example, as export advances and as foreign direct investment.

Central bank regulations have been adjusted to try to cover these gaps, but at the cost of the original virtue of the rule: its simplicity and transparency. Thus, the central bank has large discretionary powers - though in

Stephen Fidler explains how Santiago responded to 1980s problems - and charts the parallels today

under a different regulation, and must be approved by the central bank.

● A strong macroeconomic policy framework: The public sector runs a significant and consistent fiscal surplus of 1-3 per cent of GDP, depending on the price of copper, still its main export. This is important because capital inflows have been substantial. The central bank "sterilises" the inflows by selling peso-denominated paper into the local market - to offset the impact of the inflows on money supply.

This in turn implies a so-called quasi-fiscal cost - the bank is issuing relatively high-cost peso debt in return for increasing its foreign

account deficit has been kept in check, and exchange rate flexibility maintained. The government never issues paper in foreign currency.

Clearly, the system has flaws. Because Chile's interest rates are high, even after adjustment for likely currency depreciation, loopholes are often exploited to get money into the country. Short-term inflows have been disguised, for example, as export advances and as foreign direct investment.

Central bank regulations have been adjusted to try to cover these gaps, but at the cost of the original virtue of the rule: its simplicity and transparency. Thus, the central bank has large discretionary powers - though in



SGS Société Générale
de Surveillance Holding S.A.
Geneva

Results of the public offer to repurchase SGS bearer shares of par value CHF 100 each and SGS registered shares of par value CHF 20 each in order to reduce Company's share capital. This offer published on December 31, 1997 was limited to a maximum of 15,000 SGS bearer shares (or 75,000 registered shares) equivalent to a total nominal value of CHF 1,500,000.

The public offer published on December 31, resulted in the following numbers of shares notified for repurchase: 17,522 SGS bearer shares and 23,246 SGS registered shares, representing a nominal value of CHF 2,317,120.

After reduction made on the basis of the nominal value of the shares notified for repurchase:

- 11,854 SGS bearer shares and
- 15,730 SGS registered shares

have been repurchased by the Company.

Geneva, January 14, 1998

SGS Société Générale de Surveillance Holding S.A.
The Board of Directors

	Swiss Sec. Code No	ISIN
SGS bearer share	249.746	CH0002497466
SGS registered share	249.745	CH0002497458

Argentine banking under fire

By Stephen Fidler,
Latin America Editor

Argentina's banking system remains weak despite improvements to bank supervision and regulation since a 1995 crisis, according to a report published yesterday by the credit rating agency, Moody's Investors Service.

The report says the system still suffers from poor disclosure standards and unreliable reporting of problem loans, one aspect of weaknesses that remain in the surveillance and the prudential supervision of the banking system.

Banks' asset quality remains poor and profitability among the weakest in Latin America. Retail deposits remain mobile, with average duration of deposits 70 days. "Banks lack a reliable and sustainable level of retail deposits," it said. Weak institutions remain among private, public and co-operative sector banks.

Mexican police fire on Chiapas protesters

By Henry Tricks
in Mexico City

Mexican police have opened fire on a crowd of Indian protesters in south-eastern Chiapas state, killing one woman and wounding two - including a two-year-old girl. The incident was the latest evidence of crisis in the state that has spurred Mexicans to take to the streets clamouring for an end to the bloodshed.

The Party of the Democratic Revolution had organised national demonstrations in a day of protest over the killing on December 22 of 45 Indians in the Chiapas town of Chenalhó. A crowd of some 100,000 demonstrators were in Mexico City's main square late on Monday when organisers announced news of the attack by police in the Chiapas town of Ocosingo. Police opened fire on marchers sympathetic to Zapatista rebels in Ocosingo after the Indians encountered police on the outskirts of town and

began hurling rocks. Television images showed the police firing tear gas canisters, then guns into the air. As the truck pulled away, the police lowered their weapons and fired at the crowd.

Chiapas Governor Roberto Albores, who took office last week after his predecessor stepped down in the wake of the December massacre, said 26 police were being held in custody for the Ocosingo shootings. But the arrests were unlikely to satisfy Mexicans who are increasing pressure on President Ernesto Zedillo to change tack in Chiapas.

Peace talks with the rebels, who rose up for indigenous rights on January 1, 1994, have been stalled since 1996. Anti-Zapatista paramilitary groups, such as the one that carried out the Chenalhó massacre, have mushroomed since, with links to Mr Zedillo's Institutional Revolutionary party. The rising tensions led to

one of the biggest rallies in the capital for years on Monday, the anniversary of a ceasefire in 1994 12 days into the Zapatista's armed uprising.

Blaming Mr Zedillo for the massacre, the demonstrators marched up Mexico City's main boulevard, demanding troops return to barracks in Chiapas.

Ridiculing "the army, the marchers bore a uniformed pig with a bloodstained snout. They carried coffins, candles and wreaths for the massacre victims. As the march took place, Interior Minister Francisco Labastida Ochoa, whose predecessor was also removed this month, named Emilio Rabasa Gamboa, a lawyer and scion of a powerful Chiapas family, to be the government's new peace negotiator. The former negotiator, Pedro Joaquín Colindres, was ousted after he suggested the Chiapas conflict had surpassed the government's ability to handle it.

Handwritten note: 1997.01.15

IMF stance lifts shares in Jakarta

By Peter Montegnon and Sander Theonnes in Jakarta

The Jakarta Stock Exchange rebounded yesterday after the International Monetary Fund indicated it would give Indonesia some leeway in meeting budget targets and US officials praised the country's commitment to reforming the economy.

Stanley Fischer, IMF deputy managing director, said the Fund would not press Indonesia on meeting the previously agreed budget surplus of 1 per cent of gross domestic product. "It wouldn't make economic sense for it to be in surplus under the circumstances," he said.

"The IMF never insisted on the budget remaining independent of the state of the economy. I think it's reasonable to assume... the economy is not growing as rapidly in 1998 as we assumed two months ago." Share prices jumped more than 9 per cent to 382.14 points, reversing part of last week's losses as traders awaited the outcome of President Suharto's talks on economic reform with IMF and US officials.

The enthusiasm was matched in the exchange markets where the rupiah recovered strongly against the US dollar after opening weaker. It was trading at around 8,200 in late trade after softening to 9,300 shortly after the opening in Jakarta.

But in spite of the market rebound, nervousness remained over the private sector's ability to repay more than \$80bn in debt coming due this year. The continuing procession of visiting US officials also provided evidence of concern over Indonesia's political and economic stability. William Cohen, US defence secretary, arrived hard on the heels of Larry Summers, US deputy treasury secretary.

Mr Summers met President Suharto at his residence and shortly afterwards said the elderly leader "recognises the need to take strong steps of the kind that has been under discussion with the IMF to create confidence".

Talks between Mr Fischer and top Indonesian finance officials continued before today's arrival of Michel Camdessus, IMF managing director, who is expected to wrap up a deal tomorrow. Sudradjat Djihadono, governor of the central bank, indicated the government may revise its own assumptions about economic growth and inflation. It predicted 4 per cent growth and 9 per cent inflation in its draft budget presented last week, which sent the markets into a tailspin as traders felt it indicated the government was not serious about solving the currency crisis.

Economists said that besides higher debt service payments as a result of the weaker rupiah, the government also now faced a shortfall in revenues from oil and gas as crude prices sink to a 30-month low.

Gillian Tett adds from Tokyo: Ryutaro Hashimoto, Japan's prime minister, yesterday telephoned Bill Clinton, the US president, to discuss ways of encouraging Indonesia to stick to the IMF agreement.

Mr Hashimoto expressed his unease over industry events. Japanese officials said: "One official yesterday added: 'It is fair to say that we are very concerned (about Indonesia)'."

Japanese banks are understood to be particularly uneasy, because they account for about 40 per cent of loans to Indonesia.

Japanese accept US bad debt standards

By Gillian Tett in Tokyo

Japanese banks yesterday pledged to change the way they calculate bad loans to bring them more into line with US standards.

Naotaka Saeki, chairman of the Japan Bankers Federation, said banks would add two new categories of bad loans to their definitions to provide a more wide-ranging definition. The move is the latest government attempt to improve disclosure standards before the planned Big Bang deregulation.

The move also follows revelations by the Ministry of Finance that the level of potentially problem loans held by Japanese banks is some ¥76,710bn (\$753bn). This is more than twice as high as previously acknowledged.

The difference between the latest figure and earlier numbers reflects discrepancies in the measurement of bad loans. Japanese banks have hitherto used a narrow definition, only terming them "bad" if they were virtually unrecoverable. These have been widely criticised by analysts as severely understating the problem.

However, ministry figures released this week use a much broader definition to include loans that are being "closely monitored", but have not defaulted or been restructured. This definition is primarily intended as a reference point by regulators, and is not planned as a normal banking standard.

The ministry has also been urging the banks to change their own industry definition of bad loans to bring it more into line with US standards. US standards are tougher than existing Japanese standards, since they force banks to report any loans fallen into arrears after three months, rather than six months as currently used in Japan.

Territory's markets shrug off credit agency's move and rebound 7%

Moody's decides on HK review

By John Ridding in Hong Kong

Moody's, the US credit rating agency, yesterday placed Hong Kong's short-term currency obligations under review, underlining the pressures facing the Hong Kong dollar amid the regional economic crisis.

Financial markets shrugged off the news and the territory's stock market index rebounded by more than 7 per cent to record its first daily gain of the year and interbank interest rates eased from Monday's high levels.

Moody's said its review, which concerns the prime-1 short-term rating for the territory and two of its biggest banks, was prompted by the "increasingly adverse" consequences of the regional financial turmoil. However, it added that Hong Kong's economic fundamentals remain strong.

Financial analysts said that pressures on the Hong Kong dollar peg to the US dollar were already factored into market rates, citing a premium of more than 400 basis points for Hong Kong interest rates over US rates.

"Ratings agencies have been under fire for missing crises in the region," said the banking analyst at one investment bank. "Maybe they don't want to be caught short again." S&P, Moody's rival, said it had not changed its ratings for the territory or placed it on watch.

The Hong Kong Monetary Authority, the de facto central bank and



A Hong Kong shop hung with signs offering property for rent or sale

guardian of the currency peg, said it would assure Moody's that the territory's peg to the US dollar would be maintained. "Hong Kong has no external debt, huge foreign exchange reserves of more than US\$90bn

[US\$9.9bn] and sound economic fundamentals," a spokesman said. "Local banks are not over-exposed to regional countries in financial difficulties."

Hongkong Bank said it was disappointed that Moody's had decided to review its short-term term rating. Hang Seng Bank, a subsidiary of Hongkong Bank, and Bank of America (Asia) were also placed under review.

Despite Moody's action, tension eased in Hong Kong's financial markets yesterday, with the three-month interbank rate falling from 18.5 per cent to 16.5 per cent and overnight rates falling from 15 per cent last night to about 13 per cent.

However, most analysts remained cautious about Hong Kong's prospects, predicting a protracted period of raised interest rates and a significant impact on the property market. Residential property prices have fallen by about 20 per cent since the region's currency turmoil erupted last year. ING Barings, the investment bank, warned this week of a further 30 per cent fall as a result of higher interest rates.

The sombre mood in the sector was underlined yesterday by a small attendance at the first government land auction of the year and lower than expected prices. The biggest site on sale fetched HK\$250m (\$32.2m), compared with previous estimates of about HK\$400m.

Shares of China-backed companies, or "red chips", rallied after sharp falls this year on fears China might be forced to devalue its currency, and the collapse of Peregrine, the investment bank with stakes in several mainland-backed companies. The "red chip" index jumped 43 points yesterday to close at 1,007.28.

First relaxation of nation's rigid labour laws

Seoul to make it easier to sack finance workers

By John Burton in Seoul

The South Korean government will introduce legislation tomorrow allowing job cuts at troubled financial institutions, while conglomerate chiefs promised to support industrial restructuring measures.

Michel Camdessus, managing director of the International Monetary Fund, praised Korean reform efforts as he completed a two-day trip to Seoul to review the implementation of a \$58.5bn rescue package.

South Korea's main political parties have agreed to pass the law allowing the job cuts in the first relaxation of the nation's rigid labour laws. Dismissals are expected to begin later this month at 19 bankrupt financial institutions.

Mr Camdessus said redundancies were necessary to attract foreign investment in the financial industry, which has high staffing levels.

But he said moves to reduce jobs must be matched by efforts to improve Korea's meagre social safety net, including increased unemployment benefits and job training schemes.

The government has proposed increased spending on unemployment programmes to at least Won4,500bn (\$2.5bn) from Won2,000bn. The IMF director suggested social welfare costs could be financed by budget cuts for other projects.

To appease union anger over job cuts, Mr Camdessus emphasised that burden of economic adjustment must be shared so "the workers will not be alone in paying the price". Shareholders must expect to lose investments, managers of badly run companies their jobs, and government will



Michel Camdessus (centre) shakes hands with officials from Korea's trade union federation in Seoul yesterday

have to cut its budget. With unions demanding that the power of nation's giant conglomerates, or chaebol, be reduced, Kim Dae-jung, president-elect, yesterday met the owners of leading groups to gain their approval for reforms that could reduce the sprawling industrial empires.

Mr Kim is proposing that cross-payment guarantees on debt among chaebol subsidiaries should be abolished, with the conglomerates producing consolidated financial accounts to improve their transparency.

Chaebol owners must also take greater legal responsibility for business decisions that go awry. The chaebol have been criticised for wasting money through excessive investment in production capacity and reckless expansion into new industries.

Mr Camdessus defended the IMF's demand for high interest rates against criticism that the policy threatened to cause a severe economic downturn. High interest rates were necessary to "stabilise the economy and re-establish the exchange rate at proper levels" and should remain in place until foreign confidence in Korea is restored.

The finance ministry said yesterday increased stability of the South Korean currency, the won, had led to higher foreign investment in financial markets since the beginning of the year in spite of falls in other Asian markets.

Net foreign investment in the Seoul bourse totalled Won900bn over the past month after overseas investors were allowed to acquire up to 55 per cent in listed companies. However, the full opening of the bond market has been less successful, with net foreign investments amounting to Won72.2bn because of fears of corporate bankruptcies.

NEWS DIGEST

Hostage at Tokyo exchange

A Japanese gunman yesterday held a senior government official hostage at Tokyo's stock exchange to protest against Japan's planned "Big Bang" deregulation and the resulting financial crisis.

The man was later overhauled by police and the hostage was released unharmed after six hours. Trading continued at the TSE, with the Nikkei 225, the main measure of stock market activity, closing 0.62 per cent higher at 14,755.94.

The incident highlighted the weakness of security measures in many of Japan's key financial institutions. It also comes amid growing criticism over recent plunges in the Nikkei and the way the government has handled the financial crisis.

The gunman was a member of an extreme right-wing group, police yesterday said. They said he was a disciple of Shunroku Nomura, founder of the "Wind" party, who committed suicide in 1993 in the offices of Asahi newspaper group after criticism of his views. Gillian Tett, Tokyo

AID DISCUSSIONS

Taiwan PM ends Manila visit

Vincent Siew, Taiwan's premier, yesterday returned from a surprise visit to Manila where he met President Fidel Ramos to discuss Asian economies. Mr Siew also met Mitsuo Sato, president of the Manila-based Asian Development Bank, to discuss the regional crisis and possible ways Taiwan might extend aid to financially troubled neighbours.

He stressed that any aid must fall under the framework of regional economic co-operation. Beijing strongly protested against the trip, made in defiance of Chinese warnings to Taipei not to use Asia's deepening financial crisis for political gain. Laura Tyson, Taipei

CURRENT ACCOUNT

Further Thai surplus

Thailand announced a current account surplus for the fourth consecutive month and the country's central bank said yesterday it expected such surpluses to continue throughout 1998. The November current account surplus was \$900m, while the December figure was \$800m. For the September to December period, the current account, once one of Thailand's nagging economic worries, was \$2.5bn in surplus.

The Thai baht strengthened to B55.85 against the US dollar on the release of the figures, compared to B56.35 on Monday. Traders said the surplus will reduce the flow of cash out of the country, although they believe the capital account remains in deficit. The Thai stock market closed up 2.9 per cent at 948.96. For all of 1997, the current account deficit was \$3.4bn or 2.1 per cent of GDP, well within the International Monetary Fund target of \$6.4bn or 3.9 per cent of GDP. Ted Bardacke, Bangkok

ASIAN VERSION OF ECU

Japan plan for currency unit

Japanese politicians yesterday floated the possibility of creating an Asian Currency Unit in the region in response to mounting financial problems.

The scheme would aim to create an Asian version of the European Currency Unit, which would act as a reference point for currencies, politicians told Japanese reporters. There was no official confirmation of the scheme and some Japanese government officials suggested it could be impractical given the diversity of the region's economies.

A number of Asian currencies have recently broken their traditional peg with the dollar, prompting speculation that a new currency system will be needed for the region. Gillian Tett, Tokyo

RAIL LINK DELAY

HK airport opening postponed

The opening of Hong Kong's new airport on Lantau island is to be delayed by two months because the planned rail link into the downtown area will not be completed by the due date in April.

Donald Tsang, financial secretary, said yesterday that Chek Lap Kok, the new airport, would now open on July 6 and that the delay would not result in any loss of revenue for the territory. The delay is the latest, and shortest, to bedevil the HK\$15.8bn (US\$20.4bn) airport and rail link project which has been held up by disputes between Britain and China over the financing package. China was wary of being left with a big debt pile after resuming sovereignty of Hong Kong from Britain in July last year.

Cathay Pacific, Hong Kong's de facto flag carrier which has invested HK\$4.9bn in a headquarters and other facilities at Chek Lap Kok, welcomed the decision to open the airport on July 6. David Turnbull, managing director, said: "After more than a decade of anticipation we are very excited to be moving..." Louise Lucas, Hong Kong

Malaysia's 'multimedia super corridor' in danger

By Sheila McNulty in Kuala Lumpur

Malaysia said yesterday it would curb spending on information technology, raising the likelihood that the nation's most grandiose megaproject - the "multimedia super corridor" - will suffer delays.

The proposed 750 sq km corridor is the last of several important megaprojects backed by the prime minister, Mahathir Mohamad, to encounter delay since Asia's financial turmoil struck last year.

The corridor, which will incorporate two new cities, Putrajaya and Cyberjaya, is Dr Mahathir's particular favourite. He regards it as essential to the country's "transformation from assembly manufacturing to information technology".

Dr Mahathir and other senior officials have said on many occasions that the corridor project, which is estimated to cost a total of around M\$50bn (US\$10.8bn), will go ahead as scheduled.

Nippon Telegraph and Telephone, the Japanese telecommunications giant, Oracle, the US computer company, Microsoft, and scores of other leading technology companies have expressed interest in setting up in the zone.

But yesterday, Othman Yeop, chief executive of the Multimedia Development Corporation, which is developing the corridor, said the economic crisis may force a slowdown in the development of some products and services in the zone.

"In terms of government expenditure on IT, to ensure they can balance their budget, there has to be a scaling down," Mr Othman said. "It touches on the development of flagship applications."

He added that the matter would be reviewed during a meeting in mid-February of international information technology companies that are on a panel advising Malaysia on the project.

Observers said one reason for the expected delay was that the companies charged

with building Putrajaya and Cyberjaya are no longer able to raise adequate capital. Most of the financing was expected to be derived from share issues, but the stock prices slide since the middle of last year has closed this avenue.

Local banks have sharply scaled back lending under official instruction, meaning that debt finance has also become all but impossible. The setback for the corridor project is the latest in a series of blows to the economic vision of Dr Mahathir, who has regarded such grandiose infrastructure investments as a way to speed growth in the wider economy.

But, one by one, the projects have been put off. The M\$13.6bn Bakun dam project, a mountain highway linking three hill resorts in peninsular Malaysia, a plan to reclaim islands off the north west coast and build an international airport on one of them, and a proposed road and rail link from Malaysia to Thailand have all been postponed indefinitely.

Way out of Thailand can prove to be tricky

Until Bangkok's currency stability returns, restructuring of debt 'will be characterised by a highly disorderly process and improvisation'. Ted Bardacke reports

dollars go to the Bank of Thailand with baht to get dollars, there wouldn't be enough to go around," says a European banker in Bangkok. "But the companies don't have the baht, and they're not going to get enough of it either."

Bankers say there is often little they can do with corporate customers who do not pay their debt. Thailand's antiquated bankruptcy law means foreclosure can take years, if not decades.

Financial institutions are not allowed to lend new money to a company that is insolvent, in effect preventing the bridging loans which traditional restructuring often requires.

Thus, with most of the legal cards held by borrowers, banks are likely simply to write off the loans of the truly bankrupt.

But in many other cases - such as Thai Petrochemical Industry or Srihai Superware, which have stopped making principal repayments on nearly \$5bn in debt but continue to pay interest - the

underlying businesses may be profitable, especially if the companies can manage to secure a new injection of capital. Banks then do a lot of hand-holding.

"We used to pamper our clients and now we have some leverage," says Pornsamon Tuchinda, President of Thai Danu Bank, a middle-size commercial bank. "We are acting as a restructuring service for many of our clients right now."

It helps, bankers say, if management and leading shareholders (often one and the same) agree to have their roles reduced. "Management has to face reality, get out of some businesses and sell out to foreigners. That's the toughest part," says Mr Pornsamon, who last month sold a majority stake in his bank to DBS of Singapore.

Opaque management styles hurt as well. In two Eurobond defaults, senior management have been accused of fraudulent practices. A deal that would have resolved part of the problem at one of the businesses fell through because of too

much distrust between borrower and lenders. Credit Agricole Indosuez got so fed up with management at the other group that they sued and won, but so far have been either unable or unwilling to enforce the judgment.

In addition to new capital, most debt restructurings are likely to involve some form of debt-to-equity swap. "We don't like it but we have to do it," says James Stent, executive vice-president of Bank of Asia, another Thai bank. "But when the turnaround comes we will be able to sell these companies at a tremendous profit."

Many western commercial banks are wary of holding equity in far-flung struggling concerns in industries where they have no expertise. But they have options as well.

Thai corporate debt is being actively traded at a discount in unofficial markets, with institutions such as Bank of America, Goldman Sachs and CS First Boston particularly active. These "dis-

tressed debt" teams are often linking up with venture capitalists willing to inject new capital and buy the equity held by financial institutions once a restructuring plan is agreed on.

Still, these moves are risky. Some bank debt, for example, has traded at an 80 per cent discount, but a company could still collapse if a new investor is not found. After buying up the Eurobonds of one failed finance company, CS First Boston unsuccessfully tried to convince Thai authorities to let them take it over.

But soon the rules of the game may change. Proposed amendments to Thailand's bankruptcy law strongly supported by the new Thai government will give creditors a much greater say in the development of debt restructuring plans, precisely the reason the amendments are at present being held up by the country's conservative Senate.

Until there is enough currency stability to give potential new foreign investors a limit to their risk and new bankruptcy procedures are not only amended but tried and tested, the lawyers conclude that loan workouts will continue to be "characterised by a highly disorderly process and improvisation".

FINANCIAL TIMES SPECIAL REPORT

ASIA IN CRISIS

The day Japan let a flagship go under

In the third of a series of five reports, Gillian Tett describes how Tokyo faced up to the implications of structural problems in its financial system

The moment was the stuff of corporate Japan's nightmares. Shohhei Nozawa, president of Yamaichi Securities, 58, stepped up to a microphone and quietly started to cry.

As the world's press watched, he explained that his group, one of Japan's most prestigious brokers, had decided to close on November 24. The move, he added, was inevitable following the financial turmoil that was now gripping the markets in Japan.

"I want deeply to apologise to all our clients and shareholders," he added, through wet eyes and a series of bows. "This is truly heartbreaking."

To many westerners, the display was startling. "Can you imagine the head of J.P. Morgan or Goldman Sachs in tears?" muttered one western onlooker. To many Japanese, it smacked of ritual: corporate Japan has a long tradition of senior executives making public, grovelling apologies.

Either way, Mr Nozawa's tears flashed across the world's television screens highlighted a sense of shock felt that day both inside and outside Japan at the new twist in the region's financial crisis.

"What is happening now is completely unprecedented," one senior government official had admitted a few hours before Mr Nozawa's speech. He had spent days and nights frantically preparing plans to calm the markets, and the strain showed: in place of the bureaucrat's usual dark suit he wore crumpled weekend clothes with an unshaven face.

It was a striking turnaround. When the financial turmoil had first erupted in Thailand in the summer, many Japanese had viewed it with a sense of detachment. Such turmoil, it was thought, might hurt some exporters, but it did not seriously threaten Japan. Indeed, the key question discussed in Tokyo was not whether Japan was vulnerable to the threat of "contagion" - but what the world's second largest economy should do to help countries such as Thailand.

But Yamaichi's collapse had presented Japan with the humiliating sight of the largest corporate collapse in its history. Furthermore, it was the third big financial collapse in November. A few days earlier Sanyo Securities, another broker, and Hokkaido Takushoku, the 10th largest commercial bank, had also failed. Consequently, as Mr Nozawa's tears flowed that day, an alarming new question hung over the markets: was Japan now poised to become Asia's next financial crisis point, as a string of other well-known financial names collapsed?

The question arose because Yamaichi was not an isolated case. And the tale behind its downfall reveals a set of structural problems which have dogged Japan for the last seven years - and still blight much of the rest of the surviving financial companies.

The company used to be Japan's biggest broker. But in 1985 it ran up huge losses after a stock market fall. That time round, it was saved by co-ordinated government action. But it lagged behind the other "big four" brokers - Nomura, Daiwa and Nikko.

During the 1980s bubble, this

barely mattered: as stock markets soared, Yamaichi notched up record ¥230bn profits in 1989 and aspired to become a global player. But when the bubble collapsed in 1990, stock market turnover fell sharply and profits collapsed. When land prices fell too, bad debts soared.

In a western context, this might have prompted rapid restructuring. But Yamaichi - like the rest of Japan's financial industry - spent the following seven years denying the problems. As losses mounted, it partly concealed them by using a peculiarly Japanese practice known as *tokushi* - the habit of shuffling them between accounts. The company avoided shareholder scrutiny with another Japanese custom - paying *sokaiya* - racketeers - not to ask "embarrassing" questions at shareholder meetings.

As 1997 started, the company hoped it would prove a glorious one. For in a bitter irony, it was due to celebrate 100 years of business - an event usually marked in Japan by lavish parties and precious extra holidays for staff.

But its problems mounted. It recorded a ¥2.7bn loss between April and September 1997, partly because the business climate was becoming more competitive ahead of Japan's planned Big Bang deregulation of financial markets. Then in the summer there came another blow: it became entangled in a scandal over its *sokaiya* links, following earlier revelations about such links at Nomura.

Quite why this scandal erupted is unclear. The official - and optimistic - explanation is that the Ministry of Finance wanted to improve corporate ethics ahead of Big Bang. In practice, though, it seems the real impetus came from politically ambitious officials at the Tokyo prosecutors' office. Either way, in August the company was forced to reshuffle management, propelling the unfortunate Mr Nozawa into his new post.

Thus far, Yamaichi's woes seemed painful - but manageable. After all, many other Japanese brokers were also recording losses (six medium-sized ones, for example, have been making losses for five years). Furthermore, Japan had never let a company as prestigious as Yamaichi collapse. As one senior official remarked only 10 days before it occurred: "I do not think that Yamaichi would fail. It would be too great a shock [to the system]."

But in early November the climate suddenly changed. And the trigger for this came not from Yamaichi - or even elsewhere in the other Asian crises - but from another broker, Sanyo Securities. The company, Japan's seventh largest broker, had first become famous in the late 1980s, when it built Asia's largest and most lavish trading floor. The floor is the size of an aircraft hangar, and even today looks stunning.

Sanyo's business had been ailing for a long time, and in October the government tried to persuade companies such as Kokusai Securities, a medium-sized broker, to help the group. However, in a sign of how corporate ties were unravelling, Kokusai refused. "We did not think this fitted with our business strategy," said Kotchi Kane, managing director.

The government then tried to persuade life assurance companies to extend new loans. But they also refused, partly because their own businesses were ailing. So on November 3 the government took advantage of a public holiday - and Japan's closed markets - to announce Sanyo would be the first broker since the second world war to become bankrupt.

The move seemed logical from an Anglo-Saxon perspective, given the group's huge problems. But in Japan it had a crucial implication: a bankruptcy meant that Sanyo would default on its debts. This had never been seen in Japan's financial world, and had not been anticipated by creditors.

The impact was swift. When markets re-opened the next day several western and Japanese companies quietly stopped lending to other vulnerable companies.

This included Hokkaido Takushoku bank, Japan's tenth largest commercial bank (also known as Takugin). Like Sanyo, Takugin had long been known to be in trouble: it had huge bad debts and few traditional business partners. But until November most observers thought it was protected.

Ryutaro Hashimoto, Japan's prime minister, had explicitly promised earlier in the year that the top 20 banks were safe.

But on November 4 doubts set in. Takugin's customers started to withdraw their assets. This forced the bank to turn to short-term money markets to raise cash. Its traditional lending partners cut credit lines.

By Friday 15, it faced a disastrous liquidity crunch. The speed of the crisis left the government shocked. It realised it could not find a partner to avert Takugin's collapse, since an earlier merger with another

present. But by 4am the next morning the verdict was clear: the Ministry of Finance had effectively ordered Yamaichi to close its business, after "revealing" that the group had some ¥280bn *tokushi* losses.

Quite why the ministry took this step provokes controversy. Although Yamaichi faced a severe liquidity crunch, it was not technically insolvent when it failed, in sharp contrast to Sanyo, or the UK investment bank Barings when it became entangled in its 1995 trading

scandal. This means, some observers argue, that it might have been saved if the government had provided massive liquidity for the group. Indeed, the government later provided precisely such support for other institutions.

But in the frenzied climate on the night of November 21 this option was apparently not considered. One reason, officials say, was that Fuji Bank, the group's traditional ally, was reluctant to help. Another was that the ministry feared public criticism for backing a company tarred with *sokaiya* scandals.

A third was government concern about international pressure: the Moody's downgrade had already had an impact on US treasury markets on Friday night. But another motive is also whispered in Tokyo: that some bureaucrats wanted a "shock" of this sort to persuade politicians and the public to use public funds to help the financial sector. Officials themselves discount such conspiracy theories.

But another motive is also whispered in Tokyo: that some bureaucrats wanted a "shock" of this sort to persuade politicians and the public to use public funds to help the financial sector. Officials themselves discount such conspiracy theories.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional. There was quite a lot of argument," explained one executive who was

regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥57, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional. There was quite a lot of argument," explained one executive who was

regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥57, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional. There was quite a lot of argument," explained one executive who was



A weeping Shohhei Nozawa announces the closure of one of Japan's most prestigious brokers. News of Yamaichi Securities' failure followed frantic days and nights at the Ministry of Finance as officials prepared plans to calm the markets

Coming up in this series

- Tomorrow: Korea's struggle to avoid default
- Friday: Where next for Asia?



regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥57, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional. There was quite a lot of argument," explained one executive who was

regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥57, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

That evening Yamaichi executives convened an emergency board meeting. "It was very emotional. There was quite a lot of argument," explained one executive who was

regional bank, Hokkaido, had already unravelled. Instead, Bank of Japan officials spent an exhausting weekend desperately seeking a bank to take over Takugin's healthy business. On Sunday night Tadayo Homma, a senior BoJ official persuaded North Pacific Bank, a regional group, to assume the job. On Monday 17 Takugin announced its closure.

At this point Yamaichi entered the tale. As lenders started to panic, more credit lines to weak companies such as Yamaichi were cut. As tales about this emerged, Yamaichi's shares on November 19 plunged 40 per cent to ¥57, or one tenth of their level at the start of 1997. Then, on Friday 21, Moody's, the US credit rating agency, downgraded Yamaichi's debt to junk bond status.

US PRESSURE

Voice from across the Pacific

By mid-December, the tuneless warble of mobile phones had become a familiar sound at smart Washington dinner parties. The time difference across the Pacific meant many an evening for economic policymakers had been ruined by news of some new Asian problem.

So it was no surprise when on December 18 a super-time discussion on European monetary union was interrupted in such a way. For once, the call heralded good news. Japan was to announce a surprise

¥2,000bn package of tax

cuts, along with plans to restructure the country's battered financial system.

The Treasury official who took the call returned to the dinner table visibly delighted. At last US officials had reacted with thinly disguised alarm when Japan imposed a consumption tax increase. It would plunge the country back into recession, they believed. Japanese officials

waved away the concerns, confident the economy could withstand the tax increase. When Asian currencies began to collapse, US concerns were redoubled. At the IMF meeting in Hong Kong in late September, Japanese officials were treated to a "hard cop, soft cop" approach. First Robert Rubin, the urban Treasury secretary, politely reminded them of their responsibilities. Then his more combative deputy, Lawrence Summers, piled on the pressure.

There was little sign that US entreaties had much

effect. But as the crisis deepened, officials saw a gradual change. Japan was reluctant to bow to US pressure alone, but it was beginning to see its problems in the broader context of the Asian crisis.

At the Asia-Pacific Economic Co-operation forum in Vancouver on November 24 and 25 President Bill Clinton told Ryutaro Hashimoto, the Japanese prime minister, that bold action was needed for the stability of Asia as a whole.

Mr Hashimoto, in a rare admission of error, told Mr Clinton privately that Japan

had got it wrong when it had said the consumption tax increase would not seriously harm growth. Though he made no firm promises, Mr Hashimoto acknowledged that Japan needed to do more.

For another two weeks, the Treasury waited as Tokyo agonised over the scale of the stimulus it would deliver. At that dinner on the 16 December the US received the first word. Now the question was: would it be enough?

Gerard Baker

The Bank of Japan and Ministry of Finance had other plans, however. For at the very moment that the markets were mulling the apparent victory of market forces, an important albeit unheralded - policy shift occurred.

After watching two large groups fail because of a liquidity crunch, ministry and Bank of Japan officials apparently decided the country could not afford another. Letting market forces escalate would simply be too dangerous, they argued.

The first sign of this came on Wednesday, when the Bank and the ministry took the rare step of issuing a joint appeal for calm. At face value, the statement initially seemed more a sign of panic than control. Indeed, similar requests for investors' "not to panic" had been heard all over Asia in previous months.

But the crucial difference between Japan and other countries such as Thailand was that Tokyo could put money behind its mouth. And it rapidly swung into action. Huge loans, worth over a thousand billion yen, were extended to help Yamaichi overcome any short-term funding problems, even though this appeared to contravene some of the fine print of the central bank's charter.

The Bank of Japan flooded the money markets with a record ¥3,700bn surplus liquidity in an effort to prevent another credit crunch. Then, when even this did not persuade creditors to lend to some weak companies, it started to provide loans directly to banking groups. The Ministry of Finance reportedly also lent dollars to banks that were finding it hard to raise funds in international markets.

Behind the scenes, another crucial development was also under way. For months bureaucrats had been whispering that the only way to solve the problems of Japan's financial system would be to use public funds. The issue had hitherto been regarded as too politically sensitive to contemplate in public: the use of public money to sort out the mess caused by the collapse of the *jusen* housing loan companies in 1995 sparked

serious protest. However, as politicians reeled from the Yamaichi shock - and countries including the US expressed growing concern - the bureaucrats' pleas won ground. In early December, Japan's ruling Liberal Democratic party started to consider the issue. A mere two weeks later the LDP called for ¥10,000bn of public funds to protect depositors and help recapitalise some banks. By early January, the sum had been raised to ¥30,000bn, and politicians were even suggesting that the recapitalisation should extend to healthier groups as well.

Will this dramatic U-turn be enough? As the dust settles from the momentous events of November, many observers retain doubts. The Bank of Japan and Ministry of Finance certainly appear to have averted the risk of financial meltdown for the moment: since November there have been no more large financial collapses.

But few observers expect any rapid solution to the longer-term financial problems that still dog Japan. Aside from Yamaichi, there are still dozens of banks and brokers which continue to operate with huge bad debts, troubled business franchises and losses. Nevertheless, when Eisuke Sakakibara, Japan's vice-minister of finance for international affairs, met journalists on December 17, he presented a markedly different face from Mr Nozawa's tears.

Three weeks earlier, bureaucrats had been pondering the prospect of a severe market collapse. But by mid-December, the sense of crisis was starting to lessen. And Mr Sakakibara himself had some welcome news to unveil: a major injection of public funds into the financial sector and tax cuts.

"I think we have solved Japan's problems now," Mr Sakakibara said, with his characteristic cheery grin - and an optimism most western observers would dub excessive. Then, he paused - and added a more ominous and realistic caveat. "I suppose the next problem we have to solve is Korea."

serious protest.

However, as politicians reeled from the Yamaichi shock - and countries including the US expressed growing concern - the bureaucrats' pleas won ground. In early December, Japan's ruling Liberal Democratic party started to consider the issue. A mere two weeks later the LDP called for ¥10,000bn of public funds to protect depositors and help recapitalise some banks. By early January, the sum had been raised to ¥30,000bn, and politicians were even suggesting that the recapitalisation should extend to healthier groups as well.

Will this dramatic U-turn be enough? As the dust settles from the momentous events of November, many observers retain doubts. The Bank of Japan and Ministry of Finance certainly appear to have averted the risk of financial meltdown for the moment: since November there have been no more large financial collapses.

But few observers expect any rapid solution to the longer-term financial problems that still dog Japan. Aside from Yamaichi, there are still dozens of banks and brokers which continue to operate with huge bad debts, troubled business franchises and losses. Nevertheless, when Eisuke Sakakibara, Japan's vice-minister of finance for international affairs, met journalists on December 17, he presented a markedly different face from Mr Nozawa's tears.

Three weeks earlier, bureaucrats had been pondering the prospect of a severe market collapse. But by mid-December, the sense of crisis was starting to lessen. And Mr Sakakibara himself had some welcome news to unveil: a major injection of public funds into the financial sector and tax cuts.

"I think we have solved Japan's problems now," Mr Sakakibara said, with his characteristic cheery grin - and an optimism most western observers would dub excessive. Then, he paused - and added a more ominous and realistic caveat. "I suppose the next problem we have to solve is Korea."

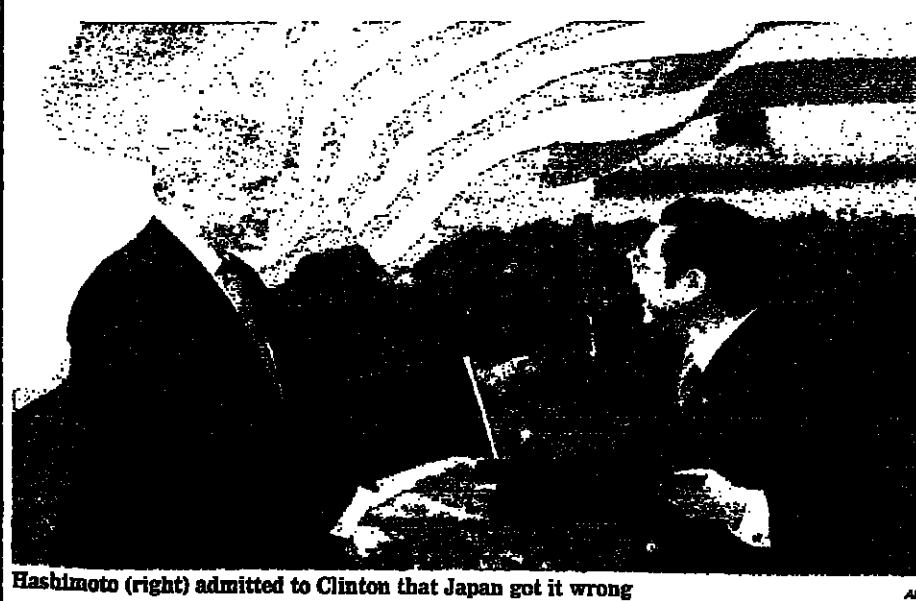
serious protest. However, as politicians reeled from the Yamaichi shock - and countries including the US expressed growing concern - the bureaucrats' pleas won ground. In early December, Japan's ruling Liberal Democratic party started to consider the issue. A mere two weeks later the LDP called for ¥10,000bn of public funds to protect depositors and help recapitalise some banks. By early January, the sum had been raised to ¥30,000bn, and politicians were even suggesting that the recapitalisation should extend to healthier groups as well.

Will this dramatic U-turn be enough? As the dust settles from the momentous events of November, many observers retain doubts. The Bank of Japan and Ministry of Finance certainly appear to have averted the risk of financial meltdown for the moment: since November there have been no more large financial collapses.

But few observers expect any rapid solution to the longer-term financial problems that still dog Japan. Aside from Yamaichi, there are still dozens of banks and brokers which continue to operate with huge bad debts, troubled business franchises and losses. Nevertheless, when Eisuke Sakakibara, Japan's vice-minister of finance for international affairs, met journalists on December 17, he presented a markedly different face from Mr Nozawa's tears.

Three weeks earlier, bureaucrats had been pondering the prospect of a severe market collapse. But by mid-December, the sense of crisis was starting to lessen. And Mr Sakakibara himself had some welcome news to unveil: a major injection of public funds into the financial sector and tax cuts.

"I think we have solved Japan's problems now," Mr Sakakibara said, with his characteristic cheery grin - and an optimism most western observers would dub excessive. Then, he paused - and added a more ominous and realistic caveat. "I suppose the next problem we have to solve is Korea."



Hashimoto (right) admitted to Clinton that Japan got it wrong

JPY 100 1.50

London libel jury hears that chairman of US group made offer to get Virgin out of lottery race

GTech chief 'offered bribe to Branson'

By John Mason,
Law Courts Correspondent

The chairman of GTech, the US lottery equipment supplier, offered Richard Branson a bribe to withdraw from the contest for the UK national lottery, the High Court in London heard yesterday.

The claim was made by George Carman, a lawyer acting for Mr Branson, at the start of a two-way libel action. Guy Snowden, the GTech chairman, is suing Mr Branson over the bribe claim. Mr Branson is suing Mr Snowden, GTech and Robert Rendine, its director of

communications, for saying the allegation was a lie.

GTech is a member of the Camelot Consortium, which runs the UK national lottery. Mr Branson claims the bribe was offered during a lunch at his London home in 1993. Mr Snowden rejected an approach to join the Virgin bid for the lottery and instead asked Mr Branson to join the Camelot consortium which eventually won the contract, Mr Carman said. Mr Branson rejected the offer.

The court heard that Mr Snowden then told Mr Branson: "I don't know how to phrase this, Richard.

There's always a bottom line. I'll get to the point. In what way can we help you?" After a pause, it was claimed, Mr Snowden went on: "I mean, what can I do for you personally?"

Mr Carman said there was an ugly moment of silence after which Mr Branson asked what the GTech chairman meant. Mr Snowden was alleged to have replied: "Everybody needs something."

Mr Branson was so shocked at the bribe offer, he went to the toilet to note in writing what Mr Snowden had said. His account was later confirmed by the only wit-

ness, John Jackson, the Sketchley chief executive, the court heard.

Mr Carman told the jury: "There is no shilly-shallying about this, no room for doubt or misunderstanding or misinterpretation. It's as plain as a pikestaff that what Guy Snowden was about that day was offering a bribe in front of Richard Branson in order to get him out of the bidding and pave the way for GTech and Camelot to go on without this dangerous rival."

Four days later, Sir Tim Bell, GTech's public relations adviser, rang Mr Branson to say that Mr Snowden "might have said some-

thing that he might regret" and asked if Mr Branson was going to the media over the incident, the court heard. Mr Branson said he was not.

The allegation was eventually made by Mr Branson two years later in a BBC television programme. In broadcasts and newspaper articles that followed, GTech accused Mr Branson of lying over the alleged incident, prompting him to start libel proceedings, Mr Carman said.

Mr Branson is due to give evidence today after lawyers for GTech have addressed the jury.

BT arm seeks to match size with ambition

System integration group Syntegra needs to grow, reports Alan Cane

Syntegra, British Telecom's system integration arm, has global ambitions but lacks the size to fulfil them.

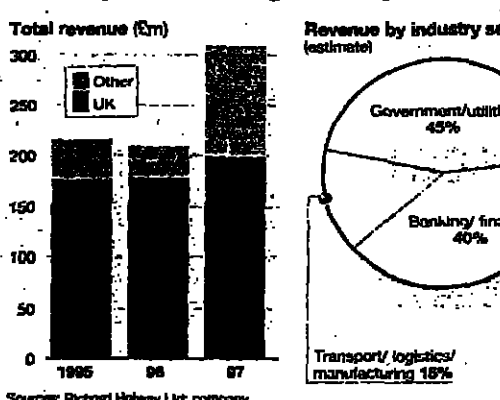
With 1997 revenues of \$210m (\$505m), it is less than a tenth the size of the leaders of the computing services business such as EDS, Andersen Consulting and Computer Sciences Corporation, all of them US-based.

Its big opportunity to achieve spectacular growth - a merger with System House, the computing services arm of MCI of the US - seems to have evaporated with the failure late last year of the merger between BT and MCI.

If the merger had gone ahead, Syntegra and System House would have been welded into a company with international reach, a broad portfolio of computing skills and revenues of more than \$2bn.

Bill Halbert, Syntegra's managing director since its formation, is philosophical about the lost opportunity.

Syntegra: seeking US expansion



Its big opportunity evaporated with the failure late last year of the merger between BT and MCI

ing, BT's Australian system business.

But Syntegra executives reply that the group's early years were spent combining the various elements of the company. "How fast can a company digest these various strands?" one manager complained.

Now the priority is to grow through acquisition in the US. Mr Halbert says: "It is an absolute must." It is also independent of anything BT itself might do in seeking a US partner to replace MCI.

Syntegra also says it is attempting to redefine systems integration, arguing that technology alone is not the answer and that due attention must be paid to the "soft" side of the business.

"The big failures are not in technology, but are much more to do with the human factors involved," Mr Halbert says.

The fact remains that computing companies have rarely prospered within telecom groups, with NCR's disastrous experience as an AT&T subsidiary the chief example.

Other computing services companies are already eyeing Syntegra's 3,500 highly qualified staff enviously.

While BT's support for its subsidiary's expansion plans argues against a sell-off, it is possible Syntegra could find greater synergies within, say, a Sema Group, a Logica, or a Computing Sciences Corporation.

Bill Halbert
Syntegra managing director

Premier invites Japanese cash to 2000 dome

By David Wighton in Tokyo

Japanese companies are being lobbied to put money into the UK's government's troubled Millennium Dome as ministers struggle to find the £150m (\$344.5m) of private sector sponsorship needed for the project at Greenwich in south-east London.

Several leading Japanese companies - including Toyota - were approached during the visit to Japan by Tony Blair, the UK prime minister. He returned yesterday.

Officials said a number of Japanese companies had expressed interest in being involved in the dome, which they saw as a unique opportunity. "Greenwich Mean Time is known across the world and the Japanese want to be part of the dome," the prime minister's official spokesman said yesterday.

The line of zero degrees longitude passes through Greenwich Observatory near the dome site. Although the dome was conceived as a showcase for Britain, the government saw nothing wrong with a Japanese contribution, the spokesman said. US companies have also been approached.

But the potential involvement of non-UK companies is likely to heighten criticism of the controversial project. The revelation that the dome's roof was to be provided by a German company provoked an outcry and the government switched to an Anglo-American supplier.

Peter Mandelson, the minister responsible for the dome, has been leading efforts to raise the cash needed from the private sector. But companies have been reluctant to commit themselves before knowing more about the contents.

The few significant sponsors signed up include British Telecommunications, which has offered the maximum £12m allowed from a single company, and British Airways, which is committed to £5m. Sir Colin Marshall, the BA chairman who headed the business delegation that accompanied Mr Blair to Japan, said he had used the opportunity to "lobby" Japanese companies.

"There are no firm commitments but a number of companies expressed interest," he said.

But Sir Colin denied that the dome would be used as a showroom for Japanese products. "They are interested in it more as an opportunity to show off their ideas for the future," he said. BA is also involved in the dome through Robert Ayling, its chief executive, who chairs the New Millennium Experience, which is directing the project.

State rail chief attacks privatised network

By Charles Batchelor,
Transport Correspondent

The performance of privatised train companies is worse than that of the state network they replaced, John Welsby, chairman of British Rail, said yesterday. BR - once the giant which ran almost all the UK network - has been reduced to advising the government on the role of the railways in an integrated transport policy.

The privatised companies are in danger of establishing as bad a reputation within two years as BR did over the 50 years of its existence, Mr Welsby told the Chartered

Institute of Transport. "An objective assessment of the performance of the privatised railway today shows that, in general, it is hardly better than it was in the last years of public ownership. That is a great disappointment," he said. "Performance, far from continuing to improve, has actually deteriorated. The failures are not isolated local ones but are spread across the country."

Performance statistics for the railway industry due to be published later this month by the rail franchising director's office are expected to show a further worsening of reliability and punctuality in the final quarter of 1997, following a decline in the summer.

Mr Welsby said the industry showed the signs of not being effectively managed, a problem which was solved in BR before privatisation by a management shake-up in the early 1990s.

"The situation is particularly ominous because very significant additional funds have been injected into the industry," said Mr Welsby.

Motorcycle sales increase 40%

Motorcycles and mopeds (small motorcycles with 50cc engines) are making a comeback as congestion-dodging commuter transport, with sales jumping nearly 40 per cent last year, the Motor Cycle Industry Association said yesterday, writes John Griffiths. It said 93,289 two-wheelers were sold, up 37 per cent on 1996. This was double the industry's worst year, 1993, when only 46,700 were sold. Further growth is expected this year of "at least 10 per cent".

Institute of Transport. "An objective assessment of the performance of the privatised railway today shows that, in general, it is hardly better than it was in the last years of public ownership. That is a great disappointment," he said. "Performance, far from continuing to improve, has actually deteriorated. The failures are not isolated local ones but are spread across the country."

Performance statistics for the railway industry due to be published later this month by the rail franchising director's office are expected to show a further worsening of reliability and punctuality in the final quarter of 1997, following a decline in the summer.

Mr Welsby said the industry showed the signs of not being effectively managed, a problem which was solved in BR before privatisation by a management shake-up in the early 1990s.

"The situation is particularly ominous because very significant additional funds have been injected into the industry," said Mr Welsby.

N Ireland settlement hopes strengthen

Financial Times Reporters in
Belfast and London

The search for a constitutional settlement for Northern Ireland moved forward yesterday even though Sinn Féin, political wing of the Irish Republican Army, accused the UK and Irish governments of yielding to threats from anti-republican "loyalists".

The governments took comfort from the willingness of the parties to engage for the first time in active discussions, on the basis of joint government proposals for a new set of institutions to govern Northern Ireland. Meanwhile, the UK government is expected next

week to announce a review of evidence into Bloody Sunday, when 13 nationalists were shot dead by British troops in 1972.

British officials said they were satisfied at the "muted" response to the proposals - suggesting an absence of rejection was the most that could have been

expected. The package envisages a new Northern Ireland assembly, a north-south ministerial council and an inter-governmental council to link the parliaments in Dublin, Belfast and London and the planned Scottish and Welsh assemblies.

Mitchel McLaughlin, Sinn Féin chairman, said the document "represented a response to unionist pressure and the activities of the loyalist death squads".

George Mitchell, the former US senate majority leader who chairs the talks, said: "No-one has agreed to any aspect of a settlement or an outline of a settlement, but they have agreed to serious negotiations to try to bring it about." He said.

Sinn Féin is concerned the proposed north-south bodies would strengthen ties between Belfast and Dublin. Tony Blair, the UK prime minister, made some of the phone calls that paved the way for the breakthrough in the peace talks while sitting cross-legged in a restaurant in the Japanese city of Kanakura, writes David Wighton in Tokyo. The sight was witnessed by the Japanese prime minister, Ryutaro Hashimoto, who was having a private dinner with Mr Blair, the British ambassador and their wives.

Points for peace, Page 12

IRA bomb warning 'inadequate'

The IRA gave "inadequate and inaccurate" warnings of the bomb blast in London which ended its 1994-96 ceasefire, a prosecuting lawyer told a London court yesterday. The bomb on a truck, containing tons of home-made explosive, went off as thousands of people were leaving work, and two men in a shop were killed. Patrick McKinley, 34, and James McCarrie, 29, both from Northern Ireland, deny conspiring to cause an explosion likely to endanger life or cause serious injury to property.

represented a response to unionist pressure and the activities of the loyalist death squads". George Mitchell, the former US senate majority leader who chairs the talks, said: "No-one has agreed to any aspect of a settlement or an outline of a settlement, but they have agreed to serious negotiations to try to bring it about." He said.

Sinn Féin is concerned the proposed north-south bodies would strengthen ties between Belfast and Dublin. Tony Blair, the UK prime minister, made some of the phone calls that paved the way for the breakthrough in the peace talks while sitting cross-legged in a restaurant in the Japanese city of Kanakura, writes David Wighton in Tokyo. The sight was witnessed by the Japanese prime minister, Ryutaro Hashimoto, who was having a private dinner with Mr Blair, the British ambassador and their wives.

Points for peace, Page 12

IRA bomb warning 'inadequate'

Company tax burden may ease

By Jim Kelly,
Accountancy Correspondent

The government is prepared to make significant concessions to companies worried by aspects of the new corporation tax system announced by Gordon Brown, chancellor of the exchequer, in his provisional - or Green - Budget in November.

With less than three weeks left for consultations, the Treasury is striving to make sure companies can cope with the new US-style quarterly system. To help finance directors, the final system may dispense with the idea that companies pay tax based on an estimate of current year profits.

The government may also consider reducing the difference between the rate of interest charged if companies overpay and that charged if they underpay.

Under the new system, large and medium sized companies - which currently pay their tax nine months after their year end - will have to pay all or part of it quarterly. The first quarterly payment could be in just over a year.

Mr Brown said the payments would be based on an estimate of current year profits - but many experts believe this would be extremely difficult in practice and especially for companies with cyclical revenues - such as retailers.

The new system, which mirrors many national regimes, replaces the dual system of corporation tax and advance corporation tax abolished in the Green Budget.

While the Treasury and Inland Revenue are preparing to make changes, it is understood that the thrust of the reforms has been welcomed - sweetened by the cut in corporation tax announced by Mr Brown, from 31 to 30 per cent.

Companies would take on much of the administrative burden of providing an estimated £2.4bn in tax credit payments to low-paid workers in place of family credit.

under plans likely to be unveiled in the forthcoming Budget, our Political Editor writes.

A limited integration of the tax and benefit system is also expected in Mr Brown's first full Budget, planned for mid-March. A Treasury task force, led by Martin Taylor, Barclays Bank chief executive, has advised Mr Brown against importing a US-style earned income tax credit, which would have involved all employees making comprehensive tax returns and receiving substantial annual rebates.

The Institute of Directors said it was "concerned that cost should not be an additional burden on employers".

UK NEWS DIGEST

Business boosts backing for arts

Business support for the arts rose by 20 per cent last year to a record of £95.8m (\$155.8m). The increase, the highest ever in one year, surprised the Association for Business Sponsorship of the Arts. In the previous two years, after two decades of steady growth, expenditure by companies on the arts had stabilised at around £90m. "We thought sponsorship had reached a ceiling but these figures prove there is no ceiling," said Colin Tweedy, association director-general. "It is now the corporate marketing departments that are taking a keen interest. The days when the chairman decided what to sponsor are over."

Among the companies sponsoring the arts heavily for the first time were Sun Microsystems, which backed the Institute of Contemporary Arts; Orange, the mobile phone network, with its women's literature prize; BMW's Rover offshoot, aiding the London Symphony Orchestra and Selfridges with the Serpentine Gallery. Antony Thornicroft

THE ECONOMY

First fall in inflation in 10 months

The rate of inflation fell for the first time in 10 months in December. The fall in the annual headline rate - to 3.6 per cent in December, compared with 3.7 per cent in November - was expected by the financial markets. But public sector wage demands in excess of inflation could prompt bigger price increases and force up interest rates. Underlying inflation, which excludes mortgage interest payments, fell to 2.7 per cent from 2.8 per cent. The all-items index stood at 180 in December, compared with 159.6 in November. Richard Adams

PRIVATISED POWER UTILITIES

Centrica threatens 'bloody row'

Centrica, the biggest UK gas supplier, has threatened "a bloody row" with regional electricity companies if they fail to meet the April deadline for the introduction of competition. Roy Gardner, Centrica's chief executive, wants individual companies barred from competing in the liberalised domestic gas market if they fail to meet the electricity competition deadline. Centrica, which still trades in the UK under the British Gas brand, wants to be the first national supplier of both gas and electricity to households. It fears that some electricity companies - half of which are owned by big US utilities - are deliberately trying to delay electricity competition. They enjoy regional electricity monopolies but compete in the rapidly liberalising gas market, which is due to be fully opened by mid-year.

John Battle, energy minister, will meet the chief executives of the 14 electricity distributors next week amid widespread expectation that he will agree to a delay to the start of retail competition. Robert Corzine

CORPORATE GOVERNANCE

Pension funds unveil tough stance

The National Association of Pension Funds, which represents investors with total assets of more than £300bn (\$489bn), will announce a tough stance on corporate governance in an attempt to head off the threat of government intervention. The association hopes to avert the threat of legislation - on issues such as compulsory voting by shareholders at annual meetings - by taking a tougher stance on issues such as executive pay than that recommended by the committee on corporate governance headed by Sir Ronald Hampel, chairman of KCL. John Rogers, the association's director of investment services, believes the government is likely to legislate to increase shareholder voting. NAFF will propose an "early warning system" under which companies would be required to flag up any proposed changes to, for example, executive remuneration three months before an annual meeting. Jane Martinson Lex, Page 14

Standard Chartered

Standard Chartered PLC
(Incorporated with limited liability in England)

US\$300,000,000 Undated Primary
Capital Floating Rate Notes (Series 4)
(of which US\$200,000,000 has been
issued as the Initial Tranche)

In accordance with the provisions of the Notes, notice is hereby given that for the six month period, (181 days), from 14 January 98 to 14 July 98 the Notes will carry interest at the rate of 5.7125 per cent per annum.

Interest payable on 14 July 98 will amount to US\$267.21 per US\$1,000 Note and US\$287.12 per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

Standard Chartered

Standard Chartered PLC
(Incorporated with limited liability in England)

US\$400,000,000 Undated Primary
Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 14 January 1998 to 14 July 1998, the Notes will carry interest at the rate of 5.625 per cent per annum.

Interest accrued to 14 July 1998 and payable on 14 July 1998 will amount to US\$282.81 per US\$1,000 Note and US\$282.13 per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

INFORMATION TECHNOLOGY

Fast line to net security

One of the factors delaying the widespread adoption of Internet-based electronic commerce for activities such as electronic stock trading, online banking and shopping has been concern about security.

The standard solution is to deploy cryptographic software, but this tends to slow the speed of transaction handling unacceptably, leading to congestion and frustration. This problem is expected to worsen as sites adopt the new Secure Electronic Transaction protocol, developed by Visa and MasterCard. This is a highly secure standard for net commerce but each SET transaction requires seven software "keys" to be processed. Web sites that normally respond in less than a second can take a couple of minutes to respond at peak times.

A young Cambridge-based company called nCipher - the latest in a series of promising start-ups to emerge from England's "Silicon Fen" - thinks it has solved the problem with a device called nFast, the world's first cryptographic accelerator.

The device functions as a type of co-processor, relieving the main microprocessor of the need to handle the complex mathematics which underlie public key cryptography and thereby reducing the queues of customers waiting for transactions to be processed.

The company, nCipher (www.ncipher.com), which lists Canada's Newbridge Networks, Security Dynamics and Hambros Advanced Technology Trust among its initial investors, has designed nFast to slot into an ordinary server drive bay and use the industry-standard SCSI interface so it can be added to almost any commerce server.

The devices can be daisy-chained together to provide additional processing power and provide an inexpensive, fast, platform-independent hardware solution which lightens the load on the host microprocessor without requiring alterations to application software.

"There is an increasing demand for rapid, secure electronic commerce over the Internet," says Alex van Someren, managing director of nCipher, who is addressing a conference on the subject in the US this week.

"Our nFast accelerators help online retailers adopt the highest levels of cryptographic security, without jeopardising the speed of their servers through processing cryptographic keys."

Mr van Someren claims that nFast's dedicated cryptographic co-processor can handle up to 300 1024-bit public key signatures a second and believes the product could catapult his company into the big league. Using an nFast accelerator with eight processors, a Sun Microsystems Netra server can handle 68 connections a second, 10 times the unaccelerated total.

nCipher was founded in 1996 by Mr van Someren and his brother Nicko. nCipher's technical director, to exploit the latter's cryptography skills. The company has raised £1.5m from its investors.

Paul Taylor



Information Technology
● The FT's review of Information Technology appears on the first Wednesday of each month

Using the net • Nicholas Denton

Telephones on the receiving end

The internet will become more like the traditional telecoms network

The mythology of internet telephony goes something like this. The Internet is innately more efficient at transmitting information than the telephone network.

Voice can be transmitted in the form of packets of data, which travel across whichever route across the Internet is not being fully used. These packets need only contain the actual substance of the exchange: an internet telephone call, unlike one over the traditional network, does not waste space on the silences and pauses that make up a typical exchange.

And - this is the clincher - the Internet is free, giving voice services over the network an inherent cost advantage over their traditional competitors. Consumers are already benefiting. A personal computer user, with internet telephony software from a company such as VocalTec of Israel, can already reach a similarly equipped user anywhere in the world for the price of the local telephone call to access the Internet.

It seems no wonder then, that John Sidmore, chief executive of WorldCom's internet subsidiary, forecasts that, as fax and telephone calls migrate to the new network, traditional voice transmissions will by 2003 represent just 1 per cent of total traffic.

That may well be the case, extrapolating current trends. And there is some truth in the hype surrounding internet telephony. There is little doubt that the migration of voice to the Internet will transform the economics of telecoms services.

But the Internet, in absorbing voice and videoconferencing calls, will become more like the telephone network it is supplanting. That applies to the architecture of the network, and to the pricing of services carried over it. In prospect it is not so much a takeover of the telephone system by the Internet as a merger between the two.

The two networks already work

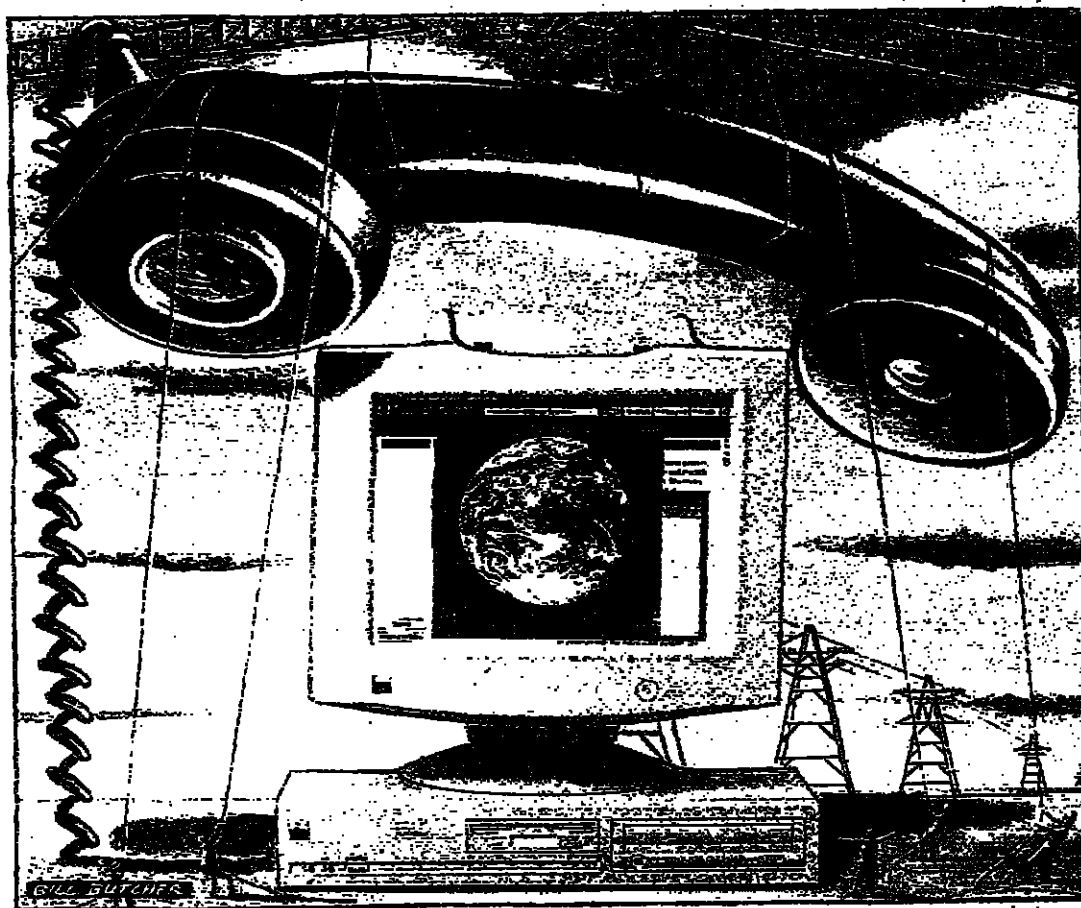
together. An electronic mail message sent from a home PC will typically travel over the user's telephone line to the local exchange, where it is routed to a modem bank operated by an internet service provider. It is routed on to the Internet "backbone", the main line of the network, which does not exist in a physical sense: it is typically a reserved portion of the high-capacity trunk lines operated by a long-distance carrier such as Sprint or British Telecommunications.

A host of new services straddle both networks. For instance, TeleNor of Norway, plans to offer a conference calling centre accessible from a PC connected to the Internet. But TelePhone calls the user's standard telephone and those of the other participants to line up the call, rather than entrust it to the vagaries of the Internet.

And, on a superficial level, just as PCs with a microphone can now be turned into speakerphones, so devices which look very much like telephone handsets but which can access the Internet are being unveiled. Cidco's iPhone, for instance, offers simple touch-screen access to the worldwide web as well as the features of an advanced telephone such as conference calling and caller ID.

All these are examples of today's hybrid - and transitional - network. "If you look at where we are today, we are just starting: what we have a lot of the time is voice networks pretending to be data networks," says Bill O'Shea, president of the business communications systems unit of Lucent Technologies, the largest US telecommunications equipment maker.

Over time, the seams between these networks will become less visible. "It is not a question of whether it will happen. It is going to happen: the question is how quickly," says John Chambers,



chief executive of Cisco Systems, the leading maker of the router machines which act as traffic guides within networks. "You can't afford a separate network for voice, one for video and one for data."

Already, purchasing decisions within enterprises - for both networking and telecommunications equipment and services - are increasingly being determined by a chief information officer, to whom the managers of the two networks report.

At a slightly slower pace, the public telephone network and the Internet are also fusing. UUNet recently launched a service called UUFax, for instance, which takes fax transmissions that would have travelled over expensive long-distance telephone connections, and reroutes them over the Internet.

The economics of fax transmission over the Internet are compelling, because it does not matter if a fax is sent in the form of packets, bounced around the network and reassembled, with a few seconds delay, before being forwarded on to the recipient's fax machine. But voice conversations are more demanding.

Because some packets get lost, or arrive in the wrong order, voice

calls over the Internet can result in broken conversations. There are two main solutions. The first is to route voice calls over a private Internet-style network, as does Qwest Communications with the carrier's new Internet telephony service.

The second is a concept called tag-switching, devised by Cisco and being evaluated as a standard by the Internet Engineering Task Force. With tag-switching, the first packet carries the equivalent of the pass that allows business passengers to go through a fast lane at customs. It clears a path for subsequent packets.

Both schemes recreate the dedicated connection which ensures good sound quality on traditional telephone networks. But, because the ticket is business class rather than standby, it is more expensive.

Some experts, such as Gian Pablo Villamil of Andersen Consulting's communications division, argue that Internet telephony still has an inherent cost advantage, because it takes advantage of the economies of scale available in the computer industry. Analysts maintain a basic international voice-over-Internet network can be built for under \$100m.

For users, though, the cost advantage for high-quality commu-

nication is not nearly as great as the enthusiasm surrounding free Internet calls would suggest. Qwest offers long-distance calls at 7.5 cents a minute, compared with 10 cents low rates over traditional networks charged by carriers such as AT&T, Sprint and MCI.

In countries such as Italy and South Korea, where discount carrier IDT first offered its Internet telephony service, international tariffs are sufficiently inflated to allow Internet calls to come in up to 50-90 per cent cheaper. But Internet telephony carriers have found few opportunities on routes where competition is already intense, such as that between the UK and US.

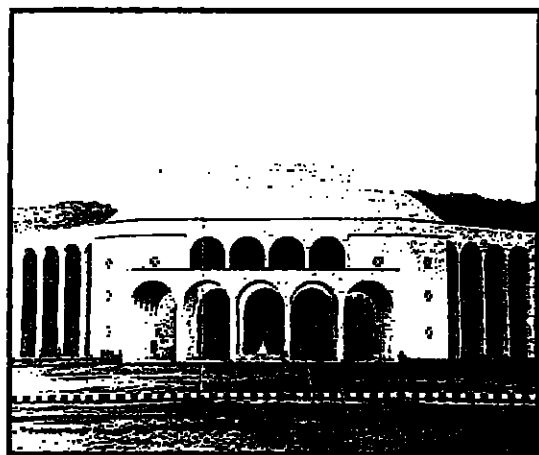
Internet telephony may take its place alongside callback and resale in undermining the international price-fixing regime in telecommunications. But that is an arbitrage opportunity created by differing regulatory treatment of traditional and Internet calls.

As Internet telephony providers exploit this artificial price gap, they will erode it. And their own costs will increasingly reflect the underlying cost of a dedicated connection. Even as the Internet transforms the telephone network, it will increasingly resemble it.

PRIVATISATION COMMISSION

Government of Pakistan

PRIVATISATION OF THE CONVENTION CENTRE



INVITATION FOR EXPRESSIONS OF INTEREST FROM BIDDERS

The Government of Pakistan is considering the privatisation of the National Convention Centre, located in Islamabad near the Constitution Avenue. The Convention Centre comprises of a total area of 7.59 acres with a built up area of 4.13 acres. It is located on prime real estate and has been built to the highest international standards and is ideal for hosting large conventions, conferences, meetings, summits, exhibitions, etc.

The methodology being employed to achieve this objective is: 10 acres of land, adjacent to the Convention Centre, are being offered to prospective investors on a long term, 99-year, lease in accordance with the Rules of the Capital Development Authority, Islamabad.

Out of the said 10 acres, 7.6 acres are to be used for the construction, development and operation of a 5-Star Hotel Facility and the remaining 2.4 acres are to be used for the construction and development of a shopping mall, recreational facilities, office complex, etc. The Convention Centre shall be leased out under an Operations and Maintenance agreement.

Prospective Bidders are requested to send their Expressions of Interest for the purchase of the Convention Centre giving Investor Profile in terms of ownership, net worth and business track record, along with a Bank Draft in favour of the "Privatisation Commission, Government of Pakistan" in the amount of Rs. 100,000/- on account of non-refundable processing fee by 1500 hrs. (Pakistan Standard Time) up till January 28th, 1998 to:



AHMAD WAQAR
JOINT SECRETARY

Privatisation Commission
5-A, Constitution Avenue, Export Advisory Cell Building,
Islamabad, PAKISTAN
Tel No. (92-51) 9263881 Fax No. (92-51) 9263876
email:root@pc-div.sdpk.org.pk

NOTE

Parties having submitted Expressions of Interest with reference to prior advertisements need only reaffirm their Interest through writing on the above address.

Additional information regarding the Convention Centre Transaction may be obtained from the Offices of the Privatisation Commission.

Visit our Website at:
<http://www.privatisation.gov.pk>

Mobile data without the PC Card link

Mobile data is one of the most rapidly growing applications of computing on the move for business users. But connecting a portable computer to a mobile phone usually involves a proprietary PC Card data card.

Now, TDK Grey Cell, TDK's European business unit for mobile communications, has begun shipping an integrated software package called GlobalPulse which enables the mobile computer user to send faxes and data, and to use the GSM short message service using just a standard serial cable connected to a mobile phone handset.

Designed for notebook and handheld computer users, the software includes all the functionality associated with traditional GSM data cards, but since it eliminates the need for PC Card hardware is both cheaper and less complex.

GlobalPulse, which runs under Windows 95, Windows NT and Windows CE, can be used with most existing communications packages and works with most leading GSM handsets including those from Ericsson and Nokia. The software senses the type of handset being used and loads the appropriate driver.

The company hopes that by reducing cost and simplifying the solution, the product will attract users to GSM data. In the UK the software costs £149. TDK Grey Cell, www.tdisystems.com/europe

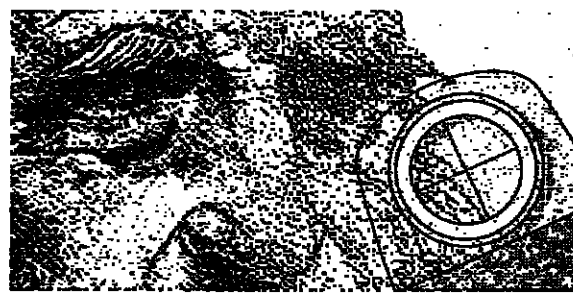
Developing digital storage disks

The range and capacity of digital storage devices continues to expand, with new products from Iomega and Amacom Technologies.

Iomega is trying to repeat the success of its Zip "super-floppy" drive and Jaz removable hard drive in the digital camera and handheld PC market with a removable mini-drive called Clik.

The new drive, based on Iomega's n-hand technology, can fit in a

Watching brief



shirt pocket and takes low-cost Clik disks capable of storing 40MB of data - equivalent to 40 high-quality digital images or 400 10-page Microsoft Word documents.

Iomega believes the disks, which cost about \$10 each, fill a gap in the market for high-capacity, low-cost storage devices capable of being used in portable consumer electronic devices such as digital cameras, which mostly rely on relatively expensive flash memory cards.

Meanwhile, Amacom Technologies has launched the Flip Disk - a hard disk expansion device which incorporates both a PC card and parallel port interface, making it much easier to add extra hard disk capacity to a portable PC.

The Flip Disk, which weighs only 188g, is both small and light enough to fit in a jacket pocket but can add up to 6.4Gb (gigabytes) of additional high-speed storage space using industry standard

3.5in hard disk drives. Flip Disks come in 2.5Gb, 4.2Gb and 6.4Gb capacities and cost from £250 to £555.

Iomega: www.iomega.com;

Amacom: John Michael, tel

UK (0)151 993 7375, e-mail

johnm@amacom-tech.com

Struggling orchestras search for harmony

Stephen Pettitt finds that Israel's musical life is just as segregated as its politics

Tel Aviv is a cosmopolitan city, with all the pleasures, vices and problems that go with cosmopolitan cities. It has a cosmopolitan musical life to match. Opera is thriving, and few music-lovers blessed with ears to hear would dispute the finesse of the Israel Philharmonic Orchestra. However, many who are not among their astonishing 28,000 or so subscribers might raise an eyebrow at an apparently slavish devotion to Zubin Mehta, its long-standing maestro, (Israel is the kind of old-fashioned place where they still call them maestro).

Recent rumours, duly refuted, of the great man's departure were almost a national tragedy, though Mehta can hardly be said to be in the same league as, say, Bernstein, who also conducted the Israel PO.

But in Israel, Tel Aviv is a city apart. Elsewhere in the country, the music making tends to be far less glossy, as one might expect from such a tiny geographical area covering so vast a range of cultures, where so much of the national budget is devoted to defence.

Although politicians are more than willing to present themselves as allies of culture, or at any rate, western-style and/or Jewish culture, inevitably when it

comes to the bottom line - cash - the arts have a comparatively low priority. So organisations have to work hard for their audiences, their sponsors, and their survival. And work hard they do.

The Jerusalem Symphony Orchestra, for instance, gaily pursues an easy-listening policy, attempting to attract new, inexperienced audiences by playing programmes with titles such as *From Russia with Love*. Anything longer than 10 minutes risks losing this audience's patience.

The orchestra addresses mixed audiences of schoolchildren, making a point of booking in Arab children and sitting them side by side with children of the Jewish settlers. It gives concerts for students and national service conscripts.

Doing its bit for the new or the challenging is not top of the agenda. Filling the concert halls is, for the sake of its own survival.

But the Jerusalem SO is lucky.

It has its own home - the Henry Crown Concert Hall, built in the 1970s as part of a cultural complex, which also includes a theatre. Its salaries are paid by the Israel Broadcasting Association. And as well as support from the Ministry of Culture it is subsidised by the Municipality of Jerusalem and by the Jerusalem Foundation. But it desperately needs such financing in this pluralist city with a population of half a million, where, thanks to the preponderance of public and service industries, the possibilities of securing commercial sponsorship are small.

Without such support, other musical organisations face harder struggles, but the survivors include the Jerusalem-based Israel Camerata - the country's finest chamber orchestra, which tours widely and has a bold approach to programming; the Haifa Symphony Orchestra which, as well as giving its own concerts, plays for the Tel Aviv Opera; and

the Beer Sheva Sinfonietta. Aspiring musicians, at least those brought up in the European tradition, have plenty of training opportunities at the Rubin Conservatories in Jerusalem and Tel Aviv.

But how is the Arabic tradition being served in Israel's uncomfortable mélange of cultures? Admittedly Arabic music is a different creature from music composed in the European-Jewish tradition, with different social functions and performance circumstances.

Nevertheless it seems that even the most liberal, secular-minded among the ruling sector of the populace are prepared to do little more than acknowledge its existence. There is little, if anything, in the way of cultural infrastructural support.

Zusia Rodan-Rudakov, the Jerusalem Symphony Orchestra's managing director, cites a group

from Haifa that plays Arabic music. And his own orchestra stages an annual festival of sacred music, which last year dared to include at least a small Arabic Moslem element. Not this year, though. Rodan-Rudakov talks about listening to each other's music, about being proud to bring in Moslems to listen to his orchestra, about tolerance. But these are one-way gestures. Israel's musical life is just as segregated as its political life.

Any deeper understanding is out of bounds, cultural cross-fertilisation about as fantastic and improbable as time travel. The existence of subscribers to the Jerusalem SO's concert series from East Jerusalem suggests that from the Arabic side there is a different perspective, a greater willingness to cross the boundary.

This brings me to a fundamental cultural question: should we allow European-rooted music and culture generally to foist itself upon, and assume supremacy to,

the culture of any nation? I first asked myself this in Brazil in the mid-1980s, when I attended a concert by the local professional symphony orchestra in Salvador, the African-flavoured capital of Pernambuco. The hall was packed with people who obviously felt that to be there was a Good Cultural Thing To Do on a Sunday evening. The performance was technically and musically awful. The audience acknowledged it with tumultuous applause, and I came away with an overwhelming feeling that Mozart had no right to be heard there at all.

I am not suggesting that in Brazil, South Africa or Israel there is no place for European-style symphony orchestras - hearing Mozart played rather better in the more cosmopolitan, European-flavoured Rio might have been a different matter. And in any case, Brazil will always have its Samba bands, South Africa its indigenous tribal musics.

In Oman, the Sultan, a passionate lover of European music, is doing his best to sow the seeds of a European musical tradition. Perhaps the ideal solution for Israel would be the institution of a Palestinian Symphony Orchestra and of a Jewish ensemble devoted to seeking out the highways and byways of Arabic and Moslem music. But that would assume a more enlightened, integrated society.

Obituary Klaus Tennstedt

I was Klaus Tennstedt's belief that you couldn't conduct Mahler unless you had really suffered. And Tennstedt, who died late on Sunday at his home in Kiel aged 71, suffered more than most. Perhaps that was why his Mahler performances made such an indelible mark on London's musical life throughout the 1980s. There was something about his ultra-expressive, soul-infused, occasionally inexact interpretations with the London Philharmonic that sucked musicians and audiences alike into Mahler's turbulent world of thought and feeling.

Tennstedt was inspirational and eccentric, a highly emotional man and a conductor of rugged, visceral instincts. Born in Merseburg in 1926 and educated at the Leipzig Conservatory, he was forced to give up a promising career as a violinist because of a growth on his left hand. He made his conducting debut at Halle in 1952, and spent 20 years in the provincial obscurity of East Germany's state music system, before fleeing to the west in 1971. A last-minute engagement with the Toronto Symphony Orchestra led to a sensational debut with the Boston Symphony in 1974 and a decade of international triumph. After contracting throat cancer in 1985, Tennstedt's life became a litany of cancellations, operations and heroic comebacks.

For many London concert-goers, Tennstedt was a living legend, because he conducted each performance as if it was his last. Although he made his UK debut with the London Symphony Orchestra, the London Philharmonic was the love of his life. He first conducted it in 1977, became principal conductor in 1983 and conductor laureate in 1987. Changes in the personnel and senior management played a crucial part in his decision to retire in 1993.

Despite malignant fate (including the suicide of his daughter), Tennstedt conquered adversity time and again. All his performances bore the scars of his troubles. His Mahler was stamped with Faustian energy, colossal exaggerations of speed and dynamics, occasional risks that didn't work. He made a huge, epic narrative out of Schubert's Great C major Symphony and Beethoven's Eroica. His Bruckner Seven was incandescent. But his repertoire never grew much. In Tennstedt's words, "Mahler was the last genius". His EMI cycle of the symphonies is a fitting monument. Sadly, he leaves no recordings of Beethoven's *Fidelio* or Ninth Symphony.

On the podium, Tennstedt was an ungainly figure, his lank, scrawny features bobbing up and down on stalk-like legs. Off the podium, he was shy, cumbersome, demanding and almost peasant-like in his ordinariness. But when it came to communicating the spirit of the music, Tennstedt had few peers.

S.P. Andrew Clark

Theatre/Sarah Hemming

A bout of double vision

In a sense the two shows currently at the Vaudeville Theatre offer a step back in time, the one to variety, the other to 1950s-style cabaret. Both double acts, they are not presented as a double bill, but seen together give the viewer a fascinating bout of double vision - a chance to observe how each act has taken a now old-fashioned genre and applied it to the modern day.

The right size (sic) is a two-strong company, Sean Foley and Hamish McColl, that has been delighting fringe audiences for many years. Their latest show, *Do You Come Here Often?*, is a wonderful combination of surreal humour, visual gags and slapstick, in which Foley and McColl bring back memories of Morecambe and Wise in their boyish, and beautifully timed comedy. The two are perfectly contrasted physically: McColl (smallish, with wild eyes and unwieldy ears) is here attired in a morning suit; Foley (larger, with a goofy grin) is toggled out in pyjamas and an anorak.

Meanwhile, the play (of sorts) starts out from a premise that out-Beckett's Beckett. The two men find themselves locked in a bathroom, unsure how they got there, why they got there, or how to get out. Twenty five years later they are still there. From this basic situation they draw out a sustained comic fantasy. They flash back to the point where they were beamed up in the bathroom, they address the audience, tell jokes and stories and make old gags new (climbing up the floor, but using toilet rolls for a rope, for instance). They create worlds that they then undo at will, like chil-

dren inventing elaborate realities then dropping them suddenly.

They are extremely daft and very lovable, but the nonsense is driven by some substantial points. The two men spend 90 minutes making fools of themselves, we learn, because they were afraid, in real life, of doing just that; meanwhile, the piece itself plays with notions of how we tell stories. And they constantly undermine their own success. "I can't believe you're still doing that sort of material," says McColl at one point, then adds, as the audience roars with delight, "I can't believe you're still getting that kind of reaction".

One could level the same accusation at *Kit and The Widow* who, after some time in the business, are still playing the same trade: cabaret, Flanders and Swann style, with The Widow tinkling the ivories and Kit handling the verbal (mostly). Songs come interspersed with jokes, confessions and scandalously glittering repartee. Compared with the right size, they suffer, being much less inventive with their chosen form, but their targets are up to the minute with "Meet on the Bone" and many of their lyrics are enjoyably sharp.

French lorry drivers are wittily roasted, as are the chefs in the "New Soho" who subject the vegetables in their menus to sadistic and blood-curdling preparation. Less successful is the rather desperate Latin number, "Nuts", about a chap who lost his in Brazil (oh dear) and a depressingly old hat one about Scottish country dancing. But the ballad of the New Age dog, who dreams of "a twin bar log effect that's powered by Size-



Surreal humour, visual gags and slapstick: Hamish McColl and Sean Foley in 'Do You Come Here Often?'

well B" is a delight; and "White Van Man", a raging rock'n' roll number on the scourge of the road, clearly touched a chord in the audience. Their delivery is flaw-

less, polished and poised; their style arch and sophisticated and what they do undoubtedly share with the right size is the ease and timing that comes from

being a perfectly matched double act.

Both shows are at the Vaudeville Theatre, London WC2 (0171 836 9987).

Concerts

Young musicians in a time warp

Last week, at London's Purcell Room on the South Bank, it seemed as if the clock had stuck at about 1980. The Park Lane Group 42 seasons in the bag and still going strong, was presenting its latest Young Artists Concerts New Year Series.

Nowadays, the series has the flavour of a venerable, worthy but slightly faded ritual. However, this year's fest showed that the execution of the music is as impressive as it ever was. And there is an important innovation: daily afternoon workshops for composition students led by composers of works to be heard in the evening, and by the two featured composers of the week, this year Diana Burrell and David Bedford.

Nevertheless, an overhaul is overdue. The nightly for-mula, for instance, an early evening short recital given by one artist or ensemble followed by full-length concert shared between two, demands too much of any audience for five consecutive weekday evenings. These performers deserve more, so why not give each group a concert to itself, and stretch the series over a fortnight? Programming at the moment seems largely a matter of this and that, with something by Bedford, or whoever, thrown in. There is a point at which diversity becomes a liability, not an asset.

Bedford's *In Memoriam*, with its utterly predictable and endless sequences, actually came near to ruining the Ukrainian pianist Evgenia Chudinovich's otherwise fine, Russian-dominated recital that climaxed in Sofia Gubaidulina's tough, ultimately exuberant Piano Sonata, a jazz-inspired work perhaps a little too saturated with self-conscious effects like playing the strings with chopsticks.

Burrell has a surer voice altogether, as her lyrical *Lament* for solo clarinet, presented by Elaine Cocks, showed. This enterprising recital with the pianist Rebecca Woodcock also included music by Judith Weir, Adam Gorb, Roderick Watkins, and Julian Anderson. (Incidentally, since many composers turn up to hear their own work, why not get them to talk with the performers on stage for a couple of minutes before the performance?)

Other artists heard early in the week included the fresh-faced accordionist David Farmer, who played with beguiling presence and skill. But here was a prime instance of a young man who needed stronger guidance in his programming. The music he chose by Arne Nordheim, Edward McGuire, Nigel Clarke and Gubaidulina again, was too uniform, tending towards the dark and meditative, and too often resorting to his rather monochromatic instrument's most obvious harmonic trick, the cluster.

Then the cellist Alasdair Tait and his pianist Jeremy Young together offered an impressive, cogent and expressive reading of Elliott Carter's Cello Sonata in their recital, shared with an excellent saxophone and piano duo, Sarah Markham and Stephen de Pledge. Both ensembles' performances sugared extremely well for their futures. But Tait and Young looked faintly absurd and middle-aged in their conventional white ties and tails. It really is high time that this ridiculous uniform was abandoned. That is another aspect of presentation, cosmetic but crucial, in which the PLG should be giving a youthful lead.

S.P.

Andrew Clark

INTERNATIONAL ARTS GUIDE

BALTIMORE

EXHIBITIONS
Baltimore Museum of Art
Tel: 410-336 6310
A Grand Design: The Art of the Victoria and Albert Museum. First stop of a five-city North American tour of selected objects from the V&A's collection; ends on Sunday.

BERLIN

CONCERTS
Philharmonie
Tel: 49-30-2548 8354
Berlin Philharmonic Orchestra, conducted by Nikolaus Harnoncourt in works by Beethoven; Jan 16, 17, 18.

CHICAGO

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
Amistad: Anthony Davis's new work about the 18th century anti-slavery campaign; Dennis

Russell Davies conducts a production by George C. Woolfe; Jan 15

LONDON

CONCERTS
Queen Elizabeth Hall
Tel: 44-171-928 8800
London Sinfonietta: Elliott Carter at 90. Oliver Knussen conducts a programme of works by Carter, including the UK premiere of his Clarinet Concerto. With soloist Michael Collins; Jan 19

EXHIBITIONS

National Gallery
Tel: 44-171-839 3321
Recognising Van Eyck: bringing together several rare works by the 15th century Netherlandish master alongside other works; from Jan 14 to Mar 15

Tate Gallery

Tel: 44-171-887 8000
The Turner Prize 1997: display of works by each of the nominees on this year's all-woman shortlist; ends on Sunday

OPERA

Shakespeare Theatre
Tel: 44-171-379 5369
The Royal Opera: Le nozze di Figaro, by Mozart. Conducted by Charles Mackerras, with designs by Peter Pabst; Jan 19

LOS ANGELES

OPERA
L.A. Opera, Dorothy Chandler Pavilion
Tel: 1-213-972 8001
www.laopera.org

Salome: by R. Strauss. Revival of Sir Peter Hall's celebrated production. Conducted by Richard Hickox, with Hildegard Behrens in the title role; Jan 15, 18

MILAN

OPERA
Teatro alla Scala
Tel: 39-2-88791
Il Cappelletto di Paglia di Firenze: by Rota. Conducted by Bruno Campanella in a staging by Pier Luigi Pizzi; Jan 15, 18, 17, 20

MUNICH

EXHIBITIONS
Haus der Kunst
Eliswiler Kelly: retrospective of the American abstract painter and sculptor, b.1923, now in his 70s and one of the most distinguished living artists; ends on Sunday

NEW YORK

DANCE
New York City Ballet, New York State Theater
Tel: 1-212-870 5570
Jewels: by Balanchine, to music by Fauré, Stravinsky and Tchaikovsky; Jan 14, 17

EXHIBITIONS

Metropolitan Museum of Art
Tel: 1-212-879 5500
www.metmuseum.org
Gianni Versace: this tribute to the late Italian designer explores the influences upon his work of abstract artists including Warhol,

and of historical styles ranging from Greek and Roman classical to 18th century court styles, and the Vienna Secession. The show also explores his use of new materials such as plastic and leather, and includes designs for the theatre; to Mar 22

Museum of Modern Art

Tel: 1-212-708 9480
www.moma.org
On the Edge: Contemporary Art from the Werner and Elaine Dannheisser Collection. More than 80 works by artists including Tony Cragg and Cindy Sherman; to Jan 20

Whitney Museum of American Art

Tel: 1-212-3272801
Style Fashion: major retrospective of around 500 works of art, following Warhol's career from the 1940s to the 1980s, and also including works by his contemporaries; ends on Sunday

Fashion and Film

running concurrently with the Warhol show, this film and video series traces the relationship between the two industries, from early fashion newsreels and the studio designers of the 1930s to the present; ends on Sunday

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
● Capriccio: by R. Strauss. New production by John Cox, with sets by Mauro Pagano; Jan 16

● La Cenerentola: by Rossini. New production conducted by James Levine in a staging by Cesare Lievi, with designs by Maurizio Balo; Jan 15, 20
● The Flute's Progress: by Stravinsky. New production by Jonathan Miller, conducted by James Levine. Cast includes Dawn Upshaw and Samuel Ramey; Jan 17

PARIS

CONCERTS
Théâtre des Champs Elysées
Tel: 33-1-4952 5050

● Russian State Symphony Orchestra conducted by Evgeny Svetlanov in works by Sibelius and Stravinsky. With violin soloist Dimitri Makhitkin; Jan 20

● Vienna Philharmonic Orchestra: conducted by Lorin Maazel in works by Schubert, Maazel and Ravel. With flute soloist Wolfgang Schütz; Jan 14

EXHIBITIONS

Musée Carnavalet
Tel: 33-1-4272 2172
Paris and the Parisians in the time of Louis IV: more than 300 engravings, which together create a vivid impression of 17th century Paris. Including portraits, images of the city and its monuments, as well as proverbs, allegorical works, and almanacs; ends on Sunday

Musée du Louvre

Tel: 33-1-4020 5151
www.louvre.fr
Pajou, sculpteur du Roi: first retrospective devoted to works

by the French sculptor (1730-1808), who was a favourite of Louis XV and Louis XVI; to Jan 19

ROME

EXHIBITIONS
Musei Capitolini
Henri Matisse: more than 200 works are included in this major exhibition, which aims to demonstrate the profound influence of Oriental art upon the great modernist; to Jan 20

SAN FRANCISCO

OPERA
San Francisco Opera, War Memorial Opera House
Tel: 1-415-364 3330
www.sfoopera.com
● Le Nozze di Figaro: by Mozart. Conducted by Ivor Bolton in a staging by Grazia Sciutti; Jan 14, 17
● Tosca: by Puccini. Conducted by Maurizio Barbacini in a staging by Lotfi Mansouri. Georgina Lukacs sings the title role; Jan 16, 18

VIENNA

EXHIBITIONS
Jüdisches Museum
Tel: 43-1-535 0431
www.jmw.at
Max Liebermann: selection of paintings by the German Impressionist, shown alongside the French paintings he collected; ends on Sunday

KunstHausWien
Tel: 43-1-712 0495
Herb Ritts: first European retrospective of work by the American photographer. Previously seen in Boston, the exhibition ranges from portraits of celebrities to images of Africa; ends on Sunday

ZURICH

EXHIBITIONS
Kunsthaus Zurich
Tel: 41-1-251 6765
Arnold Böcklin, Giorgio de Chirico, Max Ernst: Voyage into the Unknown, comprising 130 paintings, collages and sketches; ends on Sunday

TV AND RADIO

● **WORLD SERVICE**
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● **CNN International**
Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs
13.30: Business Asia
19.30: World Business Today

● **Business/Market Reports:**
05.07; 06.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.

At 08.20 Mark Gay of FTTV reports live from Liffe as the London market opens.

Simplified network management

COMMENT & ANALYSIS



Edward Mortimer

New world order?

US inertia gives the UK government an opportunity to take the lead in preventing international conflict

Last Thursday was a busy day for foreign policy specialists. Two panels of international elder statesmen, both of US origin but each fronted by a former UK foreign secretary, came to London to discuss the future of the world. The panel on the left, headed by Lord Carrington, presented the findings of a task force on enforcing UN security council resolutions, set up by the United Nations Association of the United States. Lord Owen, who preceded him as foreign secretary and succeeded him as mediator in the former Yugoslavia, laid out the wider-ranging proposals of the Carnegie Commission on Preventing Deadly Conflict.

Ostensibly the two panels were looking at different problems: prevention and enforcement. In fact there is a lot of overlap. Would-be peace-breakers might be deterred, and deadly conflict prevented, if they knew the UN could enforce any sanctions it decided to take against them.

So the prevention report includes sections on both economic sanctions and "forceful measures". It advocates, in particular, the establishment of a UN rapid reaction force, "the core of which would be made up of 5,000 to 10,000 troops from members of the Security Council". Had the council been able and willing to deploy such a force in Rwanda in April 1994, the panel believes that "5,000 troops could have averted the slaughter of a half-million people".

The enforcement panel is more sceptical. It does not think UN member states will be ready "anytime soon" to consider the establishment of a standing or even standby UN force. In Rwanda, it points out, "most countries outside the region neither perceived a national security stake in

the outcome of the crisis nor were confident that there was a workable plan for how international intervention could quell the genocide, restore stability to the country and then exit gracefully".

The crucial point, it concludes, is not the existence of a ready-made force but the willingness of one or more big powers to take the lead. And of course it would be much better if situations that require enforcement action could be prevented from developing in the first place. So this panel, like the other, stresses the need for early warning and early response to crises, and preventive diplomacy.

What was striking, though, was the trouble that both panels took to bring their reports to Europe, and to London in particular. Since the end of the cold war there has been virtual consensus that there is only one superpower left, and that only US leadership can bring about any kind of new world order. Given this, why bother with London at all?

The American funders do not really question the consensus about their country's power, but they reflect a growing fear among the US internationalist elite that, left to itself, the

The UK has taken over the six-month presidency of the European Union and the government is keen to give an 'ethical' foreign policy lead

US political system will simply not produce the goods.

After all, George Bush, inventor of the "new world order", is widely believed to have lost the presidency by spending too much time on foreign policy; and the Clinton administration, unable to extract money from a Republican Congress even to pay their country's UN dues, has become ultra-cautious about proposing any reform that might increase US obligations to the UN, or give the UN a *droit de regard* over any US policies.

The point was put bluntly by Jeff Larenti, one of the authors of the enforcement report. The US administration would not take the lead in acting on the panel's recommendations, he said, but if Britain and France took an initiative, he believed it would support them.

It seems a rather desperate hope, but in one sense the timing is propitious. The UK has just taken over the six-month presidency of the European Union, and the Labour government is keen to give an "ethical" foreign policy lead. Robin Cook, the foreign secretary, gave a personal welcome to the Carnegie report. He has also pledged to use the presidency to push forward an EU Code of Conduct on the arms trade - one of the conflict prevention measures urged by a group of UK think-tanks and charities in a 10-page briefing which, unlike the 257-page Carnegie report, a busy foreign secretary might actually find time to read.

Like the Carnegie panel, the UK group backs the proposed international criminal court, to deter individual perpetrators of mass violence or genocide, which should be set up by treaty at a UN conference in Rome this June. Its other recommendations are more specifically directed to the EU:

• the enlargement process (starting this spring) must be used to promote human rights and stability in eastern Europe;

• the new Lomé convention, on which negotiations start in September, should do the same in Africa, the Caribbean and the Pacific;

• the EU should regulate trade in the light weapons (semi-automatic guns, machine guns, grenades, etc) that make civil conflicts deadly to so many people;

• the EU's new policy planning and early warning unit, created by the Amsterdam treaty, must be developed into a serious instrument of preventive diplomacy.

Can vigorous UK chairmanship produce agreement on such things among 15 EU members? Or is Brussels gridlock as deadly to victims of conflict as the Washington variety? And can any of this put a stop to the deadly conflict in Algeria, on Europe's doorstep?

The next six months should tell us.

**Words to Deeds: Strengthening the UN's Enforcement Capabilities. UNA of the USA, 301 Second Avenue, New York, NY 10017.*

***Preventing Deadly Conflict: Final Report With Executive Summary. CCPDC, 1779 Massachusetts Avenue, NW, Washington DC 20036.*

****Preventing Conflict. Promoting Development: Priorities for the UK Presidency. Safeworld, 3rd Floor, 33/34 Alfred Place, London WC1E 7DP.*

Edward.Mortimer@FT.com

Correction
In Martin Wolf's column yesterday ("A radical route to work") the annual cost of the wage subsidy proposed by Edmund Phelps for the US should have been given as \$125bn, not \$2bn as stated.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed on +44 (0)20 7556 5936 (please add the '0' to 'five'). e-mail: letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the main international languages.

Governments already acting against human cloning

From Mr David Shapiro.
Sir, It is indeed "Time to act on cloning" (your leader, January 13) and you correctly state that "the weak link is the US". But your leader underestimates what has been done outside the US to provide that "practices which are contrary to human dignity, such as reproductive cloning of human beings, shall not be permitted". This last sentence opens Article 11 of Unesco's universal declaration on the human genome and human rights, adopted

by Unesco's general conference last November.

The Council of Europe has just opened for signature the additional protocol to its bioethics convention on "the prohibition of cloning human beings". Twenty European nations have already signed the convention. The UK government, subject to the clarification of legal questions, is expected to sign it shortly.

So governments worldwide have already acted. What remains is to give effect nationally to Unesco's inter-

national normative declaration. The Mexican authorities may have noticed physicist Richard Seed's contemptuous assumption that, if banned in the US, he could move his announced operation to Tijuana just over the Mexican border. Unesco's international bioethics committee expects to play its role in monitoring the worldwide application of the Unesco declaration.

David Shapiro,
1b Woodstock Road,
London W4 1DS, UK

Not always a nice day

From Mr William Romeyn.
Sir, Richard Donkin's report that British workforces should accept the concept of "have a nice day" on the recommendation of Sandi Mann of the University of Salford, is intriguing ("British accept need to 'have a nice day'", January 7).

Among the many surprising findings that we uncover is that staff are frequently not in the right job, or that their job function needs to be changed. In short, the workplace is full of round pegs in square holes. From the boardroom downwards, simple but important changes are overlooked or ignored, usually with wide-ranging repercussions. Many employees are not having such "nice days".

Could the real reason that we are urged to say "have a nice day" be that we prefer to muddle through rather than make changes that would lead to having one?

William Romeyn,
Corporate Psychologists
International,
13 Devonshire Street,
London W1N 1FS, UK

Taken for a ride with hyperbole

From Mr Walter Grey.
Sir, Beware of hyperbole - as two contrasting examples from your January 5 edition, as it happens, will perhaps serve to illustrate.

There was, on the one hand, the startling front page suggestion by your economics correspondent that "the economy could face another boom-bust ride" ("Growth set to fall sharply say top forecasters"), when in fact the consensus of the

three forecasts on which it was based is that UK economic growth will slow from an estimated (and clearly unsustainable) 3.5 per cent in 1997 to "close to 2 per cent" in the next two years - hardly, so far, the harbinger of a cataclysmic return to the (until quite recently) roller-coaster past.

When, on the other hand, Horst Siebert, president of the Kiel Institute of World Economics (and one of Ger-

many's "five wise men"), elsewhere referred to the "obstacles to decision making that are inherent in a federal state" ("Model under strain"), one hopes this first-hand evidence will help to explode the myth (and glaring contradiction in terms) of an all-powerful, monolithic "federal superstate".

Walter Grey,
12 Arden Road,
London N3 3AN, UK

Signs are that the pound is unlikely to weaken

From Mr V. Anantha-Nageswaran.
Sir, Your warning about the inflationary risk of a weakening pound in 1998 is timely ("Watch out for the pound", January 10-11). Investors need to hear of it before it happens.

However, I am not sure if the pound would necessarily weaken, even if it did, whether it would be a danger for inflation in the UK. Purchasing managers' surveys, while reiterating the strength of the service sector, routinely note the inability of producers and suppliers to pass on price increases

to consumers. A slowdown in the UK economy induced by falling demand will reinforce this trend.

Retail price inflation excluding mortgage rate changes and retail price inflation excluding indirect taxation are well below their levels about 12 months ago - a clear manifestation that much of the inflation seen in the headline RPI is due to indirect tax increases in the Budget and from the base rate hikes by the Bank of England. Prices of industrial metals and crude oil are sharply lower than they were about a year ago. More

importantly, the sharp fall in the pound in the wake of its exit from the European exchange rate mechanism in 1992 did not spark higher inflation in the UK in 1993 and 1994 because demand contracted. The inflation rate actually declined in those two years.

There is no reason why the pound should weaken if the continental European economies shake off their slump this year. Short rates in the "euro" land are expected to be at around 4 per cent by end-1998 and even if UK base rate falls to 6.75 per cent or below by then, it

would leave a healthy interest rate differential in pound's favour.

The markets, caught up with Asia, may have a turned benign eye towards the euro. But there are enough reasons for the launch or the initial months of the euro to be stormy. It may be far too early to discount the safe haven role of the pound or, for that matter, the dollar.

V. Anantha-Nageswaran,
Credit Suisse Private
Banking,
Bond Research,
8021 Zurich, Switzerland

The First Law of Finance

Stay ahead in Finance Law.



At Wilde Sapte, we're committed to building on our strengths in finance law.

That's why we're proud to have initiated 'Pointers 98', a challenging programme of seminars. Top industry figures will join forces with Wilde Sapte to share their expertise and give new insights across the range of topics shown below.

For full written details, and to reserve a place, please call Louisa Biggs on 0171 246 7617. Numbers are limited, so please don't delay.

Pointers 98

Trade Secrets
- new developments and innovative structures in trade finance.

Tax for the Ace
- is there a future for UK tax based lending?

Does It Pay to Play the Internet?
- the basis for trade and finance in the new millennium.

A New Approach to Aviation Training
- bringing clients and staff together to learn from and challenge each other.

Games Without Frontiers
- financing techniques in European Acquisition Finance.

WILDE SAPTE

1 Fleet Place London EC4M 7US
Telephone 0171 246 7000 Facsimile 0171 246 7777

LONDON • BRUSSELS • HONG KONG • NEW YORK • PARIS • TOKYO

As substantive talks finally begin in Northern Ireland, John Murray Brown looks at the details of the proposed deal

Bullet points for peace

After more than 18 months of arguing about procedures, the participants in the Irish peace talks have finally got down to brass tacks. On the table is the "best guess" by the British and Irish governments of what a final settlement of the Northern Ireland question might look like.

The package, debated for the first time by a full session of the talks yesterday, envisages constitutional change in both the Irish Republic and the UK. This includes a new Ulster assembly, institutional structures linking Belfast and Dublin, and a council to represent the five parliaments of the two islands. It also provides for a bill of rights and new security arrangements.

The proposals borrow from earlier failed attempts to resolve the Irish conflict - from the 1973 Sunningdale agreement, the Anglo-Irish agreement of 1985, the 1993 Downing Street declaration and the frameworks document of 1996.

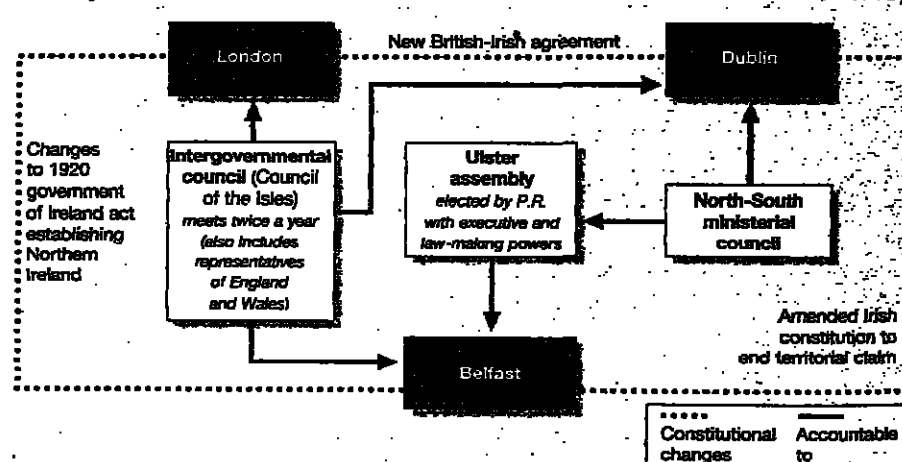
The latest version, though only five paragraphs long, avoids much of the ambiguity that dogged earlier texts. And, say officials, "while in name" the proposals are the work of the two country's governments, they derive "in a very real sense" from the views of the participants. This, they say, should make it that much more difficult for Unionist and Republican politicians to disown them.

The initiative contains five main proposals:

• A power-sharing assembly for Northern Ireland, which would be elected by proportional representation. This would have executive and law-making powers and would replace the main government departments that have run the province since direct rule from Westminster was imposed in 1972.

• A new British-Irish agreement, which would replace the Anglo-Irish agreement opposed by Unionists because of the role it created for Dublin in Northern Ireland's affairs. The treaty would provide for two new bodies - an inter-governmental council (called by Unionists the "Council of

Blueprint for a settlement



the Isles") consisting of British and Irish representatives, the Ulster assembly and the new devolved institutions of Scotland and Wales; and a north-south ministerial council, which would allow each side to "consult, co-operate and take decisions on matters of mutual interest". The north-south council would be accountable to the Ulster assembly and the Irish parliament. Decisions could only be made with the agreement of both sides.

• The Irish government would undertake to amend articles 2 and 3 of the 1937 constitution laying territorial claim to Northern Ireland. In turn, Britain would change section 75 of the Government of Ireland Act of 1920 establishing Northern Ireland. This new "balanced constitutional change" would enshrine the principle that any change in the status of Northern Ireland would require the consent of its people.

• A Northern Ireland bill of rights would supplement the provisions of the European Convention on Human Rights, protecting not just political and legal rights but also the cultural identity and ethos of both communities.

• The two governments would also adopt measures to consolidate the peace in the areas of "prisoners, security and all its aspects, policing and decommissioning of weapons".

On their own, each ele-

ment will create problems for one or other of the parties. But the text at least avoids some of the verbal pitfalls associated with earlier proposals. No explicit mention, for example, is made of power-sharing, the central pillar of the 1973 Sunningdale agreement. The package merely states that the new assembly would be set up to "ensure that all sections of the community can participate".

On balance, the joint government initiative looks more Unionist or Orange than Republican green. The reference in the frameworks document to the "dynamic" character of proposed north-south bodies, which Nationalists saw as a precursor for further integration of Ireland, has been dropped. The only brand new element is the inter-governmental council linking parliaments in London and Dublin with those in Belfast, Edinburgh and Cardiff. This has been inspired by Unionists who see it as a way of tying the government of Northern Ireland more closely to that of Great Britain.

The battleground for the negotiations is likely to revolve around the relationship between this inter-governmental council and the north-south body. Unionists want their "council of the British Isles" to take precedence over any north-south links. This would enable them to claim the deal represents a strengthening of Ulster's role within

the UK. The north-south institution, they stress, would be accountable to the new parliament in Northern Ireland. Moreover, it would have only consultative powers, rather than the explicitly executive role envisaged in earlier documents.

For their part, nationalists have seized on the reference to the "all-island" dimension of the north-south body. This, they argue, would underline that the northern Catholic minority belongs to the single island of Ireland. For most nationalists, the Council of the Isles is a sop to Unionists; they are prepared to live with it in return for new institutions linking Belfast and Dublin.

The real question marks over the reaction of Sinn Féin, the political wing of the IRA, which will be forced to present the deal to militants as a staging post to a united Ireland. Sinn Féin will find two things hard to swallow: the watering-down of the Irish constitutional claim and the Ulster assembly - which they see as another "Stormont" (the Belfast parliament disbanded in 1972). The package, has drawn a noticeably cool reception from Sinn Féin.

After months when the main concern has been avoiding a return to paramilitary violence, the focus of debate has now shifted to the political parties. The two governments have defined the parameters. Now it is up to Northern Ireland's politicians.

Chinese buyers show interest in Peregrine

By John Ridding and Louise Lucas in Hong Kong

Chinese companies were among those interested in buying parts of Peregrine, Philip Tose, chairman of the collapsed Hong Kong investment bank, said yesterday.

Peregrine officials would not name possible buyers, but several Chinese entities have signalled their intention to expand or develop investment banking activities in Hong Kong.

These include the Bank of China and China Everbright, which reports directly to China's state council.

Ka Wah Bank, the Hong Kong financial arm of China's flagship investment vehicle Citic, is also a possible buyer, say analysts. Ka Wah's bid to buy into Jardine Fleming Bank, part of the Jardine Fleming investment banking group, fell apart because of the

market turmoil at the end of last year.

Mr Tose, speaking in public for the first time since Peregrine's collapse, said Price Waterhouse had been appointed provisional liquidator. Peregrine Securities and Peregrine Capital are considered the most attractive divisions for buyers.

Mr Tose confirmed that the group had sought help from the Hong Kong government after Zurich Group of Switzerland pulled out of a US\$200m capital injection last week. But the company was refused on the grounds that a collapse would not pose a risk to Hong Kong's whole system.

Mr Tose said the group's demise was due to a liquidity problem arising from the regional crisis and the sharp fall in Indonesian rupiah. "Once the rupiah had halved in value from 5,000 [to the US dollar] to 11,000, that would

definitely have necessitated us taking a significant write-down," he said.

"We had discussed that with Zurich Group and agreed a figure that was quite substantial and would have put us into a loss for the year to November."

Analysts estimate the total loan exposure was around US\$1bn. In addition to a loan of more than US\$200m to Steady Safe, an Indonesian taxi company, exposure is thought to include US\$300m to other regional companies and substantial exposure on its fixed income books.

Zurich Group backed out after First Chicago, one of Peregrine's leading bankers, balked at providing a short-term loan of US\$60m last Friday.

Observer, Page 13
 Tose profile and Peregrine in Indonesia, Page 18

Russia and France step in after Iraq blocks inspector

By Laura Silber in New York

Russia and France yesterday sought to defuse the latest stand-off over United Nations weapons inspections in Iraq after Baghdad blocked a UN team led by an American, who it claimed was a spy.

The Security Council was last night considering a response to the biggest crisis since the showdown with Iraq late last year.

Kofi Annan, UN secretary-general, said: "Governments who have influence with Baghdad are in touch with the Iraqi authorities."

Russia, which last November intervened to end that crisis, said it was taking active steps to find a solution. France is urging Iraq to reconsider its ban on an inspection team headed by Scott Ritter, a former Marine Corps captain.

Britain, however, condemned Iraqi President Saddam Hussein for "defying the will of the international community". John Weston, British ambassador to the UN, said: "It really looks as if Iraq is looking for any excuse not to comply with the United Nations."

The US also denounced Iraq and said it was seeking a multilateral response, but would go it alone if necessary. "It is always better to act in concert with others when we can, but there is never any reluctance to act alone if we must," White House spokesman Mike McCurry said.

A call by Bill Richardson, US Ambassador to the UN, for the Security Council to send a "very strong message" to Iraq was not likely to be answered. Unlike the US and Britain, the other three permanent members - Russia, France and China - want to see the early lifting of sanctions that were imposed on Iraq after it invaded Kuwait in August 1990.

Baghdad yesterday allowed other UN teams to carry out inspections, but blocked the team led by Mr Ritter - who was denounced by an Iraqi newspaper as a "hyena which publicly serves American intelligence". After Iraqi authorities failed to send the necessary government escort, Mr Ritter told reporters: "This is an unfortunate turn of events. As a result I have had no choice but to postpone the inspection... I will report to the executive chairman and seek additional instructions."

Iraqi authorities said the suspension would remain in effect until the composition of the team was altered - currently Americans outnumber other nationals on the team.

Oil price rises, Page 22

THE LEX COLUMN

Fantasy football

Big packaging on the field: even bigger packages off it. The US National Football League is on course to secure a staggering \$15bn for its broadcast rights over the next eight years, an effective 70 per cent increase on the \$4.4bn it was paid over the past four.

It is hard to see how the television networks stumping up these enormous sums can make them pay. CBS, which is elbowing its way back into the sport by paying \$500m a year for a slice of NFL games, says it should at least break even - after taking account of higher advertising revenues. However, in 1996 the combined operating profit of CBS network and its TV stations was less than \$400m.

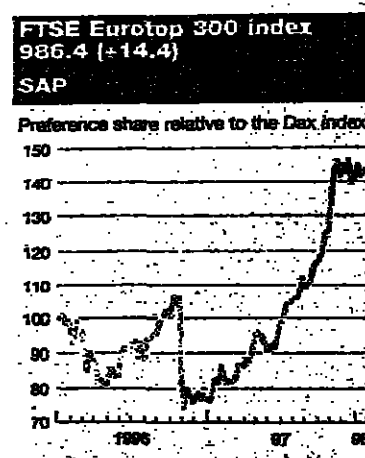
More direct advertisement income is only part of the picture. The networks see football games as a vital platform for promoting other shows, attracting a younger audience and boosting their status. But much is macho posturing - such as the battle shaping up between ABC and NBC for the remaining piece of the NFL pie - from which shareholders are unlikely to get a decent return.

Following British Sky Broadcasting's record payment to renew UK soccer rights, the NFL deal is further proof of how value is shifting from networks to content providers. But the process can swing too far: baseball's price dropped a few years ago after the networks realised they had overbid and the sport was crippled by a players' strike.

SAP

With German employment at its lowest since reunification, SAP's plan to create 5,000 jobs - 2,000 in Germany - is a rare sign of labour market vitality. That SAP, with 13,000 employees, is justified in a near 40 per cent increase in its workforce reflects its expansion as Europe's boldest response to Silicon Valley. In a labour market often mistrustful of globalisation and moves to a more service-oriented economy, such domestic job creation in the new software industry is symbolically important.

On the back of sales and profits growth of more than 80 per cent, SAP shares have increased more than 150 per cent in the last year, taking the market capitalisation to DM\$7bn (\$3.1bn). While sales growth is likely to decline to around 35 per cent in 1998, fundamentals look solid. As businesses focus ever more closely on tangible



returns from their information technology investments, SAP's core business of creating off-the-shelf software packages to replace tailor-made systems that are expensive to maintain looks healthy.

Nevertheless, winning a large share of the IT business generated by the "millennium bomb", the advent of dual currency pricing in Europe and internet retailing will be necessary to justify the share price. SAP must also remain unaffected by Asian turmoil - unlike its US rival Oracle. And if the US listing planned for later this year succeeds in boosting its presence in its biggest market, the shares, even at a 1998 price/earnings ratio of around 50, look well-supported.

Corporate governance

Has the threat of legislation succeeded in galvanising UK institutional shareholders into activism? The National Association of Pension Funds' new mission on voting issues seems to be even tougher than the Hampel committee, and does not fight shy of asking companies to tick boxes. The checklist falls short of radical action, such as demanding votes at annual meetings on executive pay. But it is refreshing to see the corporate governance initiative being seized by mainstream investors, rather than leaving it mainly to gadfly organisations such as PIRC.

Hopefully the institutions can do enough to stave off legislation dictating how they should act. Compulsory voting, for instance, would not necessarily make for compulsory thinking through of the issues. The non-thinking response would be to go along with management,

diluting the genuinely active shareholders. But does a checklist that largely calls for explanation, rather than change, amount to real action? The government may want to see more evidence of the latter, at annual meetings, for instance, before relaxing on this front.

Perhaps the best hope for an increase in constructive involvement by shareholders is that a handful now controls so much of the UK equity market. This makes it less easy for them to slip unseen from the registers of companies when they lose faith in the management. The incentive for action should already be there without the stick of the law.

ICI

If ever a UK company deserved an activity prize it must be Imperial Chemical Industries. It might have been supposed that Charles Miles Smith, the chief executive brought in from Unilever, would settle down to run the speciality chemicals businesses he has bought for nearly \$5bn (\$8bn) from his old employer. After all, it is important ICI shows it can add something to this acquisition. But the chairmanship beckons and his knowledge of the businesses will no doubt continue to be valuable.

The signing of Brendan O'Neill from Guinness brewing fits in with ICI's move upmarket, away from commodities and into areas more attuned to marketing. He has been put in charge of businesses that will be part of ICI's new core, which should prove a good test of his chief executive credentials.

The group still has disposals to make and, once its balance sheet recovers, further acquisitions. This should point to a strategic role for Mr Miles Smith. He will have to "stand sufficiently back from the day-to-day running of the business", as the Cadbury committee on corporate governance put it. Sir Ronald Hampel, ICI's current chairman, who is in charge of a follow-up report to Cadbury, is not a great believer in the word non-executive when attached to the chairmanship. ICI looks set to provide an interesting test for the alternative counterweight to the executive: a team of independent non-executive directors, led by a senior figure to whom shareholders can turn if the bold strategy does not work.

Additional Lex comment on UK retailers, Page 18

SAP expansion moves will create up to 5,000 jobs

By Paul Taylor in London

SAP, the German business software group, is to expand its workforce by almost 40 per cent, creating up to 5,000 jobs, including 2,000 in Germany, in the next 12 months.

The expansion plans highlight the success of SAP, whose enterprise resource planning (ERP) software is used by many multinationals to run their operations.

Strong demand for its flagship R/3 software suite has turned it into the fourth-largest software company in the world.

It is one of the few European companies in an industry dominated by US groups such as Microsoft, Oracle and Computer Associates.

Dietmar Hopp, joint chief executive, detailed SAP's growth plans during a ceremony to mark the start of construction of a training and ser-

vice centre in St Leon-Rot in Germany, where it is investing DM100m (\$55m) over the next two years and increasing the workforce from about 100 at present to about 1,200.

SAP acknowledged that it may have to scale back its expansion plans in Germany if it cannot recruit enough high-quality software engineers.

The bulk of the jobs created outside Germany will be in the US, which accounts for a third of the group's revenues and is its main growth market, and in Japan.

While some software companies have been affected by the increasingly uncertain outlook in the Far East, SAP insists its prospects in the region remain buoyant.

Last week the group said turnover grew by nearly 80 per cent last year, with earnings per share likely to show an increase of more than 50 per cent. Costs had grown consid-

erably but not as rapidly as sales. In October, it said the fourth quarter would show slower growth than the third, when sales soared 82 per cent. Sales in the first nine months rose 61 per cent to DM3.8bn.

SAP's customers include most of the multinational oil and pharmaceuticals companies, food manufacturers and many companies in the IT sector itself, including Microsoft.

It has about one-third of the \$10bn enterprise applications market ahead of rivals like Baan, Oracle and PeopleSoft.

The Heidelberg-based group, which was founded in 1972 by a group of IBM engineers including Hans Plattner and his fellow chief executive Mr Hopp, has seen annual revenue and profits growth rates of more than 80 per cent.

Shares in SAP rose DM4.70 to close at DM57.70.

See Lex

Authorities search Microsoft's Tokyo offices

Continued from Page 1

with both the judge and the justice department yesterday as a hearing opened in which the US government is seeking a \$1m a day contempt of court fine on the company.

The justice department accuses the software manufacturer of a "cynical" attempt to thwart an earlier order by Judge Thomas Penfield Jackson that it "debundle" its internet browser from its Windows operating system.

The company responded by offering PC manufacturers an

older version of Windows without Internet Explorer or a current version with the browser removed but in a form that is not fully functional.

Richard J. Urowsky, for Microsoft, told Judge Jackson that the justice department knew that would be the result. "The government got what it wanted, knowing full well what the consequences would be," he said.

Philip R. Malone, for the justice department, argued that Microsoft could simply have told manufacturers to use a simple programme within Win-

dows 95 to remove the browser. By its actions, it "defied rather than complied with that order," he said.

He called an expert witness to demonstrate that the browser could be removed simply without the damage to the rest of Windows 95's operations which Microsoft has claimed would result because the browser is integrated into the operating system.

Mr Urowsky replied that such measures removed only a small number of Internet Explorer's files.

After Iraqi authorities failed to send the necessary government escort, Mr Ritter told reporters: "This is an unfortunate turn of events. As a result I have had no choice but to postpone the inspection... I will report to the executive chairman and seek additional instructions."

Iraqi authorities said the suspension would remain in effect until the composition of the team was altered - currently Americans outnumber other nationals on the team.

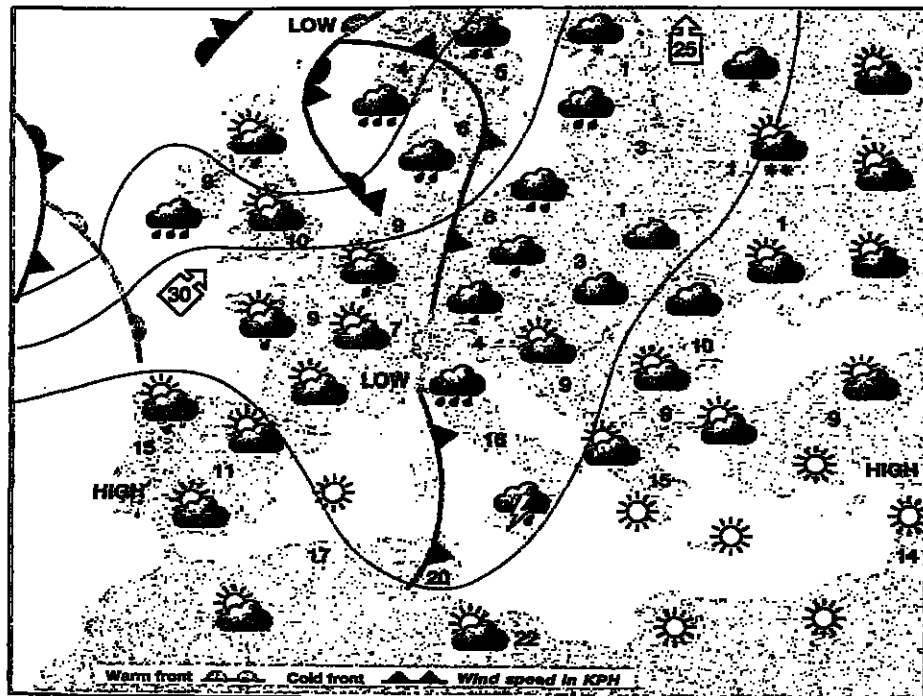
FT WEATHER GUIDE

Europe today

Southern and central Scandinavia will be mild with rain. The far north and east will be much colder and there will be outbreaks of snow. The Low Countries, Germany, Austria and Switzerland will have rain or showers, with some sunshine only in western areas. France will have sunny spells and scattered showers, locally heavy and thundery in the far south. Central parts of the Mediterranean will be showery, the showers heavy and thundery at times. The east and west will be mainly dry and sunny. The Balkans will be mostly dry, with snow in parts of eastern Europe.


Five-day forecast

It will remain unsettled, with Atlantic lows moving quickly across western Europe. These will bring rain or showers throughout the week. Central Europe will also be unsettled. The Mediterranean will have further showers.



TODAY'S TEMPERATURES

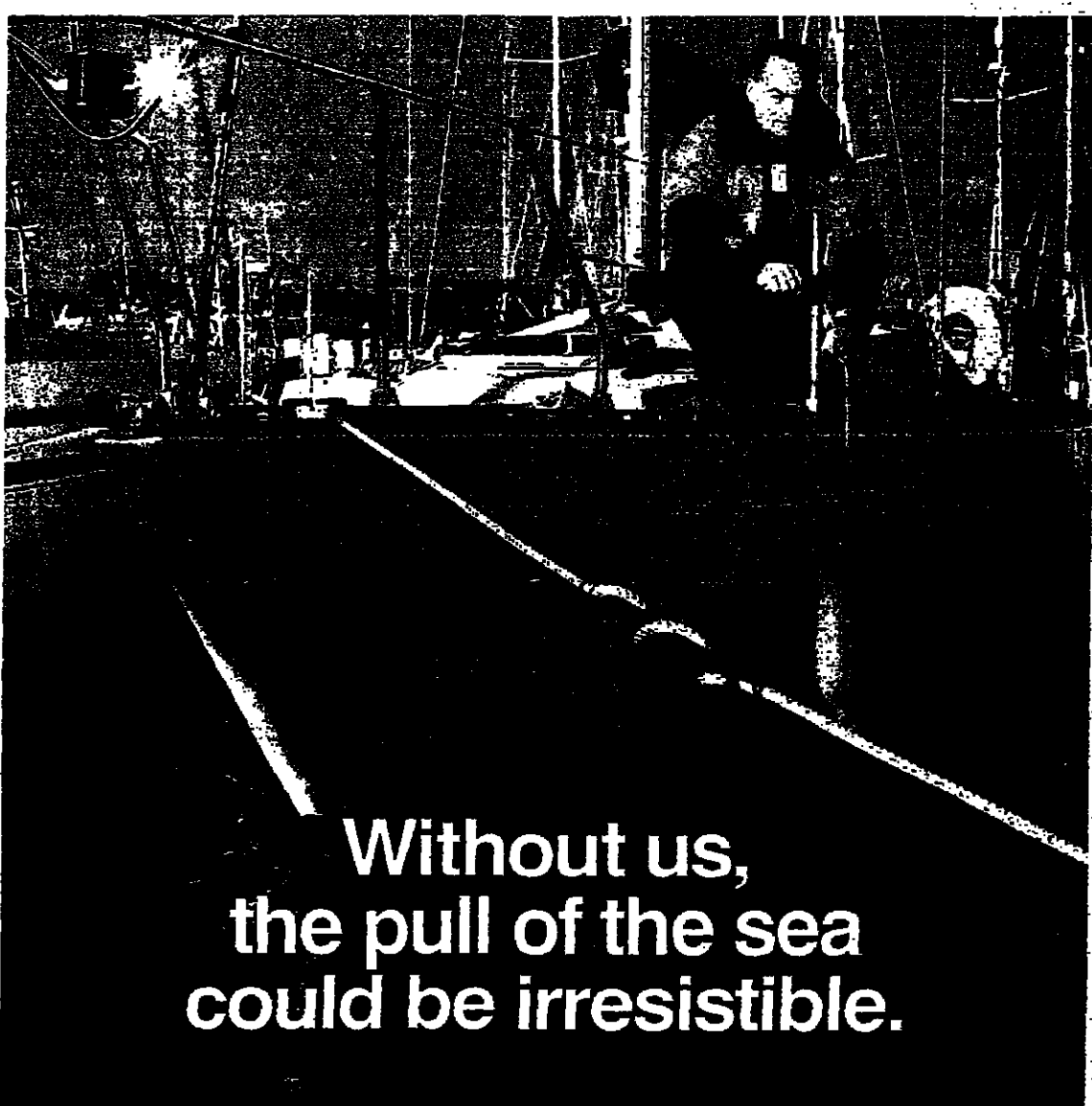
Maximum	Belling	Cloudy	0	Cardiff	Shower	10	Frankfurt	Cloudy	7	Madrid	Fair	11	Rangoon	Fair	33		
Celsius	Rainfall	Shower	7	Casablanca	Fair	18	Geneva	Shower	7	Majorca	Fair	15	Riyadh	Fair	1		
Abu Dhabi	Cloudy	18	Belgrade	Cloudy	11	Chicago	Snow	6	Glasgow	Shower	8	Manchester	Shower	8	Thunder	20	
Accra	Sun	33	Berlin	Fair	6	Cologne	Fair	9	Hamburg	Rain	11	Manila	Fair	30	S. Paolo	Rain	17
Algiers	Shower	17	Bermuda	Shower	22	Dakar	Sun	25	Helsinki	Drizzle	2	Mexico City	Thunder	25	Seoul	Shower	6
Amsterdam	Rain	9	Bogota	Fair	21	Dallas	Sun	12	Hong Kong	Shower	16	Moscow	Fair	11	Singapore	Thunder	22
Athens	Fair	17	Bombay	Cloudy	6	Delhi	Fair	21	Isarabul	Fair	28	Mumbai	Fair	27	Stockholm	Rain	5
Atlanta	Rain	11	Brussels	Cloudy	6	Dubai	Fair	21	Isarabul	Sun	13	Montreal	Fair	7	Strasbourg	Cloudy	7
Bahia	Thunder	28	Bucapest	Rain	8	Dubrovnik	Rain	14	Jakarta	Thunder	32	Nairobi	Fair	8	Sydney	Cloudy	30
Bangkok	Shower	8	Chengdu	Cloudy	6	Edinburgh	Shower	8	Karachi	Shower	11	Paris	Shower	16	Taipei	Fair	18
Barcelona	Fair	15	Ceracae	Fair	20	Faro	Fair	16	Johnneshburg	Fair	25	Montreal	Shower	8	Tokyo	Cloudy	8
									Kerachi	Fair	26	Nairobi	Thunder	25	Toronto	Fair	4
									Kuwait	Sun	18	Naples	Shower	16	Vancouver	Rain	8
									L. Angeles	Fair	19	Nassau	Fair	27	Vladivostok	Cloudy	4
									Las Palmas	Cloudy	22	New York	Fair	15	Vienna	Cloudy	8
									Lima	Cloudy	30	Nice	Shower	15	Warsaw	Cloudy	3
									Ulsan	Fair	15	Nicosia	Sun	18	Washington	Fair	4
									London	Cloudy	6	Oslo	Rain	4	Wellington	Fair	20
									Lux.bourg	Cloudy	5	Perth	Fair	9	Winnipeg	Fair	11
									Lyon	Shower	9	Perth	Sun	27	Zurich	Shower	5
									Madeira	Fair	18	Prague	Cloudy	4			



The airline for people who fly to work.

Lufthansa

The airline for people who fly to work.

Lufthansa


Without us,
 the pull of the sea
 could be irresistible.

Even in marinas, yachts face costly hazards. Wind, waves and tidal movements strain mooring lines, snapping them or pulling cleats out of decking. But with a Forsbed's mooring compensator from Polymer Engineering, yachts can ride safely in harbours. The mooring line is threaded through the compensator and then given a number of turns. When the line is strained, a regulated compensating movement is allowed before the unique - and 100% effective - locking system is triggered. Made from corrosion-proof materials and with a lifetime guarantee, Forsbed's compensator has become essential kit for boat owners.

Without it, safe mooring wouldn't be plain sailing. Polymer Engineering is one of TI Group's four specialised engineering businesses, the others being John Crane, Bundy and Dowty. Each one is a technological and market leader in its field. Together, their specialist skills enable TI Group to get the critical answers right for its customers. Worldwide.

TI Group
 Global Specialised Engineering

For further information about the TI Group, contact the Department of Public Affairs, TI Group plc, Lambourn Court, Abingdon, Oxon OX14 4UH, England.

0121 711 1212

COMPANIES AND FINANCE: EUROPE

Rivals speculate about DMG's plans

By Clay Harris, William Lewis and Jane Martinson

Deutsche Bank's plan to reorganise its investment banking and asset management operations prompted executives at rival institutions to suggest yesterday that the German bank was setting the stage for a big deal in the sector.

The bank's plan to combine Deutsche Morgan Grenfell with its commercial banking business emerged this week. Deutsche Bank hopes to announce the shake-up, which has not been finalised,

before it reports annual results in March.

Disclosure of the plans followed DMG's decision not to press ahead with talks to acquire Barr Devlin Associates, a New York investment bank which was bought this week by Société Générale of France.

With evidence that Deutsche is eschewing small "bolt-on" acquisitions, competitors suggested that the re-organisation is partly intended to prepare for a big merger. One possible candidate is said to be J.P. Morgan, which has already put in place the wholesale

banking model which Deutsche intends to emulate.

J.P. Morgan is known to have examined the possibility of a link with Deutsche but is thought to have concluded that the integration risks made a deal unattractive. The US bank was more likely to conclude an acquisition of a fund manager, insurer or specialist equity house, sources said.

As the DMG board met in London yesterday, the future for its several business heads of DMG, who report to Michael Dobson, is far from clear. Mr Dobson is expected

to step down as chief executive to take responsibility for Deutsche's asset management businesses. He would not be replaced in London.

Reporting lines, areas of responsibility and business priorities are all to be worked out. Carter McClelland and Maurice Thompson are co-heads of investment banking, overseeing corporate finance and equity capital markets.

Edson Mitchell heads global markets; Michael Philip equities; Robert Smith institutional asset management; Rick Haller is responsible for proprietary trading, which

includes emerging markets.

Morgan Grenfell Asset Management reassured clients that proposed changes would be limited and beneficial. It manages \$91bn (\$147bn) in assets. Deutsche plans to combine it with DWS, its German mutual fund group.

Unlike the investment bank, the UK asset management business will keep the Morgan Grenfell name.

MGAM and DWS, which manages about DMG25bn (\$68bn), have already co-operated on issues such as information technology.

BCH completes Endesa link-up

By Tom Burns in Madrid

Banco Central Hispano, the big Spanish bank, is close to completing a long-delayed industrial agreement with Endesa, the main domestic power group, covering joint investment in the telecommunications and energy sectors.

The bank said yesterday the tie-up aimed to take advantage of new business areas that have been created by the government's deregulation drive. It will focus on Retevisión, the recently launched second telephony operator, and on the development of rival gas services by Cepsa, the energy group linked to BCH.

Negotiations over the alliance have now entered a final stage following renewed investment by BCH in Endesa which has lifted its stake in the power group from 2.5 per cent, declared at the end of October, to 3 per cent. Over the past 18 months, BCH is estimated to have spent Pta65bn (\$424.8m) buying Endesa equity.

When the wide-ranging agreement was first announced in summer 1995, BCH said it would acquire 3 per cent of Endesa in order to cement the alliance. However, the purchase was delayed because of pressure on the bank's profits.

In the intervening period the government has lowered its equity in Endesa to 42 per cent, which it plans to sell over the next 12 months. The power group has, meanwhile, made significant investments in Latin America, where it bought control of Enersis, the Chilean utility, last year. It has also entered the telecoms sector as a main shareholder of Retevisión.

The purchase of Endesa shares gives BCH a seat on the power group's board and underlines the recovery of the bank's earnings. Its profits increase for 1997 is forecast to be in line with the 25.2 per cent rise in net attributable income, to Pta34.1bn, for the third quarter of last year.

BCH's return to profitability has been aided by its sale of non-core assets to concentrate its industrial portfolio on the telecoms and fuel sectors. The bank now plans to buy up to 15 per cent of Retevisión, in which Endesa and Telecom Italia jointly own 43 per cent.

The purchase of Retevisión equity is likely to take place in the first half of this year, when the government offers its remaining 30 per cent stake to industrial buyers.

In a subsequent development, Retevisión is expected to establish a close association with Airtel, a mobile company which also competes with Telefónica and has both Endesa and BCH as significant shareholders.

In a parallel arrangement, BCH and Endesa will co-operate closely in Cepsa, controlled by BCH and Elf-Aquitaine of France, to develop the distribution of natural gas after the deregulation of the fuel sector.

Cyberspace and the Eureka moment

The restructuring of Europe's insurance market need not take place behind closed doors: powerful alliances can be forged in cyberspace.

When Fred Cotton, former boss of Friends Provident, the UK-based mutual life assurance company, exchanged electronic mail with Gijb Swalef, his counterpart at Achmea in the Netherlands, he could not have imagined the repercussions.

Out of that initial contact was born Eureka, a pan-European alliance that linked Friends Provident with Dutch, Swedish and Danish insurance interests, all among the biggest in their respective domestic markets.

Eureka, held together by an intricate web of cross-shareholdings, is one of only a few companies that can truly claim European ownership. Achmea has 33 per cent and Friends Provident 21.1 per cent. Other members are Portugal's BCP, Germany's Parion, Topdanmark in Denmark, and Wassa of Sweden.

The six-way alliance was created to exploit the cross-border opportunities offered by a single market. The companies service each other's commercial clients and are making tentative steps into other countries - the part-

nership is likely to expand into France and Switzerland. "Everybody believes the single currency is going to happen and it will have a big effect on financial products," says Jeff Medlock, Eureka managing director. "Cross-border sales will increase and the management of investment funds will be brought together. Insurers will have to become more efficient."

For the past five years, Eureka has preferred to draw new members into the network rather than acquire companies outright. In this way, the shareholders have stakes in a broad international portfolio but keep exclusive access to their home markets. The mutuals which formed Eureka had previously been struggling to maintain their international presence.

Now the group is having to rethink. Although Eureka boasts it is the seventh largest insurer in Europe, the holding company cannot pretend to have full use of the capital backing its investors. Analysts say co-operation has not extended beyond sharing skills, and some view the alliance as a defensive step against possible takeover bids.

There are also signs that the commitment of some

Sharing the risk

Total partner assets (\$101bn)

Achmea 20%

Wassa 8%

Topdanmark 2%

Parion 14%

Friends Provident 25%

BCH 31%

Total operating profits (£1m)

1992 93 94 95 96

Source: Eureka & PwC, PwC, KPMG

Profits after tax (£1m)

1992 93 94 95 96

Source: Eureka & PwC, PwC, KPMG

members could be wavering.

In November, Topdanmark reduced its stake from 6.9 per cent to 3.5 per cent.

For it to compete successfully as competition in Europe intensifies, Eureka will need to be bigger. "The concept of Eureka was that insurance companies were best in their home markets. There were synergies from operating on a large scale, but you had to build up trust in your customers. You could lose what you gained at home by expanding abroad. Now we

have to move forward, develop along a more commercial route. The partners want to get to the stage where we're a listed company," says Mr Medlock.

A stock market quotation would give access to the capital markets and remove regulatory constraints on capital. It would also allow the group to pay dividends to its shareholders. But persuading institutional investors of a convincing business case could be difficult.

On its own, Eureka would be valued only on the basis

of its shareholdings in other insurers, several mutually owned and unlisted.

A full-blown merger between shareholders or a sizeable acquisition could be the answer. But with the group recruiting more partners, a merger would be very complex. Instead, Mr Medlock says the group intends to bid for GAN, the troubled French state-owned insurer due to be privatised shortly.

"GAN is attractive because it would give us a presence in the French market and the bulk of our business activities would switch to a wholly-owned profit stream."

In principle, analysts are enthusiastic about an acquisition - it would give the group credibility. But many are unsure whether GAN is a suitable target, suggesting Eureka may be unable to reform the French insurer's weak management. They are also sceptical that it would be able to raise the funds.

Mr Medlock declines to say how much Eureka would be prepared to pay or how it would fund the acquisition.

Attempting to buy GAN is a bold step and success in the auction may bring rich rewards. Failure would be a huge setback.

Christopher Adams

Schimmelbusch back on German scene

By Andrew Fisher in Frankfurt

Heinz Schimmelbusch, chairman of Metallgesellschaft, chairman of the industrial and trading group nearly collapsed in 1994 under heavy oil trading losses, has re-entered the German business scene as director of a US private equity fund which yesterday announced its first investment.

Mr Schimmelbusch is a managing director of Safeguard International Fund, which plans to invest in European and North American companies in industries such as chemicals, metals, advanced materials, energy and environmental technology.

Backed by several US institutions, the fund has equity capital of \$250m and expects to reach \$400m this spring. It has just acquired a controlling stake in ALD Vacuum Technologies, a Germany company with sales of DM150m (\$82.5m). It intends to become full owner by 1999. Mr Schimmelbusch's appearance in Frankfurt to announce the deal was the first time he had faced the press since the oil futures debacle and his dismissal as chairman and a DM3.4bn rescue operation led by Deutsche Bank.

He declined to talk about Metallgesellschaft, which will soon resume



Heinz Schimmelbusch: focusing firmly on the future

dividend payments. Mr Schimmelbusch, 53, reached an out-of-court settlement with the company last year after a bitter legal dispute about the past but about the future, he said yesterday. The fund - formed by Pennsylvania-based Safeguard Scientifics, listed on the New York Stock Exchange - aimed to acquire up to 10 companies in the next few years, mainly in Germany, he said.

Observer, Page 13

Generali deadline for AGF bid passes

By Andrew Jack in Paris

The three-month deadline for regulatory approval of the hostile bid launched by the Italian insurer Generali for AGF of France expired yesterday with no announcement from the authorities.

Generali announced a FF55bn (\$9bn) bid for AGF on October 14, and the French government came under criticism for failing to approve the bid swiftly, giving time for AGF to find an alternative "white knight" offer from Allianz.

Dominique Strauss-Kahn, economics, finance and industry minister, argued that it was the technical complexity of the deal rather than politics or favouritism towards a rival takeover that explained the delay.

The French government stressed last night that the original three-month deadline no longer made any sense, given that Generali had since withdrawn its bid and agreed instead with Allianz to acquire some of AGF's French subsidiaries and to launch a takeover of AMB of Germany.

The French government is examining the details of the revised offer before it makes a formal decision on the Allianz bid.

An alternative hostile takeover could still be launched for AGF in the meantime.

One of the issues being finalised is the control of Coface, the French trade insurer, which was 57 per cent owned by AGF. Given its role in providing some high-risk, French government-backed export credit cover Mr Strauss-Kahn indicated that he did not want it to fall into foreign hands.

Under a deal due to be announced within the next few weeks, AGF will cut its shareholding to 24 per cent, with Scor, the quoted Paris-based reinsurer group, raising its participation from 20 per cent to 40 per cent.

The reinsurer SAFR will also raise its stake.

Credit Agricole, the French mutualist bank, is likely to take a stake of 8 per cent, and the Natexis banking group will also raise its investment in Coface to about 23 per cent.

Axa-UAP, the rival Paris-based insurance group which had expressed an interest in taking control of Coface, will not be included in the deal, according to executives at Coface.

AGF is believed to have opposed to the involvement of Axa, which has long had links with Generali.

EFG backs launch of Japan hedge fund

By Jonathan Ford

The first new Japanese hedge fund for more than two years is being launched by a former ING Barings fund manager to meet investor demand for exposure to the Tokyo market.

Alex Balfour, who managed a Japanese equity fund while at Barings, is launching the Furukazan Fund with backing from EFG, the private bank controlled by the Latsis family of Greece.

The fund, which is expected to start trading in March with assets of around \$50m, will invest in Japanese equities. Hedge funds are limited to investors mainly for rich individuals, which have considerable flexibility in making investments, including the ability to borrow.

Analysts said the fund had attracted considerable interest. "It fills a gap in the market," said Nicola Meaden, chief executive of Tass, a hedge fund research com-

pany. "There are very few hedge funds specialising in Japanese equities."

Hedge fund managers said the Asian crisis had made investors wary of investing in highly illiquid regional markets and more interested in Japan.

"Investors who want to stay in Asia see Japan and Hong Kong as relatively liquid markets where they can still operate," said Henry Lee, manager of the Hong Kong-based Hendale Fund.

Asian hedge funds performed well last year. Tass has estimated that the 27 Asia-dedicated funds it tracks returned 4.5 per cent in the 11 months to November against a 27.75 per cent fall in the MSCI Asia index measured in dollar terms.

One reason has been the ability of hedge funds to go short - sell stock they do not own in the hope that the price will fall in value.

While the illiquidity of other Asian markets has

made hedging expensive, the cost of stock borrowing in Japan is less than in Europe. Low yields on Japanese shares have made pension funds keen to maximise income from equity.

Mr Balfour said the attraction of the fund was not investor expectation of an imminent turnaround in Asia. "People who are concerned the US bull market is coming to an end are looking for alternative investment strategies."

shareholders were left wondering whether they had simply invested in the old monopoly dressed up as a public company.

The task of finding a credible manager to replace Mr Rossi became urgent. "I was contacted on Christmas Eve," Mr Rossignolo revealed yesterday. He accepted the challenge after being guaranteed strong executive powers.

While he spoke only in the broadest terms of his plans to change the company's corporate culture, he insisted it would have to become totally transparent, commu-

EUROPEAN NEWS DIGEST

Novartis to cut 35 drugs plants

Novartis will have shut or sold 35 of its 62 pharmaceutical plants when it completes its rationalisation following its creation from the 1996 merger of Ciba and Sandoz, Switzerland's second and third biggest drug companies. Novartis confirmed yesterday it was reducing its pharmaceutical plants from 62 to 27 and the number of plants which produce chemicals for its drugs from 10 to 7. The biggest cuts will be in North America, where the number of plants will fall from eight to two, and in Asia Pacific, where they drop from 15 to six. In Europe, Novartis will continue to operate six chemical plants, but the number of drug plants will be cut from 14 to nine. In Latin America, the number of plants will be cut from 11 to three.

William Hall, Zurich

TELECOMMUNICATIONS

Telekom in row on payments cover

Deutsche Telekom yesterday accused its two biggest competitors in Germany of being the only operators to have refused to cover payments it charges subscribers switching from its network to those of rivals. However, Mannesmann, one of the two, denied the company had blocked an agreement, saying Deutsche Telekom broke off negotiations in December after demanding exorbitant charges. O.tel.o, the telecoms joint venture between RWE and Veba, was also criticised by Deutsche Telekom.

It said all telecoms operators in Germany agreed to pay the charges levied by Deutsche Telekom when subscribers make long-distance calls on the networks of rival operators as part of an interconnection agreement with the former state monopoly. Talkline, one of the private operators Deutsche Telekom said had agreed to pay the charges, denied a definite agreement had been reached on the level of the charges. "There should not be any charge for the subscriber," it said, but added: "We want a solution common to all operators and we do not want to let ourselves be divided." A decision on the switching fees dispute is expected next month.

APX News, Bonn

GERMANY

Aker to buy MTW shipyard

Aker RGI, the Norwegian industrial holding company, is to pay DM85m (\$47m) for Meeres Technik Wismar (MTW), eastern Germany's biggest shipyard, from the state of Mecklenburg-Pomerania and the BVS, the German federal government's privatisation agency. The sale, which follows a bidding process, represents the culmination of a state-backed rescue of east Germany's shipyards following the collapse in 1996 of the Bremer Vulkan group which bought MTW in 1992.

Aker RGI, controlled by the Norwegian entrepreneur Kjell-Inge Røkke, is acquiring MTW in concert with Aker Maritime, the quoted offshore engineering company in which it holds a 75 per cent stake. Aker Maritime, which is to manage MTW, said it had partly financed the acquisition but no financial details were disclosed. The acquisition bolsters Aker Maritime's move into commercial shipbuilding, launched by the FM95m (now \$17m) purchase of a 60 per cent stake in Finnyards of Finland last August.

Otto Soborg, Aker Maritime executive vice-president, said the deal would provide additional capacity for the construction of offshore vessels.

Greg McIvor, Stockholm and Frederick Stüdemann, Berlin

AUSTRIA

Asian turmoil hits VA Tech

VA Technologie, Austria's biggest engineering company, warned yesterday that its 1998 order intake would be cut because of the Asian financial crisis. Construction of a plant for South Korea's Hanbo Steel had been put on hold; an order for a Malaysian steel works had been cancelled; and a contract for an Indonesian power plant had been delayed. During the past three years an average 20 per cent of the group's orders have come from Asia. One third of this share has come from countries hit by currency devaluations, most notably Indonesia, Malaysia, Thailand and the Philippines. VA Tech, which had forecast double-digit profits growth in 1997, said the Asian crisis would have no impact on its 1997 results but would mean that its Asian order intake in 1998 was reduced. It plans to intensify marketing efforts in Europe and North America.

William Hall, Zurich

ITALY

Olivetti to extend share capital

Olivetti, the Italian information technology group, said last night it would push ahead with plans for an increase in share capital from January 19, aiming to raise some 167,000 (\$374m) to strengthen its financial position.

It said the share offer would be aimed at funding its telephony and information technology businesses. The issue is reserved for the holders of Olivetti common, preferred and savings shares and for the holders of Olivetti 7.50 per cent 1993-1999 bonds convertible into common shares. The operation will be underwritten by Banca Commerciale Italiana, Deutsche Morgan Grenfell and Lehman Brothers International acting as joint global co-ordinators, through an underwriting syndicate which includes other Italian and international banks as well as Cit and Mannesmann of Germany.

James Blitz, Rome

SWEDEN

Stena upgrades profit forecast

Stena Line, the Swedish ferry operator, yesterday revised its 1997 full-year profits forecast up from SKr60m to SKr100m (\$18m). The company - which made a SKr444m loss in 1996 - said savings had been helped by the early departure of some UK staff ahead of the merger of Stena's English Channel ferry services with those of P&O. Stena also said average revenue in November and December had been higher than expected. Bo Lennquist, chief executive, said operations were close to break-even, excluding capital gains. He pledged to press ahead with a SKr350m rationalisation. The shares edged up SKr0.30 to SKr25.50.

Greg McIvor, Stockholm

Rossignolo pledges management by consensus

By Paul Betts in Rome

Gian Mario Rossignolo, the new Telecom Italia chairman, yesterday made clear he would not be just a figurehead at the top of Italy's largest quoted company.

"I am a very powerful executive chairman," the 67-year-old Piedmontese industrialist insisted. "I have, as you say in the Anglo-Saxon world, hire and fire responsibilities."

However, he added he would lead the recently privatised telecoms group by consensus, in the same spirit of the Swedish Wallenberg

group of which he has been a part for the past 15 years.

Given the power struggle over corporate governance which erupted at Telecom Italia shortly after its flotation three months ago, Mr Rossignolo was anxious to send the company's 1.5m shareholders the message that he would run it as a modern company.

"I can't speak today of strategic issues since I have only been here for a few hours and I have spent my life so far in different industrial sectors," he said, referring to his 22 years with the

Fiat automotive group and his subsequent career in the Wallenberg empire. But he was adamant that his biggest challenge was to bring about a change in the corporate culture of the traditional state-sector monopoly.

The struggle between Guido Rossi, the former chairman who sought to shake up corporate governance at the company, and the management led by Tommaso d'Amico, chief executive, badly dented Telecom Italia's credibility. Mr Rossi left after failing to push through his reforms and the new private

shareholders were left wondering whether they had simply invested in the old monopoly dressed up as a public company.

The task of finding a credible manager to replace Mr Rossi became urgent. "I was contacted on Christmas Eve," Mr Rossignolo revealed yesterday. He accepted the challenge after being guaranteed strong executive powers.

While he spoke only in the broadest terms of his plans to change the company's corporate culture, he insisted it would have to become totally transparent, commu-

nicating quickly and fairly. For this reason, Mr Rossignolo is assuming control of communications, and heading a new audit and corporate governance committee as well as a strategic committee. These will help provide the necessary checks and balances on the company's management.

With his longstanding friendship with Umberto Agnelli, chairman of IRI, the Fiat Agnelli family industrial holding company, Mr Rossignolo's appointment is seen as increasing the Agnelli influence at Telecom Italia. IRI is one of the stable

shareholders of the privatised group, along with Italian groups such as the Turin-based San Paolo bank, and the IMI investment bank chaired by Luigi Arca, another Piedmontese.

The company has also chosen Turin as its headquarters. Was this a Piedmontese takeover of Telecom Italia? "Absolute rubbish," retorted Mr Rossignolo. "We've also got Americans on the board." As he spoke, it was difficult not to notice the fine Bulgarian wristwatch strapped on top of his left cuff - a sartorial trademark of the Agnelli.

NEW ADDRESS

EASTBROKERS Slovakia, o.c.p., a.s.

Velehradská 35

821 08 Bratislava

SLOVAK REPUBLIC

Phone: +421 7 5665025

+421 7 5665026

Fax: +421 7 5268771

e-mail: eastbrokers@ba.sanet.sk

EASTBROKERS Internet Pages:

http://www.eastbrokers.com

Handwritten signature: J. Rossi

COMPANIES AND FINANCE: THE AMERICAS

Eye for detail puts Ingersoll in shape

Engineering group praised for focus on growth areas

Beer-drinking, golfing, do-it-yourself enthusiasm: these are the hallmarks of James Perrella, chief executive of Ingersoll-Rand, the diversified US engineering group. Mr Perrella presides over a business making a vast range of products which has nevertheless won praise from Wall Street for focusing on areas with growth potential.

Since 1995, Ingersoll, based in New Jersey, has spent \$4.5bn on three big acquisitions which have helped it to increase sales by about a third, to a projected \$8bn this year, while expanding its international presence.

Mr Perrella, in charge of the company for the past four years, has been fortunate in that his spell at the top has coincided with a healthy period for the US economy. But he is confident that recent changes at Ingersoll in areas such as quality and productivity have put it in good shape for the next century.

"If there is a downturn, we will be in a better position than most to handle it," says Mr Perrella, who is aiming for annual growth in earnings per share of at least 12.5 per cent until 2000.

This upbeat assessment is broadly shared by stockmarket analysts. The company "has done a magnificent job" in restructuring its business, says John McGinty of Credit Suisse First Boston, while Robert McCarthy of ABN Amro Chicago Corp says Mr Perrella has "brought renewed energy" to Ingersoll, previously considered a rather dull example of an engineering conglomerate.

Wall Street is pencilling in net earnings for the financial year which ended on December 31, 1997 of about \$800m, some 9 per cent up on the previous year's figure, with a further rise to about \$860m in 1998. In 1992, when the company was held back by a weak world economy, net earnings were only just above \$100m on sales of less than \$4bn.

Ingersoll's recent acquisitions drive started in 1995 with the \$1.5bn purchase of Clark Equipment, a maker of off-highway vehicles which is the biggest supplier worldwide of small "skid-steer" loaders used in the construction industry, and one of the two biggest manufacturers



Rand-Ingersoll

of the carts that ferry people around golf courses.

Last year, Ingersoll paid Westinghouse \$2.6bn for Thermo King, the world leader in refrigeration systems for trucks, used for keeping cool foodstuffs from dairy products to beer. It also snapped up the UK house fittings company Newman Tonks for \$376m, strengthening Ingersoll's architectural hardware division.

Other parts of Ingersoll - split into 28 divisions and with 120 plants, half outside the US - include Torrington, the US's second biggest maker of industrial rolling bearings. With INA of Germany and NTN of Japan, Torrington is among the largest three makers of light-weight "needle" bearings used for improving vehicle fuel efficiency and in precision machinery.

Ingersoll also makes power tools and is the world's second biggest maker, after Atlas Copco of Sweden, of air compressors. The company's huge Blaw-Knox asphalt pavers send shudders down the spines of construction equipment aficionados, while its joint venture with Dresser Industries of the US is the world's sixth biggest pump-maker.

Ingersoll's products and acquisitions are the focus for most external attention, but Mr Perrella reckons that just as important have been internal changes at the company, which have sharpened efforts to swap ideas between divisions, and improved manufacturing and distribution efficiency.

By computerising its vast purchasing operations, in which it buys parts and ser-

vices worth some \$4bn a year, the company last year saved about \$50m through special bulk deals. Ingersoll has also set up groups of manufacturing engineers to improve quality and productivity, while smoother production and warehousing operations are providing an extra \$150m a year.

This thoughtful approach to internal operations has led to a new stance on plant automation, says Mr Perrella, who has been with the company 35 years. "Automation does not work without simplifying your processes. If you don't simplify first, all you end up with is a fast mess," he says.

A for growth areas. Ingersoll is looking at its first production sites outside the US for skid-steer loaders. The company hopes to increase the \$1bn a year sales of Thermo King, particularly in Europe, and is confident of further expansion in Asia, which gives 10 per cent of its sales.

"In spite of the recent problems in Asia we are not at all put off the region for longer-term growth," says Mr Perrella. In the next few years, Ingersoll is likely to increase further the proportion of its revenues it receives from outside the US - a figure which has climbed from 40 per cent five years ago to 45 per cent today - and will remain keen to extend the breadth of its activities. Mr Perrella explained: "We are still on the look-out for acquisitions which make sense and have a good connection with the rest of the business."

Peter Marsh

Sidek suspends shares

By Henry Tricks in Mexico City

Sidek, Mexico's troubled tourism and real estate conglomerate, suspended trading of bonds and shares on the Mexican Stock Exchange and the US Nasdaq market yesterday, pending its announcement of a plan to restructure \$250m of debt.

Two years after it defaulted during Mexico's peso crisis, Sidek was due to present a restructuring plan yesterday that executives have said would involve the liquidation of \$1.3bn of assets.

Sidek declined to issue details of the deal, which must be approved by 95 per cent of creditors. It also requested a halt to share and debt trading of its tourism subsidiary Stim.

It stopped trading "to give time to the investor public to assimilate the restructuring plan", the company said.

Luis Rebollar, Sidek chief executive, said in December the plan involved selling Sidek and Stim assets over five years, and putting the proceeds into a trust. Creditors will also be asked to surrender some \$1.95bn of debt securities in exchange for participation certificates in the trust.

According to Mr Rebollar, Mexican creditors who hold about \$1.5bn of debt have mostly backed the plan. Foreign bondholders are more opposed, however, because their debt is mostly unsecured and last in line for repayment.

Sidek, based in Guadalajara, was the first big company to default during Mexico's economic crisis.

Banco do Brasil plans disposals

By Geoff Dyer in São Paulo

Banco do Brasil, the state-owned banking group, plans to sell a controlling stake in BB DTVM, the biggest mutual fund manager in Brazil, to a foreign investment management group.

The privatisation of BB DTVM will give a foreign group a 15 per cent share of Brazil's fast-growing mutual fund market and allow it to sell its products through Banco do Brasil's network of 3,000 retail branches, the largest in the country.

Banco do Brasil also plans to sell BB Securities, the international division of its

capital markets business which is based in London. The bank will retain a significant minority stake in the businesses.

Paulo César Ximenes, president of Banco do Brasil, said the disposal was not the first step in the privatisation of the bank. Banco do Brasil is one of the few large state-owned companies which the Brazilian government has not put up for sale over the next two years.

However, Mr Ximenes said the two businesses needed greater managerial freedom if they were to compete in their areas. "Being a public bank places a lot of restric-

tions on management flexibility. This is a particular problem in the capital markets area, which is much more dynamic," he said.

BB DTVM has assets under management of R\$20.6bn (US\$18.4bn), equivalent to 15.3 per cent of the market, which are divided equally between institutional clients and products sold through the retail network. It has net assets of R\$18.8bn.

The move follows rapid growth in the Brazilian mutual fund industry over the past two years after the reduction of inflation to single-digit levels encouraged

millions of Brazilians to invest in new savings products. With US\$127bn assets under management, the Brazilian mutual fund industry is by far the largest in Latin America.

The industry is also expected to benefit from the proposed reforms to the public social security system, which will encourage greater use of private pensions and other savings schemes.

The prospect has attracted interest from foreign investment managers, with groups such as Fidelity of the US and Schroders from the UK recently opening offices in Brazil. Foreign banks such

as Citibank, HSBC and Chase are also trying to expand their assets management operations.

"With the entry of foreigners, it is clear that the level of competition will increase in fund management," said Mr Ximenes. "If we want to maintain our leadership in that area, we need a partner with expertise."

The details of the disposal, which is expected to be completed in six months, have yet to be decided. Banco do Brasil said that there were no legal impediments to selling the businesses and congressional approval was not needed.

Whirlpool to cut 3,200 jobs at Brazilian unit

By Nikki Tait in Chicago

Whirlpool, one of the world's biggest manufacturers of home appliances, expects to cut about 3,200 jobs at its majority-controlled Brazilian appliance operations, or about 25 per cent of its workforce in the country.

The Brazilian subsidiary will take a \$44m charge before tax - or about \$31m after tax - against its fourth-quarter earnings for 1997 to cover the cost-reduction programme. Whirlpool calculates eventual annual savings of about \$45m after tax in Latin America.

Last year, Whirlpool doubled its stake in Brasnorte to a 66 per cent voting position at a cost of \$217m. Brasnorte, in turn, controls Multibras Electrodomesticos, the leading Latin American

appliance producer, as well as Embraco, which manufactures compressors used in the refrigeration industry worldwide.

Whirlpool said yesterday that, on the basis of its ownership position in Brasnorte, the financial impact of the Brazilian restructuring by itself would amount to about 19 cents a share after tax, while the benefit from the annual cost-savings would be about 26 cents a share.

The Brazilian subsidiary will be consolidated in the US company's results from the fourth quarter of 1997.

The US company added that there had been some "pick-up" in Brazilian business during the final month of 1997, after a weak four months preceding it. However, it said it was projecting

industry volumes in 1998 for Brazil similar to those experienced in 1997.

The Latin American restructuring comes on the heels of an even larger revamp of Whirlpool's Asian and European operations, announced in September. At that stage, the US company said it was eliminating about 4,700 positions across these regions and North America, and retrenching from two of its joint ventures in China, in an effort to reduce its cost base generally and stem losses in Asia.

The company said yesterday it expected fourth-quarter and full-year results for 1997 to "exceed last year's figures by roughly 35 per cent."

At mid-session yesterday, Whirlpool's shares were up 33%, or 6.4 per cent, at \$53.

Profits climb at Ameritech

By Nikki Tait

Ameritech, the Chicago-based telephone company, investing \$3.2bn in a 42 per cent stake in Denmark's Tele Danmark, yesterday announced after-tax profits of \$2.3bn for 1997, up from \$2.13bn the previous year.

The overall result, however, was affected by one-off items including gains on asset sales and a charge to settle lawsuits related to its inside wire maintenance services.

Ameritech calculated that "underlying" earnings rose by 10.9 per cent to \$2.35bn, compared with \$2.12bn in 1996. Earnings per share, also before one-off items, increased 12 per cent to \$2.14.

The company said that in the fourth quarter alone,

profits were 10.5 per cent higher at \$810m, with earnings per share rising 12 per cent to 56 cents.

Ameritech shares gained \$1 to \$53 1/4 on the news. The fourth-quarter figures were scored on revenues of \$4.15bn, up about 6.8 per cent on a year earlier. Operating expenses grew more sharply, by 8 per cent to \$3.26bn.

For the full year, total revenues advanced 7.2 per cent to just under \$16bn, while operating expenses increased 6.9 per cent to \$12.2bn.

Richard Notebaert, Ameritech chairman, said that helped by recent expansion in the security and cable TV industries and by its European investments, the company expected "continued strong results in 1998 and beyond".

LEADING CORPORATE NAMES

RELY ON BNP

SHOULDN'T YOU?

October 1997

FRANCE TELECOM

FF 45 billion
EU 6.80 billion

INITIAL PUBLIC OFFERING

ADVISOR TO THE COMPANY
GLOBAL COORDINATOR
SPONSOR

BNP

October 1997

LAFARGE

FF 14 billion
EU 2.12 billion

REVOLVING
CREDIT FACILITIES

ARRANGER OF THE FINANCING

BNP

October 1997

**BOUYGUES
TELECOM**

FF 15 billion
EU 2.27 billion

STRUCTURED TERM LOAN

ARRANGER OF THE FINANCING

BNP

October 1997

RALLYE on CASINO

FF 20 billion
EU 3.03 billion

TAKE OVER BID
RALLYE

ARRANGER OF THE FINANCING
CO-SPONSOR

BNP

October 1997

**SOMEAL & AGF
on WORMS**

FF 21 billion
EU 3.18 billion

TAKE OVER BID
SOMEAL

ADVISOR
ARRANGER OF THE FINANCING
CO-SPONSOR

BNP

BNP

EQUITIES

BANEXI

BNP ADVISORY
SERVICES

BNP

STRUCTURED
FINANCE

AMERICAS NEWS DIGEST

International Paper in profit

International Paper, suffering the impact of Asia's economic woes and the devaluation of the Korean won, yesterday reported net profits of \$132m for the fourth quarter. The results were a sharp turnaround from net losses of \$5m a year earlier, but largely because the figures were distorted by special items.

Excluding these, the US paper products company would have earned \$115m after tax, or 38 cents a share, compared with \$100m, or 33 cents, a year earlier. That was in spite of an upturn in prices for printing papers and the company's heavy cost-cutting.

"Overall market conditions were disappointing for most of 1997," said John Dillon, chairman and chief executive, adding that price decreases in the company's main product lines had outweighed the cost-cutting efforts.

Richard Tomkins, New York

MEXICO

ELM raises stake in Seminis

Empresas La Moderna, the Mexican seed producer and packaging company, has raised its stake in its California-based subsidiary Seminis to 94 per cent from 62 per cent, paying \$264m. ELM said the move was aimed at strengthening its grip on the agrobiotechnology business. Seminis develops fruit and vegetable seeds.

ELM purchased 8 per cent of Seminis directly from shareholders and acquired the rest via tender offer. Seminis sales provided 42 per cent of ELM's consolidated revenues in the third quarter.

ELM's move followed a setback last week when the US Justice Department filed criminal charges against a subsidiary, DNA Plant Technology, accusing it of conspiring to export genetically engineered seeds capable of yielding illegal high-nicotine tobacco. Henry Tricks, Mexico City

PUBLISHING

Thomson buys CLR

Thomson, the Canadian special information and publishing group, has acquired Computer Language Research, the US tax preparation software provider, for about US\$250m in cash. Analysts said the acquisition would enhance the strengths of Research Institute of America, the Thomson division providing information-based solutions for tax, accounting and corporate finance. Thomson's per share offer for Computer Language Research was worth 64 per cent more than the company's closing price on Nasdaq. The US company posted revenues of \$125m in 1996. Scott Morrison, Toronto

Sidek suspends shares

By Henry Tricks in Mexico City

Sidek, Mexico's troubled tourism and real estate conglomerate, suspended trading of bonds and shares on the Mexican Stock Exchange and the US Nasdaq market yesterday, pending its announcement of a plan to restructure \$250m of debt.

Two years after it defaulted during Mexico's peso crisis, Sidek was due to present a restructuring plan yesterday that executives have said would involve the liquidation of \$1.3bn of assets.

Sidek declined to issue details of the deal, which must be approved by 95 per cent of creditors. It also requested a halt to share and debt trading of its tourism subsidiary Stim.

It stopped trading "to give time to the investor public to assimilate the restructuring plan", the company said.

Luis Rebollar, Sidek chief executive, said in December the plan involved selling Sidek and Stim assets over five years, and putting the proceeds into a trust. Creditors will also be asked to surrender some \$1.95bn of debt securities in exchange for participation certificates in the trust.

According to Mr Rebollar, Mexican creditors who hold about \$1.5bn of debt have mostly backed the plan. Foreign bondholders are more opposed, however, because their debt is mostly unsecured and last in line for repayment.

Sidek, based in Guadalajara, was the first big company to default during Mexico's economic crisis.

COMPANIES AND FINANCE: ASIA-PACIFIC

Bankers say failed HK group had leading position in the country's commercial paper market

Peregrine big in Indonesia new issues

By Sander Thoenes and Peter Montagnon in Jakarta

Peregrine, the Hong Kong investment bank, built up a leading position in Indonesia's commercial paper market before it filed for liquidation on Monday and may have held large amounts of debt on its own books, according to bankers in Jakarta.

They estimated that about a quarter of last year's \$16bn-\$20bn new-issue volume was handled by the Hong Kong bank, which had been aggressively trying to promote the development of fixed-in-

terest security business in Asia. Of that, \$1.4bn has matured and been paid, leaving up to \$3.6bn still with Peregrine or its clients.

The figures suggest Peregrine's exposure to the Indonesian market may have been much larger than the \$200m loan to Steady Safe, a Jakarta transport company, which triggered the bank's collapse at the end of last week. Dharmala Inti Utama, a banking and property conglomerate, confirmed it had issued paper through Peregrine.

Dealers said other leading companies including Bakrie Investindo and Sekar Group had also issued

paper through Peregrine but they declined to comment.

"Peregrine beat all other bidders because they had the capacity to warehouse [hold paper on their own books]," said one leading underwriter. "They were very aggressive. Nothing was impossible at Peregrine."

According to the bankers, Peregrine would have made large losses when borrowers started defaulting on their debt, with the strain intensifying as the rupiah collapse on currency markets last week reduced the dollar value of its holdings.

The extent of the losses would depend on how much unsold debt remains on Peregrine's balance sheet. Peregrine Securities, which is 85 per cent owned by Peregrine and 15 per cent by the Indonesian Gunung Sewu group, said it was not involved in the commercial market as these transactions were handled out of Hong Kong. The Indonesian company was a separate legal entity and was profitable, it said in a statement.

The collapse of the rupiah has dealt a serious blow to Indonesia's corporate debt market, one of the few flourishing fixed-interest mar-

kets in Asia, which had become something of a showcase and had also attracted strong investment interest from South Korean banks.

Official institutions such as the World Bank have been urging the region's governments to develop their capital markets to mobilise savings more efficiently and reduce companies' dependence on bank debt. But crumbling investor confidence in the Indonesian corporate sector means the outlook is bleak and the volume of business has slowed sharply.

Observer, Page 13

State Bank of India faces a bumpy ride



M.S. Verma: margins on lending are falling

The chill wind of competition is blowing at the heart of India's banking sector - the mighty State Bank of India. It recently posted a 20 per cent fall in operating profits for the first half, after a loss of fee income to private-sector banks and greater price competition on deposits.

"Margins on lending are falling," said M.S. Verma, chairman, State Bank of India, "and we have to make up for this with income from fees - which means that the range of services and products which we offer will have to increase."

Analysts are not penning State Bank's obituary yet - it remains by far the biggest and most powerful bank in India and enjoys a privileged relationship with the Reserve Bank, its majority shareholder. State Bank counts 85 per cent of India's top 300 companies among its clients. It is India's largest dealer in foreign exchange, with a 40 per cent market share. Its 8,800 branches reach deep into the heart of rural India - allowing it to tap savings beyond the reach of any other institution.

But competition is getting tougher as India opens its financial markets with the goal of making the rupee fully convertible by 2000. Mr Verma said State Bank would "have to compete with the best banks in the world to keep the best of our corporate clients". This would include competing with Citibank and Chase Manhattan - and when it comes to raising capital, Goldman Sachs, Merrill Lynch and Morgan Stanley as well.

On the retail side, State Bank's competitive position is more secure but Mr Verma warns that its branch network is "not as important as it used to be". He says new technology would enable newer banks with fewer branches to reach clients and service most of their needs.

State Bank will retain its position only if it is able "to rise to the requirements of its clients in a more liberalised economy integrated with the global economy," he said. To this end, the bank will focus lending on two areas - project finance and consumer finance. It also plans to develop a new stockbroking arm, SBI Securities, and move into insurance as soon as the sector is opened to competition.

Negotiations with GE Capital, part of the General Electric group, to set up a joint venture company which it hopes will become the biggest issuer of credit cards in India, are almost complete. The first credit cards will be issued early next year.

Mr Verma said credit cards enabled the bank to exploit new opportunities arising from "India's first taste of consumer society" and that the move would be

followed by a push into home loans and finance for consumer durables.

At the corporate level, State Bank plans to play a big role in India's infrastructure development. The bank has 53 overseas offices, the scale to finance large infrastructure projects, and a record to show to international funding organisations. Mr Verma expects that State Bank will be called on to provide "more and more external commercial borrowing" and "deferred payment guarantees which could run into \$1bn at a time".

State Bank is strong enough to survive competition, he insists. "It is a strong Asian bank - and there are not many of them left," said one analyst. Most of its non-performing assets are decades old, and new lending is conservative. But the question is whether it has the skills to prosper in global markets. It lacks expertise in innovation, global capital, sales and above all in credit assessment and risk management.

Mr Verma admits the main challenge lies in the "development of the right mechanisms to assess risk", and this in turn requires "systems which would be adequate to provide a database". At present, they do not exist.

In its race to create such databases, State Bank is concentrating on the 2,500 urban branches which account for almost 70 per cent of deposits, and are also the branches most exposed to competition. To manage risk effectively State Bank will also need to train and retain important members of staff. This may not be easy.

State Bank is not free to set its own salaries, and seldom promotes talent swiftly. It has lost many high-fliers to foreign and private-sector banks. The chief executive of IndusInd, India's biggest private bank, is a former State Bank executive, as is the head of its highly profitable forex business.

State Bank may also have to face the test of competition without the Reserve Bank at its side. S.S. Tarapore, the former deputy governor of the RBI, recently said State Bank was "an ideal case for privatisation".

In the short term, such considerations matter little - State Bank's profits are likely to recover if infrastructure spending takes off next year and Indian companies hurt by the fall in the rupee return to domestic markets. But it does suggest that the transformation of a cherished institution of independent India into a global bank has only just begun - and could be a bumpy ride. And while State Bank's new life may be profitable, it will never be as cosy again.

Krishna Guha

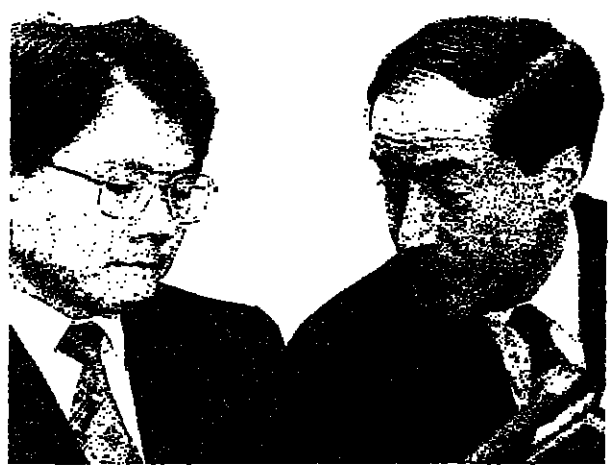
Veteran broker who was part of the new order

By Louise Lucas in Hong Kong

Philip Tose, one-time racing car driver and latterly banker to corporate Hong Kong's elite, did not look like a defeated man yesterday when he closed the chapter on Peregrine, the Asian investment bank he founded 10 years ago.

Instead, flanked between his tearful partner and freshly appointed liquidator, and squinting under a barrage of flash bulbs, he gave a crisp critique of the week that culminated in Peregrine's demise.

It was a robust performance from a veteran stockbroker. Unlike many of today's bankers who parachute in for a few years, Mr Tose has spent the bulk of his 52 years in the territory's financial services industry. He spent 17 years with the Vickers de Costa group in Hong Kong and was the head of the Hong Kong office of Citicorp International after its acquisition of Vickers.



Francis Leung (left) and Philip Tose yesterday

During his time in stockbroking he never saw himself as just a stockbroker. Mr Tose had a foot in le beau monde, and often graced the society pages in the company of his glamorous wife Jennifer. He was also something of a politician manqué and did not shrink from delivering stern advice to governments across Asia.

As a result, he did not

always warm the hearts of those around him. "I don't think there will be too much sympathy for Philip. He went about the place telling governments what to do for the last three years - and gave himself massive HK\$30m (US\$2.6m) plus bonuses," mutters the head of another Hong Kong brokerage.

To Mr Tose the democratic

Philippines was "a basket case", strong economic growth came from "strong government, some would call it dictatorship". Hong Kong was home - where he worked and invested.

Peregrine pioneered the Asian junk bond market, thanks to a Tose appointee - Andre Lee, the aggressive French-Korean poached from Lehman. Lee, regarded as a Tose protégé, headed the bank's thrust into Asian junk bonds, but former Peregrine employees complain he was given autonomy far beyond his experience.

Mr Tose's connections to Chinese tycoons were legendary, although he always protested that Peregrine won its business on the same grounds as its peers - by performing the job well rather than because a small percentage of their shares were owned by the company concerned.

Nonetheless, Peregrine's early backers included Li Ka-shing, one of Hong Kong's most powerful tycoons, as well as Citic

Pacific, Beijing's main investment agency.

At work, Mr Tose was an old-school stockbroker, often able to place hefty share issues even when markets were lacklustre. More than one of his peers have pointed out in the past week that, had he stuck to the equity business he knew so well, Peregrine would still be around today.

But he took to power like a duck to water. If something went against him - such as with a recent plan to privatise the Kwong Sang Hong cosmetics-to-property company - he would rail against the rules which stood in his way.

Another banking chief notes: "He got up people's noses partly because he can be very abrasive, but mainly because he was stealing their business and was very much part of the new order."

At Peregrine, one of his greatest boasts was the group's flexibility. Unlike US or European houses, Peregrine could be nimble and

Gold Fields of South Africa Limited

(Incorporated in the Republic of South Africa)
(Registration number 05 04381 001)
("Gold Fields")

Driefontein Consolidated Limited

(Incorporated in the Republic of South Africa)
(Registration number 06 04991 001)
("Driefontein")

Kloof Gold Mining Company Limited

(Incorporated in the Republic of South Africa)
(Registration number 04 04022 001)
("Kloof")

New Wits Limited

(Incorporated in the Republic of South Africa)
(Registration number 05 04222 001)
("New Wits")

(collectively "the Companies")

Results of general and scheme meetings

Further to the announcement of Tuesday, 25 November 1997, the boards of directors of the Companies are pleased to announce that all the resolutions required to implement the transaction resulting in, *inter alia*:

- the combination of the gold assets of Gold Fields and Gencor to create a focused gold mining company; and
- the acquisition by Gencor of the entire issued share capital of Asteroid Limited (from Gold Fields and Driefontein)

("the composite transaction"), were passed at the general meetings of shareholders of Gold Fields, Gencor and New Wits held on 13 January 1998.

Meetings of the shareholders of Beatrice, Kloof and Oryx were held on 13 January 1998 ("the scheme meetings"). At the scheme meetings, schemes of arrangement, in terms of section 311 of the Companies Act, 1973 (Act 61 of 1973) as amended, were proposed by Gold Fields Limited ("Goldco"), previously named Gold Shelf One Limited, between Beatrice, Oryx and Kloof and their respective shareholders ("the schemes").

The results of voting in respect of the schemes were as follows:

- a majority of 99.8% of shareholders of Beatrice present and voting at the scheme meeting of Beatrice voted in favour of the Beatrice scheme;
- a majority of 98.8% of shareholders of Kloof present and voting at the scheme meeting of Kloof voted in favour of the Kloof scheme; and
- a majority of 98.9% of shareholders of Oryx present and voting at the scheme meeting of Oryx voted in favour of the Oryx scheme.

The schemes were thus approved by the required majorities. Accordingly, applications will be made to the High Court of South Africa, (Witwatersrand Local Division) ("the Court") on 27 January 1998 to sanction the schemes ("the Court application").

Shareholders will be advised by way of a press announcement on Friday, 30 January 1998, of the result of the Court applications.

Johannesburg
13 January 1998

Financial advisers to Gold Fields

MORGAN STANLEY
Morgan Stanley South Africa (Pty) Limited
(Registration number 9400261001)

Financial adviser to Gencor

Deutsche Morgan Grenfell
Deutsche Morgan Grenfell (Proprietary) Limited
(Registration number 2691172807)

Independent merchant bank

RMB RESOURCES
(A division of RMB Merchant Bank Limited)
(Registration number 06 04920 001)
(Incorporated bank)

Independent reporting accountants

ERNST & YOUNG
Corporate Finance

KPMG
Registered Chartered Accountants (SA)

Standard Corporate and Merchant Bank
(A division of The Standard Bank of South Africa Limited)
(Registration number 02 00728 000)

Independent technical adviser

ES-17

Sponsoring brokers to Goldco (South Africa)

Deutsche Morgan Grenfell
Deutsche Morgan Grenfell (Proprietary) Limited
(Registration number 2691172807)

Sponsoring brokers to Goldco (United Kingdom)

Standard Equities
(Registration number 7208305007)
(Member of the Johannesburg Stock Exchange)

Deutsche Morgan Grenfell

CAZENOVE & CO.
(A member of The Securities and Futures Authority and of The London Stock Exchange)

Deutsche Morgan Grenfell

Deutsche Morgan Grenfell

Deutsche Morgan Grenfell

Deutsche Morgan Grenfell

COMPANIES AND FINANCE: UK

Boardroom revolt at Liberty peaks

By Robert Wright

Four directors of Liberty, the luxury London department store, resigned yesterday, leaving the company with no executive directors and without its advisers, who walked out in protest.

The resignations completed the clear-out of directors who ran the store until an extraordinary meeting last month which ousted the then chairman, Denis Cassidy.

Yesterday Ian Thomson, chief executive, Andrew Gar-

ety, finance director and chairman, and Evie Soames and Brian Perry, both non-executives, resigned after being told a second EGM was being called to remove them as well.

Barings, Liberty's financial advisers, Cazenove, the stockbrokers, Shandwick, financial public relations advisers, and Slaughter & May, solicitors, all resigned after the board departures.

Philip Bowman, a former finance director of Bass, the brewer and betting shop operator, was appointed

chairman by Brian Myerson and Odile Griffith, the last two remaining directors.

Yesterday's resignations were the latest stage in a protracted row between large shareholders and the old board. It started in October when Elizabeth Stewart-Liberty, widow of a descendant of Liberty's founder, called an extraordinary meeting to remove Denis Cassidy.

Supporters of the EGM motions were unhappy with the amount of information provided about a proposed

\$43m (\$70m) redevelopment of the company's flagship store in Regent Street.

Five members of the Stewart-Liberty family, who hold 27.1 per cent of Liberty's shares, acted in concert with Brian Myerson, a South African investor who holds 16.9 per cent, at the December EGM which ousted Mr Cassidy. Odile Griffith, the Stewart-Liberty's financial adviser, and Mr Myerson were both appointed to the board at that EGM.

Mr Myerson and the Stewart-Liberty family were backed by

Manny Davidson, a property developer who holds 3 per cent. However, the decisive factor then was the abstention of the Merchant Navy Officers' Pension Fund, which holds 5.4 per cent.

The pension fund backed yesterday's move to call a further EGM in what appeared to be an effort to bring the boardroom arguments to a swift end.

The advisers and directors will stay during a transition period. Both executive directors had contracts running into next year and are likely

to receive at least £335,000 between them in compensation.

In 1995 Philip Bowman, 45, went to Coles Myer, an Australian retailer, as director of finance and administration. He was sacked later the same year over his investigations into the "Yannon affair", a share-dealing scandal which led to changes in Coles Myer's board. He was paid compensation for wrongful dismissal. He is now a non-executive director of BSKYB, the satellite broadcaster.

LEX COMMENT
UK retailers

Fears of the demise of Christmas have again proved exaggerated. Sure, late buying made for some anxious moments, especially among retailers carrying heavy stocks. And some of the sector's delinquents may yet report scary numbers. But the trickle of trading statements from the heavyweights suggests that the festive season was neither disaster nor bonanza. The knock to Boots' share price yesterday was more a case of some of the froth subsiding after last year's 45 per cent rise than anything particularly disturbing in the figures. Where does this leave the sector, which has experienced a 25 per cent de-rating against the market over the past 18 months? At first blush the outlook is not great: higher interest rates are squeezing consumers, and there will be no repeat of last year's windfall bonanza. Moreover, there is a risk of margins being squeezed between sticky selling prices, and rising costs. But the prospect of falling interest rates - as seems possible in the second half - tends to be better for retail stocks than the reality of strong demand. So now may be the time to start buying.



Stocks like Marks and Spencer, Next and Boots continue to be safe bets for those seeking protection from the ravages of a strong pound and Asian meltdown. But given their demanding valuations, they offer fairly limited upside. Those looking for more excitement should consider Burton and Argos, which have been out of favour but remain sound and well managed.

LucasVarity arm wins £2bn contract

By Michael Skapinker and Andrew Edgecliffe-Johnson

of Airbus A340 aircraft, as well as for derivatives of the Boeing 777 and 747.

The contract to be announced today provides for Lucas Aerospace to invest about £75m in the engines over the next four years. In return, it will take a share of the total revenues earned from the engines.

The share will be between 3 per cent and 5 per cent, depending on the engine involved. Lucas Aerospace expects a substantial proportion of the revenues to come from after-sales services.

Lucas Aerospace will announce today that it has won a £2bn (\$3.26bn) contract to provide the control systems for the newest generation of Rolls-Royce aircraft engines.

The contract is the largest ever won by Lucas Aerospace, a division of LucasVarity, the Anglo-American engineering group. The engines, part of the Rolls-Royce Trent family, are for the latest generation

Kingfisher's shares rise as Boots' fall after contrasting sales results for the Christmas period

Mixed fortunes for retailers

By Peggy Hollinger

A healthier and apparently more housebound British public determined different trading experiences over Christmas for two of the country's biggest retailers, Boots and Kingfisher.

Boots shares fell more than 6 per cent yesterday to 947p as the chemists group disappointed the market with like-for-like sales up just 6.8 per cent in the three months to December 31.

Within that, Boots the Chemists chain showed a sharp slowdown in like-for-like sales growth of its lucrative over-the-counter medicines business from 8 per cent to 4 per cent.

This left the chain with overall comparable sales

growth of 4.8 per cent.

Kingfisher, meanwhile, said like-for-like sales had increased by 8.2 per cent in the nine weeks to January 3, fuelled by a 14.5 per cent jump in comparable sales at B&Q, its DIY chain.

"It is going like a train," Kingfisher said. Sales of bathrooms and kitchens had been particularly strong over the holiday period.

This was in sharp contrast to Debenhams' DIY business, which reported a like-for-like sales rise of 4 per cent in its ongoing stores.

Boots attributed its chemists chain's slowdown to the absence of significant illnesses during what has been a mild winter, although pre-prescription sales were up by almost 10 per cent.

It also said like-for-like sales increases were hit by a warehouse fire, leading to a lack of own-label ranges.

Boots said that had reined in sales growth at its chemists chain by between 1 and 2 per cent.

Full-year profit forecasts for Kingfisher were up £15m to about £480m, mainly because of better than expected trading from B&Q.

Its shares rose 27p to 912p. But Boots forecasts were downgraded by about £20m to between £540m and £560m. Analysts said the different reactions were partly a measure of where the two companies were positioned in investors' perceptions.

"Kingfisher is still in the rehabilitation process, with people learning to trust it again," said John Richards, retail analyst at NatWest Securities.

"Boots is coming through an 18-month period when it could do no wrong."

The company's high rating relative to the market at more than 21 times earnings for 1998 had left "no scope for disappointment", he said.

Kingfisher said Woolworth had enjoyed strong Christmas trade, particularly in toys, and comparable sales were up 7.5 per cent. Darty, the French electricals business, showed an 8 per cent like-for-like increase in local currency.

Meanwhile, Comet, its UK electrical chain, returned a comparable sales increase of 1.3 per cent.

NEWS DIGEST

Further departure at Micro Focus

Micro Focus Group was yesterday hit by another round of boardroom upheaval when Anthony Muller, chief financial officer, left the US-based computer software and services company. His resignation brings to four the number of senior executives to leave since April 1996. The shares, quoted in London and on Nasdaq, fell 40p to £25.50 (\$41.56).

Mr Muller, who joined Micro Focus in September 1996, is understood to be taking up an appointment with a US group in which he has a financial investment.

Micro Focus, which expected to announce a replacement soon, said Loren Hillberg, company secretary, would take on Mr Muller's responsibilities in the meantime.

Martin Waters, chief executive officer, said: "The company is confident that it will meet its revenue and profit plans for the remainder of the fiscal year."

Christopher Price

600 Group laser system launch

Most members of the UK machine tool sector have been quitting markets during the past 30 years, but 600 Group, the country's biggest machine tool company, is venturing into an area dominated by Japanese and German competitors.

Its LaserBlade laser cutting system, scheduled for launch at a machine tool show in Birmingham in April, will be sold at a lower price than competing products, bringing the technology into a price bracket affordable by many small engineering sub-contractors.

The system will be sold for less than £200,000 (\$326,000), roughly two-thirds of the price of many competing systems.

Peter Marsh

Asthma growth lifts Bepack

The continued rise in the number of asthma sufferers and improved operating efficiency helped Bepack, the leading supplier of asthma inhalers, record a 30 per cent increase in interim profits.

Peter Chambers, chief executive, said business would be disrupted next year when the company switched valve inhalers from CFC gases to more environmentally friendly HFA gases. But growth is expected to continue as it benefits from the fast-growing market for new style dry-powder inhalers.

Bepack plans to invest \$40m (\$63m) in the next three years to switch to HFAs and build extra capacity for the dry-powder inhalers it makes for Glaxo Wellcome, Medeva and Rhone-Poulenc Rorer.

Pre-tax profits of \$5.5m (\$8m) for the six months to October 31 beat analysts' expectations of less than \$2m. Sales rose 7 per cent to £42.3m (\$66.4m) in spite of an anticipated fall in US turnover following stocking-up ahead of product launches in the same period last year. Baxter Corporation, the US medical device business, bought in 1997, saw sales fall by 5 per cent but returned to profit after a restructuring.

Roger Taylor

Delta increases DEI stake

Delta, the restructuring electrical and engineering services group, plans to take a majority stake in its South African associate, Delta Electrical Industries.

News of the UK group's plan to spend \$8.5m (\$13.5m) lifting its holding from 47.5 to 50.1 per cent came as DEI confirmed the \$85m (\$136m) acquisition of Broken Hill Proprietary's electrolytic manganese dioxide (EMD) business in Australia. The purchase will give Delta a 20 per cent share of the world market in EMD, which is used in dry cell alkaline batteries for the consumer market.

Andrew Edgecliffe-Johnson

Hanson makes US disposals

Skanska, the Swedish construction group, is to buy three US construction businesses from Hanson, the UK building materials group, as part of a disposal programme expected to raise about \$150m for the British group.

Hanson is negotiating to sell Spectrum, its US building and civil engineering business, in two tranches. Skanska said yesterday it had signed a letter of intent to purchase Spectrum's heavy construction and civil engineering interests based in Virginia, Colorado and New Mexico. Coles, the roadbuilding arm of Bouygues, the French construction group, is separately negotiating to buy Spectrum's roadbuilding activities.

Skanska said the purchase of three of the Spectrum companies - Tidewater Construction, CDR Contracting and Nelsons - would increase sales of its US construction operations to about \$2.5bn a year.

Andrew Taylor

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Bespak — 6 mths to Oct 31	42.3 (28.4)	6.54 (5.03)	18.8 (13.3)	5.1	Feb 23	4.62	-	12.3
Debenhams Textiles — 6 mths to Oct 31	36.7 (30.3)	3.15 (1.86)	4.26 (2.44)	1.3	Feb 20	0.9	-	2.4
Debenhams Electricals — 6 mths to Oct 31	83.3 (60.8)	3.43 (2.42)	13.66 (8.06)	3	Feb 23	2.1	3.7	2.75
Debenhams — 6 mths to Oct 31	27 (22.1)	6.6 (3.2)	19 (10.1)	1.2	Feb 23	2.6	-	7.25
SDI Business — 6 mths to Oct 31	45.3 (38.2)	4.36 (3.77)	8.41 (7.1)	1.5	Feb 28	-	2.4	-
Stentor — 6 mths to Sept 30	0.125 (-)	1.62 (0.45)	19.4 (10.29)	-	-	-	-	-
	NAV (£m)	Attributable earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Capital for Camps — 6 mths to Oct 31	102.1 (88.4)	0.102 (0.088)	1.21 (1.2)	1.2	Jan 30	-	3.3	-
Investment Trusts — 6 mths to Oct 31	77 (158)	0.193 (0.106)	0.7 (0.4)	1.1	Feb 17	1.8	-	6.4
Stann Selective — 6 mths to Oct 31	-	-	-	-	-	-	-	nil

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional credit. ↑On increased capital. ↓Nil stock. *Irish currency. *Comparatives for seven months. *Comparatives for nine months. *Third interim; makes 5.1p to date.

Fund aims to target financial services

By George Graham

Europe's banks and insurance companies are in the firing line for two venture capitalists who aim to invest in the entrepreneurial suppliers they believe are poised to turn the traditional structures of the European financial services industry upside down.

Rod Schwartz and Jussi Laurmaa have formed Catalyst Fund Management and Research in the belief that banking in Europe is too profitable and ripe for attack by specialised financial services suppliers targeting the most profitable business segments.

"Just like the US, they are going to find that niche firms will destroy their margins. We believe the cherry-pickers are going to have a field day," said Mr Schwartz, a former top-rated bank analyst in both New York and London.

Catalyst's new fund, to be launched this month, will be backed by three European and North American financial groups. They will get the benefit of its research and can use the fund as a "shop window" to developments in their industry.

Mr Schwartz worked as an analyst before becoming head of European equities at broker Lehman Brothers. He became head of financial institutions banking at Paribas, the French investment bank, where he worked with Mr Laurmaa, a former consultant at McKinsey & Co.

They aim to invest not only in direct competitors to the traditional banks and insurers - companies which hope to follow in the footsteps of Direct Line, the start-up which created a revolution in UK car insurance by selling policies via the telephone - but also in what they call "weapons manufacturers".

These might include developers of banking software or specialists offering out-sourced data processing.

Mr Schwartz cites US examples like Intuit, maker of Quicken personal finance software, and Verifone, now the leading US credit card authoriser. He has also identified European examples, such as Marschollek, Lautenschlager und Partner, a German financial adviser.

TENDER NOTICE
UK GOVERNMENT EURO TREASURY NOTES
For tender on 20 January 1998

- The Bank of England announces the sale by Her Majesty's Treasury of £500 million nominal of UK Government Euro Treasury Notes, for tender on a bid-ask basis on Tuesday, 20 January 1998. An additional £600 million nominal of Notes will be allotted directly to the Bank of England for the account of the Exchange Equalisation Fund (EEF).
- The £500 million of Notes to be sold by tender will be dated 29 January 1998 and will mature on 29 January 2001.
- Notes will bear an annual coupon payable on 29 January, starting on 29 January 1998. Payment for Notes allotted in the tender will be due on 29 January 1998.
- All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Customer Settlement Services, Threadneedle Street, London not later than 10.30 a.m., London time, on 20 January 1998.
- Tenders must be made on a yield basis (calculated on the basis of a month of 30 days and a year of 360 days) rounded to two decimal places. Each application form must state the yield bid and the amount tendered for.
- Each tender at each yield must be made on a separate application form for a minimum of £500,000 nominal. Tenders above this minimum must be in multiples of £100,000 nominal.
- Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Notes in their account with Euroclear or Cedel Bank, Notes will be credited in the relevant system against payment. For applicants who have requested definitive Notes, Notes will be available for collection at Customer Settlement Services at the Bank of England after 1.30 p.m. on 29 January 1998 provided cleared funds have been credited to the Bank of England's ECU Treasury Notes Account No. 59045828 with Lloyds Bank PLC, Bank Relations, 28 Gresham House, PO Box 787, 6-8 Gresham Street, London EC2M 1LL, and provided that the Bank of England has received satisfactory evidence of entitlement to collection. Definitive Notes will be available in amounts of £1,000, £10,000, £100,000 and £1,000,000 nominal. If any applicant whose tender is accepted has requested definitive Notes, other applicants whose tender has been accepted and who requested Notes in global form may nevertheless be required to accept definitive Notes under the rules and procedures of Euroclear and/or Cedel Bank. In such event, such definitive Notes will be held by the Bank of England as the specialised depository for Euroclear and/or Cedel Bank, in such denominations as the Bank of England may determine, for such applicants who requested Notes in global form.
- Her Majesty's Treasury reserves the right to reject any or part of any tender.
- The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government Euro Treasury Note programme issued by the Bank of England on behalf of Her Majesty's Treasury on 13 January 1998 (the "Information Memorandum"). This tender will be subject to the provisions of the Information Memorandum and to the provisions of this notice.
- The £600 million nominal of Notes to be allotted directly to the Bank of England for the account of the EEF will be dated 29 January 1998 and will mature on 29 January 2001. £60 million nominal of these Notes will be retained by the Bank of England for the account of the EEA and may be made available for sale and repurchase operations with the market makers listed in the Information Memorandum. £540 million nominal of these Notes will be held by the Bank of England for the account of the EEA with the intention that they will be sold in subsequent tenders or may be made available for sale and repurchase operations with the market makers listed in the Information Memorandum; these Notes will not be sold other than by tender.
- Copies of the Information Memorandum may be obtained at the Bank of England. UK Government Euro Treasury Notes are issued under the National Loans Act 1968.

Bank of England
13 January 1998

CONTRACTS & TENDERS

ANNOUNCEMENT
OF THE SALE OF THREE COMPANIES
PRIVATISATION AGENCY
OF THE REPUBLIC OF BULGARIA

Pursuant to Decision No. 145 dated August 31, 1994, Decision No. 434 dated February 6, 1997 and Decision No. 583 dated August 8, 1997, the Privatisation Agency of the Republic of Bulgaria announces that majority ownership in the following companies is available for acquisition:

Antibiotic JSC
Antibiotic, with 1997 sales (January 1st through September 30th) of 20 million USD, is a major producer of active substances and ready-to-use formulations for human and veterinary medicine. The company is the undisputed leader in the ready-to-use antibiotics market in Bulgaria, commanding an approximately 50% market share. Antibiotic's active substances meet international standards, are produced mainly for export (largely to Western Europe) and account for more than half the company's sales and income.

Agrobiokhim JSC
Agrobiokhim, with 1997 sales (January 1st through September 30th) of 60 million USD, is Bulgaria's only producer of caprolactam, methacrylate (MMA), polymethylmetacrylate (PMMA) and ammonium sulphate, as well as Bulgaria's second largest producer of ammonium nitrate. In addition, Agrobiokhim is a leading producer of more than 20 basic and specialty chemicals.

Verila SPJSC
Verila, with 1997 sales (January 1st through September 30th) of 4 million USD, is a diversified chemical company with market brands known throughout Bulgaria. The company produces detergent powders, liquid detergents, non-ionic and anionic surfactants, greases, lubricating oils, brake fluids and anti-freeze.

Potential acquirers must obtain a registration/pre-qualification package from Barents Group LLC, the Privatisation Agency's adviser on privatising the three companies, at:

BARENTS

Barents Group LLC

17, Tzarigradsko Chaussee Blvd.

1124 Sofia, Bulgaria

Phone: 359 2 946 1049

Fax: 359 2 946 0357

Attention: Zhivko Nenov

Registration/pre-qualification packages are available immediately. Completed registration/pre-qualification packages must be returned to Barents Group LLC at the above address for receipt no later than 5:00 p.m. Sofia time, February 27, 1998, in order for a potential acquirer to be eligible to qualify to participate in the acquisitions. However, as registration/pre-qualification packages are returned in advance of this deadline, Barents Group LLC will notify each potential acquirer as soon as possible as to whether the potential acquirer has qualified, will send each qualified acquirer an acquisition package (including an information memorandum on the company) and will be available to schedule a due diligence visit to the company (due diligence visits may be scheduled to begin February 1, 1998). Potential acquirers should refer to the registration/pre-qualification package for further details.

These three acquisitions are part of the Republic of Bulgaria's commitment to an expanded and accelerated programme of cash privatisation of state owned businesses.

This announcement is not an offer nor a solicitation of offers for shares of the companies.

West's

UNITED REPORT

CHANGE CROSS RATES

BASE LENDING RATES

COMMODITIES AND AGRICULTURE

Oil rises on latest moves by Baghdad

MARKETS REPORT

By Robert Corzine, Kenneth Gooding and Gary Mead

Events in Iraq proved to be the main factors affecting oil prices yesterday. The fresh confrontation between Baghdad and the UN over the composition of the latest international arms inspection team sent to the country pushed up oil prices in early trading. At one point Brent Blend for February delivery was quoted as high as \$15.72, up 49 cents on Monday's close.

But news that Iraq intends to export substantially more oil during the next phase of the UN sponsored oil-for-food programme reinforced the decidedly bearish fundamental position of the market in recent days.

Iraq estimates it will sell 150m barrels in the 180-day third phase of the programme, compared with 137m barrels last time, because of lower prices. In late trading on London's International Petroleum Exchange Brent had fallen back to \$15.62 a barrel.

Fears about Russian supplies pushed up the price of palladium, a metal essential for some electronic components and automotive anti-pollution catalysts, by more than 5 per cent.

Palladium closed in London up \$1.90 a troy ounce at \$236.90. The price has risen by 15 per cent so far in 1998.

Last year Russia, which accounts for about 60 per cent of palladium supply, failed to export any in the first six months because of bureaucratic hold-ups. This sent palladium to an 18-year high of \$245 in August.

There was concern yesterday that history might be repeated after Sergei Gornay, deputy director of Almaz,

Russia's sole precious metals export agency, said it was still waiting for a government decree outlining quotas, so he did not know when talks would start with Japanese consumers about 1998 deliveries. The talks usually take place in mid-December.

On the Tokyo Commodity Exchange the benchmark December palladium contract surged by its daily limit of ¥36 a gramme to a record ¥903, well ahead of the previous record of ¥863. Dealers suggested trading houses were buying palladium and private investors buying back short positions.

On the London Metal Exchange most metals recovered from Monday's sharp falls. The exception was lead, which was unchanged at \$245.50 a tonne after a 4.3 per cent drop on Monday.

Abundant deliveries of cocoa beans to Ivory Coast ports, taken by specialists to indicate the near-certainty of a bumper crop for 1997-98, helped push cocoa futures down even further on the London International Financial Futures Exchange, where the leading contract, March, closed £13 lower at £1,011 a tonne.

Cocoa futures on Liffe have now shed 12 per cent in less than a month. Shipment of Ivory Coast cocoa beans to local ports has been running at 60,000 tonnes a week for the past five weeks, similar to the level for the same period in the 1995-96 season, which produced a record 1.2m tonnes harvest.

Coffee futures on Liffe ended slightly firmer, March finishing \$12 higher to close at \$1,734 a tonne, but the rally was deceptive, as volumes were thin (a total of just 2,268 lots) and traders were marking time, awaiting fresh news to move the market in a clearer direction.

USDA lifts world grain stock estimates

By Nikki Tait in Chicago

Weaker import demand, partly because of Asian turmoil, coupled with bigger than expected production from some regions, has caused the US Department of Agriculture to raise its estimate of world grain stocks for 1997-98.

In its first monthly World Agricultural Supply and Demand Estimates report this year, USDA increased its forecast for 1997-98

year-end grain stocks to 293.2m tonnes, from 290m tonnes previously. Total production was scaled up from 1.873.7m to 1.881m tonnes.

USDA said estimates of global wheat production had been raised to just over 600m tonnes, from 594.6m tonnes, because of a bigger Chinese crop and some improvement in the Australian outlook.

On the coarse grain production front, increased supply from eastern Europe, Ukraine and Argentina more

than offset any prospective shortfall in South Africa, while projected imports from south-east Asia were lower.

Global oilseed production is projected at a record 281m tonnes, up 1.5m tonnes from last month and nearly 22m tonnes higher than last year, mainly due to a larger Brazilian soybean crop and some increase in Chinese production estimates.

The report was particularly pessimistic about the livestock and poultry mar-

kets, saying that supplies of meat in the domestic US market were projected to be "record large", while export prospects "continue to dim".

Hong Kong "bird flu" would have an impact on poultry meat exports, while the poor economic conditions in Japan and Korea and the US dollar's relative strength would reduce export demand. Prices for such products this year "will be weaker than previously forecast", suggested USDA.

Nevertheless, the report was still seen as bullish for US grain markets, prompting prices of wheat and corn contracts to rise on the Chicago Board of Trade.

Dealers pointed out that USDA cut its projection for US corn stocks at 1997-98 year-end by a sharp 109m bushels to 844m, saying the revision reflected larger domestic use, which more than offset the increase in production and reduction in exports.

Its report also highlighted a reduction in acreage planted to winter wheat by US farmers, probably because they are switching to more profitable crops, such as soybeans.

USDA projected 1998 winter wheat seedings in the US at 45.6m acres, about 4 per cent below the 1997 figure, and one of the smallest acreages in more than two decades. Trade estimates had stood at around 48.4m acres.

Swine fever spreads in Spain

By David White in Madrid

Spain is seeking further European Union aid in an effort to contain the spread of swine fever, which has already led to the slaughtering of more than 800,000 pigs, almost 5 per cent of the country's total.

Loyola de Palacio, agriculture minister, recognised yesterday that Spain faced a "serious problem" since it had not been able to restrict the disease to the north-east Catalonia region, where it first broke out last year.

Roughly 200,000 (512m) worth of aid from the EU and central and regional authorities has been paid so far in compulsory and voluntary slaughtering programmes, mainly in Catalonia and more recently the Segovia area north-east of Madrid.

Authorities yesterday confirmed an outbreak of classic swine fever near Toledo, south-east of the capital, where 1,000 animals were destroyed as a precautionary measure last week.

Ms de Palacio said the disease was being being "brought under control", and hoped Segovia would be declared free of the disease in a matter of weeks. But a zone of central Spain would have to be sealed off, since the government was anxious that the EU should not impose an export ban on the



Spain hopes the EU will not impose an export ban on the whole country

whole country. It was not clear how the disease had spread, she said.

Her comments coincided with a meeting of the EU's permanent veterinary committee in Brussels.

Portugal recently extended its restrictions on imports of pigs and pigmeat from Spain to cover the whole of Spain's Castile and Leon region, which includes Segovia.

Ms de Palacio said the authorities had to count on full co-operation from pig

farmers. This had not been sufficiently forthcoming in the early stages in the north-east. The disease was first confirmed in March last year, in the wake of an epidemic in the Netherlands, which normally exports suckling pigs to Spain. EU decided to ban sales from the affected region in April.

Classic swine fever is not considered harmful to consumers, unlike African swine fever, which hit Spain in 1960 and led to an export

ban lasting almost 30 years. A total of some 3.5m animals are reckoned to have been slaughtered because of African swine fever. Spain was not officially declared free of the disease until just over two years ago.

The agriculture ministry in Madrid said it was unable to provide exact figures on the disease and the eradication programme, saying that this was the responsibility of the different regional govern-

Orange juice futures lifted by Brazilian reports

By Gary Mead

Reports from Brazil that the country may harvest a significantly reduced orange crop in 1998-99 have prompted a 9 per cent jump in orange juice futures prices on the New York Cotton Exchange since the start of this week, but some analysts believe the market has overreacted.

The president of Abecitrus, the association of Brazilian citrus processors, said on Monday that the current season's harvest - which normally begins in June/July - will show a big drop from the 1997-98 level, which is forecast to reach a record 457m 90lb boxes, itself 12 per cent up on 1996-97. Some traders have speculated that the 1998-99 crop could be as low as 300m boxes.

The suggestion of a much lower Brazilian crop led the March orange juice future on the New York Cotton Exchange to jump 7.6 cents to 89.65 cents a pound on Monday.

However, Judy Ganes, analyst with Merrill Lynch, said the market response was premature, adding: "Any rally in prices now will only slow consumption."

The US is in any case currently awash in a sea of frozen concentrated orange juice, with stocks of more than 124m gallons reported by the Florida Citrus Processors Association last week.

Several factors may bring about a smaller Brazilian crop in 1998-99. Orange trees have been blighted, although precisely to what extent is not yet clear - by a plant virus, and bad weather at the start of the growing season, in August/September 1997, has also affected the new crop.

A further complication is that Citrusuco, Brazil's second-largest orange juice processor, yesterday suspended operations at one of its two plants in the state of São Paulo.

Some specialists believe the prime factor behind Citrusuco's decision to suspend processing is Brazil's large carry-over stock at the start of the 1998-99 season, of perhaps as much as 230,000 tonnes. Brazilian frozen concentrated orange juice production is also at new high levels, having reached 1.22m tonnes by December 1997, some 34 per cent higher than at the same point in the previous season.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	1474.5-5.5	1501-2			
Previous	1444-45				
High/Low	1450-1460				
AM Official	1458-59.5	1485-5.98			
Kerb close	1504-5				
Open int.	272.87				
Total daily turnover	16,147				

ALUMINIUM ALLOY (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	1316-23	1340-42			
Previous	1315-18				
High/Low	1317-1335				
AM Official	1310-15	1347-1335			
Kerb close	1347-50				
Open int.	5.285				
Total daily turnover	1,439				

LEAD (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	550-1	549-50			
Previous	541.5-2.5	548-5.5			
High/Low	555-545				
AM Official	542-3	547-8			
Kerb close	547-8				
Open int.	3,917				
Total daily turnover	9,252				

NICKEL (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	5625-35	5720-30			
Previous	5590-90	5680-90			
High/Low	5575-90	5750-90			
AM Official	5575-90	5750-90			
Kerb close	5700-95				
Open int.	56,020				
Total daily turnover	19,373				

TIN (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	5190-200	5215-20			
Previous	5090-100	5120-25			
High/Low	5230-5125				
AM Official	5140-45	5165-70			
Kerb close	5230-35				
Open int.	15,063				
Total daily turnover	5,217				

ZINC, special high grade (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	1084-5.5	1108-9			
Previous	1051.5-5.5	1078-7			
High/Low	1125-1083				
AM Official	1058-59	1082-83			
Kerb close	1124-5				
Open int.	77,272				
Total daily turnover	19,940				

COPPER, grade A (5 per tonne)

	Sett	Day's	High	Low	Open
Cash	1681-8-2.5	1711-2			
Previous	1630-31	1660-81			
High/Low	1722-1670				
AM Official	1641-8-42	1671-5-72			
Kerb close	1710-11				
Open int.	148,818				
Total daily turnover	64,948				

LME AM Official 6/5 rate: 1.6552

LME Closing 2/5 rate: 1.6525

Spot 1.6525 1 month 1.6525 6 month 1.6784 9 month 1.6718

HIGH GRADE COPPER (COMEX)

	Sett	Day's	High	Low	Open
Cash	78.10	77.50	74.30	1.058	1.358
Feb	78.30	77.70	74.40	2.912	
Mar	78.80	77.70	74.80	5.357	36.739
Apr	77.30	77.70	74.40	81	1.643
May	77.75	77.70	74.40	359	5.616
Jun	78.15	77.90	75.25	24	1.089
Total					6,728

PRECIOUS METALS

LONDON BULLION MARKET

(Prices supplied by N M Rothschild)

Gold (Troy oz) \$ price £ equiv 500 SF equiv

	Sett	Day's	High	Low	Open
Cash	230.40-230.50				
Open int.	278.50				
Morning fix	278.50	170.821	411.598		
Afternoon fix	278.50	170.886	411.284		
Day's High	281.30-282.20				
Day's Low	278.50-278.80				
Previous close	278.40-278.80				

Lead (LME) Mean Gold Leasing Rate (No US\$)

	Sett	Day's	High	Low	Open
1 month	3.64	3.60			
2 months	3.64	3.60			
3 months	3.64	3.60			

Silver Fix \$ price £ equiv 500 SF equiv

	Sett	Day's	High	Low	Open
Cash	341.00	559.00			
3 months	342.10	556.00			
6 months	342.70	555.00			
1 year	343.15	551.00			

Gold Coins \$ price £ equiv 500 SF equiv

	Sett	Day's	High	Low	Open
Cash	279.50-282.50	171-173			
Previous close	279.50-282.50				

New Sovereign 67.00-68.00 40-42

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open
Jan	263.3	+5.0			
Feb	263.3	+4.9	264.2	267.5	267.8
Mar	263.3	+4.7	265.5	269.0	271.1
Apr	263.3	+4.7	267.2	271.5	273.3
May	263.3	+4.7	269.0	273.5	275.1
Jun	263.3	+4.7	269.0	273.5	275.1
Total					359

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open
Jan	375.2	+10.1	370.0	383.0	71
Feb	375.2	+10.6	374.0	386.2	69
Mar	375.2	+10.6	374.0	386.2	72
Apr	375.2	+10.6	374.0	386.2	72
May	375.2	+10.6	374.0	386.2	72
Jun	375.2	+10.6	374.0	386.2	72
Total					814

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

	Sett	Day's	High	Low	Open
Jan	236.40	+12.00	236.40	239.00	436
Feb	236.40	+12.00	236.40	239.00	436
Mar	236.40	+12.00	236.40	239.00	436
Apr	236.40	+12.00	236.40	239.00	436
May	236.40	+12.00	236.40	239.00	436
Jun	236.40	+12.00	236.40	239.00	436
Total					476

last Month's Change	Selling Price	Buying Price	• or -	Yield in %	Selling Price	Buying Price	• or -
------------------------	------------------	-----------------	-----------	---------------	------------------	-----------------	-----------

bid Notice Calling Bidding - or Yield
 Grade Price Price - G's G's
 of Scotland International Ltd
 Jersey 07534 24355
 bid Callhouse Partible Local
 1-800-444-4444

	1979	1978	1977	1976	1975
Assets	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Liabilities	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Equity	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Income	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expenses	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Net Income	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Assets	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Liabilities	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Equity	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Income	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Expenses	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Net Income	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008																																																																																																																																																																																																																																																																																																																																																																																																																																																										

[illegible]

	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573	572	571	570	569	568	567	566	565	564	563	562	561	560	559	558	557	5
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	-----	---

[illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible][illegible]

[illegible]

[illegible]

Invest Dec 1	\$69.3				Alternative by Chris	\$59.98			
Invest Dec 1	\$67.67	=	.	=	Paid Strategic Future May				
Invest Supt					Growth Global Investments Ltd				

[illegible][illegible]

ALCOHOLIC BEVERAGES

BANKS, RETAIL

CONSTRUCTION - Cont.

	Notes	Price	+ or -
SGS Group		287 1/2	-
Swan Hill		85	-
Jay Morris		128 1/2	-
Jay Wood		182	+ 1/2
Liberty Douglas		788	-
Try		27 1/2	-
Liberty Cable		45	-
WE		820 1/2	-
Vibromat		63 1/2	-
Wanamaker		111	-
Ward Hodge		40 1/2	-
Wentworth		256	-

ENGINEERING - Cont.

	Notes	Price
Bott Steel		132
Brooks Industrial		138 1/2
Brunei	\$	15 1/2
Bushnell	\$ 1/4	12 1/2
Cammell Laird	\$	212 1/2
Carbo	\$ 1/4	30 1/2
Carbo	\$	21 1/2
Cassings	\$ 1/4	214 1/2
Chandler & Hill	\$	188
Cherter	\$ 1/4	787
Chenning	\$ 1/4	145

EXTRACTIVE INDUSTRIES - Cont.[illegible]

INSURANCE

	Notes
American Lloyd's	4
Warrents	
Albany LMI	4
American Gen. Ins.	
American Int. Ins.	
Amersbach	4
Warrents	
Am. LSS	
Bedford & Rose	3-7
Bedford	4
GLI	4-4
Capital Lines	7

INVESTMENT TRUSTS:- Cont.

	Make	Price	High
Kellogg 2nd Endw. 2	1611	161	167
2nd Cedar 2000	1421	142	148
Kellogg Sunk	101	101	107
Kane D'Arcy	101	101	107
Low Law	111	111	117
Law & Gas Recovery	111	111	117
Woods	111	111	117
Life Insurance Opps	111	111	117
Law & S. Lawrence	111	111	117
Loveland	111	111	117
Morales	111	111	117
Morehead & Lin	111	111	117

BANKS, RETAIL

	Notes	Price
ABN Amco Fl.	-----	211 1/2
AMZ AS	-----	377 1/2
Robt. Nat'l	-----	111 1/2
Amcor & Leobster	-----	81 1/4
Galad Int'l Inc.	-----	611 1/4
Amgen Int'l	-----	123 1/2
Amgen	-----	216 1/4
Barco Rd Mkt Pl	-----	221 1/2
Barco Rd Mkt Pl	-----	221 1/2
Amgen Int'l	-----	83 1/2
Barco Rd Mkt Pl	-----	83 1/2
Amgen	-----	151

DISTRIBUTORS

	Notes	Price
Alcatraz Polar	3	1800.00
Antecyrest	3	118.00
Acad	3	3780.00
Acad Computer	3	1940.00
Adam & Harvey	3	3420.00
Arctic Lake	3	500.00
Alexanders	3	80.00
Appelwood	3	790.00
Acc. Br. Eng.	3	1.00
Antitrust Server	3	870.00
BSS	3	4470.00

BREWERIES, PUBS & REST

Notes	Price	+ or -	52 week high	low
2-yr	99 1/2	-16	109	98 1/2
Suburban Brewery A	77 1/2		104 1/2	14 1/2
2-yr for the Bond	104 1/2		104 1/2	104 1/2
Burnhamwood	147 1/2		208	123 1/2
Century Inns	124		189 1/2	124 1/2
City Centre	124		189 1/2	124 1/2
Comcast	77 1/2		78	57 1/2
Flanagan Plaza	288 1/2		293 1/2	271
Enterprise Inc.	288 1/2		293 1/2	271
First & A	432 1/2		465	412 1/2
Global	249		289 1/2	212 1/2
Greco Mew	249		289 1/2	212 1/2

BUILDING MATS. & MERCHANTS

	Notes	Price	+ or -	52 week	Volume	YTD
				high	low	000s
Aggregate Inds.	A	341	+5	384	30	3,918
Amgen Corp.	A	267	0	260	206	121
Amgen Inc.	A	325	0	315	222	44
Bayer	A	280	0	275	202	122
Bayer Corp.	A	45	0	44	37	5
Boehringer	A	314	-3	322	276	1,055
Boehringer Inc.	A	163	-3	162	155	215
Bristol	A	100	0	107	78	6
Bristol-Myers	A	129	0	132	119	6
Chiron Corp.	A	272	+18	256	92	6
Chiron Inc.	A	272	+18	256	92	6

DIVERSIFIED INDUSTRIALS

Notes	Price	+ or -	52 week
			High
Lower Free A FM	\$11.3	-1	\$13.4
Metrolingo	10.0	-1	10.0
Soc Pl	9.0	-1	9.0
Black Hides	8.0	-1	8.0
El Paso AS	7.0	+2	9.17
Barlo E	6.0	-1	6.0
Wentley UWS AG	5.0	-1	5.0
Lookan	4.0	-1	4.0
Green	3.0	-1	3.0
Costn US E	2.0	-1	2.0

ELECTRICITY

	Notes	Pr
British Energy	31W	419
Energy Group	4W	63
Island A Nkr		122
B Nkr		272
National Grid	21	1
National Power	51	558
National Elec Pst Sh		8
Northern Ireland	21	8
PowerGen	21	8
Scottish Hydro	21	8
Scottish Power	21	8

ELECTRONIC & ELECTRICAL EQPT

	Notes	Price	+ or -	52 week high	low	Volume 1000s	Ytd 6rs
BB 9 SNV		59 1/2		73 1/2	28 1/2		2.1
Advanced Power		72 1/2	↓	84 1/2	37 1/2	18	2.1
Artech		75		113	81 1/2	1	2.1
Arctur		20 1/2	↓	78			2.0
Avnet		72 1/2		104	41 1/2		2.0
Avnet		33		49 1/2	25 1/2	119	4.5
Avnet		21		100 1/2	18 1/2		2.7
Avnet		182	↑	200 1/2	130 1/2	1,200	8.6
Avnet		110 1/2		119 1/2	104 1/2	680	8.7

CHEMICALS

	Notes
AGIA SKr	
Alko FI	
Allright & Wilson, SAH	
Allied Colloids	大平中
Amber Ind	
Amberley	大平中
Anglo Ltd	
BASE DM	
BDC	大平中
BTP	大平中
Bayar DM	

CONSTRUCTION

	Motus	Price
IAF Inc.		23
Wayne R.	X-1	250
Wayne	X-1	337 1/2
WEC	X-1	114
W.P. Co. N.	X-1	91 1/2
Wey	X-1	406
Winbros Sykes	X-1	738
Winbros	X-1	185
Winbros	X-1	31
Winbros	X-1	3
Winbros	X-1	97
Winbros	X-1	32 1/2

ENGINEERING

	Notes	Price
MA	大甲	272.1
SW	大甲	381.1
Warrior	大甲	252.1
Warrior USS	大甲	181.1
W	大甲	158.1
W	大甲	102.1
W	大甲	161.1
W	大甲	171.1
W	大甲	321.1
W	大甲	211.1
W	大甲	181.1
W	大甲	01.1

ENGINEERING, VEHICLES

[illegible]

EXTRACTIVE INDUSTRIES

[illegible]

HEALTH CARE - Cont.

Notes	Price	
Wynn's American	2150	+
NV	2025	
Electronics AS	149.14	+7
General Health	31.8	
60c Cr Ln 2000	754	
Choll	280	-1
Health	500.14	
Field Diagnostics	717.2	+
Marshall Micros	206	
Smith & Neph	172.14	+
Amnans	174.14	

HOUSEHOLD GOODS & TEXT

Notes	Price	+ or -	52 week	Vol
			high	low
Corporation	157 1/4	-	282 1/2	150 1/2
Co.	108 1/2	-1	200	88
Bank	75	-	136 1/2	77 1/2
East Coast	120	-	187 1/2	119 1/2
Insurance	162 1/2	+1	267 1/2	142 1/2
Insurance Trust	17	-	32 1/2	16 1/4
Co.	216 1/2	-1	319 1/2	163 1/2
Bank	216 1/2	+12	324	57 1/2
Bank	202 1/2	-	309 1/2	32 1/2

INV TRUSTS SPLIT CAPITAL

	Notes	Price	+ or -	52 week high	low
Approved by the Island Revenue					
Shoreland Pkt Corp Dr Pr	21	21 1/2	+ 1/2	24 1/2	19 3/4
Shoreland Spill Inc	1	82 1/2	0	84 1/2	80 1/2
Cap	200	200 1/2	+ 1/2	200 3/4	199 1/2
Archon Inc	1	348	0	360	330 1/2
Archonides Inc	1000 1/2	100 1/2	+ 1/2	215	165
Cap	500 1/2	500 1/2	0	500	394
Real Management Inc	81 1/2	81 1/2	0	79 1/2	71 1/2
Marine	1	101 1/2	0	105 1/2	95 1/2
Corp Dr Pr	10 1/2	10 1/2	0	102 1/2	98 1/2

**Buy or sell immediately with our unique
TouchTone Trader service. No queueing, no waiting, no talking.
Simply use your telephone keypad to do the deal in seconds.
To find out more, call 0870 601 8888, quoting ref. FT88.**

Helping Investors Help Themselves®

ISSUED BY CHARLES SCHWAB EUROPE WHICH IS A MEMBER FIRM OF THE LONDON STOCK EXCHANGE AND LIFFE AN INLAND REVENUE APPROVED PLAN MANAGER AND REGISTARIED IN THE SECURITIES AND FUTURES AUTHORITY THE INVESTMENT SERVICES REFERRED TO IN THIS ADVERTISEMENT MAY NOT BE SUITABLE FOR ALL RECIPIENTS IF YOU NEED ADVICE, YOU SHOULD CONSULT AN APPROPRIATE FINANCIAL ADVISER

٥٥ من الاجل

AIM - Cont.[illegible][illegible][illegible][illegible]

1 Indicated dividend yield, p/e ratio based on latest annual earnings. In Forecast, or calculate ourselves dividend yield, we based on

This service is regularly traded in your for each sec

2 **FT Free**
You can obtain company announ
FT2758. Ring 0
weekends) or F
ordered via th
Reports will be
availability.

FT Cityline
Up-to-the-second
from the FT Cityline
pages for details.
Calls are charged
an international
rate.

The share price available on the

or your usual Financial Times representative

SUPPORT SERVICES - Cont

氏名	年齢	性別	職業	備考
山田 太郎	25	男	学生	
山田 次郎	22	男	学生	
山田 三郎	20	男	学生	
山田 四郎	18	男	学生	
山田 五郎	16	男	学生	
山田 六郎	14	男	学生	
山田 七郎	12	男	学生	
山田 八郎	10	男	学生	
山田 九郎	8	男	学生	
山田 十郎	6	男	学生	
山田 十一郎	4	男	学生	
山田 十二郎	2	男	学生	
山田 十三郎	1	男	学生	
山田 十四郎	0	男	学生	
山田 十五郎	0	男	学生	
山田 十六郎	0	男	学生	
山田 十七郎	0	男	学生	
山田 十八郎	0	男	学生	
山田 十九郎	0	男	学生	
山田 二十郎	0	男	学生	
山田 二十一郎	0	男	学生	
山田 二十二郎	0	男	学生	
山田 二十三郎	0	男	学生	
山田 二十四郎	0	男	学生	
山田 二十五郎	0	男	学生	
山田 二十六郎	0	男	学生	
山田 二十七郎	0	男	学生	
山田 二十八郎	0	男	学生	
山田 二十九郎	0	男	学生	
山田 三十郎	0	男	学生	
山田 三十一郎	0	男	学生	
山田 三十二郎	0	男	学生	
山田 三十三郎	0	男	学生	
山田 三十四郎	0	男	学生	
山田 三十五郎	0	男	学生	
山田 三十六郎	0	男	学生	
山田 三十七郎	0	男	学生	
山田 三十八郎	0	男	学生	
山田 三十九郎	0	男	学生	
山田 四十郎	0	男	学生	
山田 四十一郎	0	男	学生	
山田 四十二郎	0	男	学生	
山田 四十三郎	0	男	学生	
山田 四十四郎	0	男	学生	
山田 四十五郎	0	男	学生	
山田 四十六郎	0	男	学生	
山田 四十七郎	0	男	学生	
山田 四十八郎	0	男	学生	
山田 四十九郎	0	男	学生	
山田 五十郎	0	男	学生	
山田 五十一郎	0	男	学生	
山田 五十二郎	0	男	学生	
山田 五十三郎	0	男	学生	
山田 五十四郎	0	男	学生	
山田 五十五郎	0	男	学生	
山田 五十六郎	0	男	学生	
山田 五十七郎	0	男	学生	
山田 五十八郎	0	男	学生	
山田 五十九郎	0	男	学生	
山田 六十郎	0	男	学生	
山田 六十一郎	0	男	学生	
山田 六十二郎	0	男	学生	
山田 六十三郎	0	男	学生	
山田 六十四郎	0	男	学生	
山田 六十五郎	0	男	学生	
山田 六十六郎	0	男	学生	
山田 六十七郎	0	男	学生	
山田 六十八郎	0	男	学生	
山田 六十九郎	0	男	学生	
山田 七十郎	0	男	学生	
山田 七十一郎	0	男	学生	
山田 七十二郎	0	男	学生	
山田 七十三郎	0	男	学生	
山田 七十四郎	0	男	学生	
山田 七十五郎	0	男	学生	
山田 七十六郎	0	男	学生	
山田 七十七郎	0	男	学生	
山田 七十八郎	0	男	学生	
山田 七十九郎	0	男	学生	
山田 八十郎	0	男	学生	
山田 八十一郎	0	男	学生	
山田 八十二郎	0	男	学生	
山田 八十三郎	0	男	学生	
山田 八十四郎	0	男	学生	
山田 八十五郎	0	男	学生	
山田 八十六郎	0	男	学生	
山田 八十七郎	0	男	学生	
山田 八十八郎	0	男	学生	
山田 八十九郎	0	男	学生	
山田 九十郎	0	男	学生	
山田 九十一郎	0	男	学生	
山田 九十二郎	0	男	学生	
山田 九十三郎	0	男	学生	
山田 九十四郎	0	男	学生	
山田 九十五郎	0	男	学生	
山田 九十六郎	0	男	学生	
山田 九十七郎	0	男	学生	
山田 九十八郎	0	男	学生	
山田 九十九郎	0	男	学生	
山田 一百郎	0	男	学生	

[illegible][illegible]

2000	2.5	31.2	London	1	262
2001	2.4	31.1	London	1	260
2002	2.4	31.1	London	1	260
2003	2.4	31.1	London	1	260
2004	2.4	31.1	London	1	260
2005	2.4	31.1	London	1	260
2006	2.4	31.1	London	1	260
2007	2.4	31.1	London	1	260
2008	2.4	31.1	London	1	260
2009	2.4	31.1	London	1	260
2010	2.4	31.1	London	1	260
2011	2.4	31.1	London	1	260
2012	2.4	31.1	London	1	260
2013	2.4	31.1	London	1	260
2014	2.4	31.1	London	1	260
2015	2.4	31.1	London	1	260
2016	2.4	31.1	London	1	260
2017	2.4	31.1	London	1	260
2018	2.4	31.1	London	1	260
2019	2.4	31.1	London	1	260
2020	2.4	31.1	London	1	260
2021	2.4	31.1	London	1	260
2022	2.4	31.1	London	1	260
2023	2.4	31.1	London	1	260
2024	2.4	31.1	London	1	260
2025	2.4	31.1	London	1	260
2026	2.4	31.1	London	1	260
2027	2.4	31.1	London	1	260
2028	2.4	31.1	London	1	260
2029	2.4	31.1	London	1	260
2030	2.4	31.1	London	1	260
2031	2.4	31.1	London	1	260
2032	2.4	31.1	London	1	260
2033	2.4	31.1	London	1	260
2034	2.4	31.1	London	1	260
2035	2.4	31.1	London	1	260
2036	2.4	31.1	London	1	260
2037	2.4	31.1	London	1	260
2038	2.4	31.1	London	1	260
2039	2.4	31.1	London	1	260
2040	2.4	31.1	London	1	260
2041	2.4	31.1	London	1	260
2042	2.4	31.1	London	1	260
2043	2.4	31.1	London	1	260
2044	2.4	31.1	London	1	260
2045	2.4	31.1	London	1	260
2046	2.4	31.1	London	1	260
2047	2.4	31.1	London	1	260
2048	2.4	31.1	London	1	260
2049	2.4	31.1	London	1	260
2050	2.4	31.1	London	1	260
2051	2.4	31.1	London	1	260
2052	2.4	31.1	London	1	260
2053	2.4	31.1	London	1	260
2054	2.4	31.1	London	1	260
2055	2.4	31.1	London	1	260
2056	2.4	31.1	London	1	260
2057	2.4	31.1	London	1	260
2058	2.4	31.1	London	1	260
2059	2.4	31.1	London	1	260
2060	2.4	31.1	London	1	260
2061	2.4	31.1	London	1	260
2062	2.4	31.1	London	1	260
2063	2.4	31.1	London	1	260
2064	2.4	31.1	London	1	260
2065	2.4	31.1	London	1	260
2066	2.4	31.1	London	1	260
2067	2.4	31.1	London	1	260
2068	2.4	31.1	London	1	260
2069	2.4	31.1	London	1	260
2070	2.4	31.1	London	1	260
2071	2.4	31.1	London	1	260
2072	2.4	31.1	London	1	260
2073	2.4	31.1	London	1	260
2074	2.4	31.1	London	1	260
2075	2.4	31.1	London	1	260
2076	2.4	31.1	London	1	260
2077	2.4	31.1	London	1	260
2078	2.4	31.1	London	1	260
2079	2.4	31.1	London	1	260
2080	2.4	31.1	London	1	260
2081	2.4	31.1	London	1	260
2082	2.4	31.1	London	1	260
2083	2.4	31.1	London	1	260
2084	2.4	31.1	London	1	260
2085	2.4	31.1	London	1	260
2086	2.4	31.1	London	1	260
2087	2.4	31.1	London	1	260
2088	2.4	31.1	London	1	260
2089	2.4	31.1	London	1	260
2090	2.4	31.1	London	1	260
2091	2.4	31.1	London	1	260
2092	2.4	31.1	London	1	260
2093	2.4	31.1	London	1	260
2094	2.4	31.1	London	1	260
2095	2.4	31.1	London	1	260
2096	2.4	31.1	London	1	260
2097	2.4	31.1	London	1	260
2098	2.4	31.1	London	1	260
2099	2.4	31.1	London	1	260
2100	2.4	31.1	London	1	260
2101	2.4	31.1	London	1	260
2102	2.4	31.1	London	1	260
2103	2.4	31.1	London	1	260
2104	2.4	31.1	London	1	260
2105	2.4	31.1	London	1	260
2106	2.4	31.1	London	1	260
2107	2.4	31.1	London	1	260
2108	2.4	31.1	London	1	260
2109	2.4	31.1	London	1	260
2110	2.4	31.1	London	1	260
2111	2.4	31.1	London	1	260
2112	2.4	31.1	London	1	260
2113	2.4	31.1	London	1	260
2114	2.4	31.1	London	1	260
2115	2.4	31.1	London	1	260
2116	2.4	31.1	London	1	260
2117	2.4	31.1	London	1	260
2118	2.4	31.1	London	1	260
2119	2.4	31.1	London	1	260
2120	2.4	31.1	London	1	260
2121	2.4	31.1	London	1	260
2122	2.4	31.1	London	1	260
2123	2.4	31.1	London	1	260
2124	2.4	31.1	London	1	260
2125	2.4	31.1	London	1	260
2126	2.4	31.1	London	1	260
2127	2.4	31.1	London	1	260
2128	2.4	31.1	London	1	260
2129	2.4	31.1	London	1	260
2130	2.4	31.1	London	1	260
2131	2.4	31.1	London	1	260
2132	2.4	31.1	London	1	260
2133	2.4	31.1	London	1	260
2134	2.4	31.1	London	1	260
2135	2.4	31.1	London	1	260
2136	2.4	31.1	London	1	260
2137	2.4	31.1	London	1	260
2138	2.4	31.1	London	1	260
2139	2.4	31.1	London	1	260
2140	2.4	31.1	London	1	260
2141	2.4	31.1	London	1	260
2142	2.4	31.1	London	1	260
2143	2.4	31.1	London	1	260
2144	2.4	31.1	London	1	260
2145	2.4	31.1	London	1	260
2146	2.4	31.1	London	1	260
2147	2.4	31.1	London	1	260
2148	2.4	31.1	London	1	260
2149	2.4	31.1	London	1	260
2150	2.4	31.1	London	1	260
2151	2.4	31.1	London	1	260
2152	2.4	31.1	London	1	260
2153	2.4	31.1	London	1	260
2154	2.4	31.1	London	1	260
2155	2.4	31.1	London	1	260
2156	2.4	31.1	London	1	260
2157	2.4	31.1	London	1	260
2158	2.4	31.1	London	1	260
2159	2.4	31.1	London	1	260
2160	2.4	31.1	London	1	260
2161	2.4	31.1	London	1	260
2162	2.4	31.1	London	1	260
2163	2.4	31.1	London	1	260
2164	2.4	31.1	London	1	260
2165	2.4	31.1	London	1	260
2166	2.4	31.1	London	1	260
2167	2.4	31.1	London	1	260
2168	2.4	31.1	London	1	260
2169	2.4	31.1	London	1	260
2170	2.4	31.1	London	1	260
2171	2.4	31.1	London	1	260
2172	2.4	31.1	London	1	260
2173	2.4	31.1	London	1	260
2174	2.4	31.1	London	1	260
2175	2.4	31.1	London	1	260
2176	2.4	31.1	London	1	260
2177	2.4	31.1	London	1	260
2178	2.4	31.1	London	1	260
2179	2.4	31.1	London	1	260
2180	2.4	31.1	London	1	260
2181	2.4	31.1	London	1	260
2182	2.4	31.1	London	1	260
2183	2.4	31.1	London	1	260
2184	2.4	31.1	London	1	260
2185	2.4	31.1	London	1	260
2186	2.4	31.1	London	1	260
2187	2.4	31.1	London	1	260
2188	2.4	31.1	London	1	260
2189	2.4	31.1	London	1	260
2190	2.4	31.1	London	1	260
2191	2.4	31.1	London	1	260
2192	2.4	31.1	London	1	260
2193	2.4	31.1	London	1	260
2194	2.4	31.1	London	1	260
2195	2.4	31.1	London	1	260
2196	2.4	31.1	London	1	260
2197	2.4	31.1	London	1	260
2198	2.4	31.1	London	1	260
2199	2.4	31.1	London	1	260
2200	2.4	31.1	London	1	260
2201	2.4	31.1	London	1	260
2202	2.4	31.1	London	1	260
2203	2.4	31.1	London	1	260
2204	2.4	31.1	London	1	260
2205	2.4	31.1	London	1	260
2206	2.4	31.1	London	1	260
2207	2.4	31.1	London	1	260
2208	2.4	31.1	London	1	260
2209	2.4	31.1	London	1	260
2210	2.4	31.1	London	1	260
2211	2.4	31.1	London	1	260
2212	2.4	31.1	London	1	260
2213	2.4	31.1	London	1	260
2214	2.4	31.1	London	1	260
2215	2.4	31.1	London	1	260
2216	2.4	31.1	London	1	260
2217	2.4	31.1	London	1	260
2218	2.4	31.1	London	1	260
2219	2.4	31.1	London	1	260
2220	2.4	31.1	London	1	260
2221	2.4	31.1	London	1	260
2222	2.4	31.1	London	1	260
2223	2.4	31.1	London	1	260
2224	2.4	31.1	London	1	260
2225	2.4	31.1	London	1	260
2226	2.4	31.1	London	1	260
2227	2.4	31.1	London	1	260
2228	2.4	31.1	London	1	260
2229	2.4	31.1	London	1	260
2230	2.4	31.1	London	1	260
2231	2.4	31.1	London	1	260
2232	2.4	31.1	London	1	260
2233	2.4	31.1	London	1	260
2234	2.4	31.1	London	1	260
2235	2.4	31.1	London	1	260
2236	2.4	31.1	London	1	260
2237	2.4	31.1	London	1	260
2238	2.4	31.1	London	1	260
2239	2.4	31.1	London	1	260
2240	2.4	31.1	London	1	260
2241	2.4	31.1	London	1	260
2242	2.4	31.1	London	1	260
2243	2.4	31.1	London	1	260
2244	2.4	31.1	London	1	260
2245	2.4	31.1	London	1	260
2246	2.4	31.1	London	1	260
2247	2.4	31.1	London</		

[illegible][illegible][illegible]

TRADED INDEX SECURITIES						
	Notes	Price	+ or -	52 week	Volume	Yld
		\$/share		high low	'000s	%s
FTSE 100 TRANS						
				open 6472		

Closing mid-prices are shown in pence unless otherwise stated. For FTSE 100 index constituents and reserves marked * in the Trading Volume table on the LSE page, best trade prices at or prior to 4.30pm market close are shown, as these shares are now traded on the Stock Exchange Electronic Trading System ("SETS"). High and low are based on intra-day mid-prices/best trades over a rolling 52 week period.

[illegible][illegible]

FT Free Annual Reports Service
You can obtain the current annual/interim report of any company listed with the **FT**. Please quote the code FT2568. Ring 0181 770 0770 from 24 hours including weekends or Fax 0181 770 3822. Reports may also be ordered via the Internet at <http://www.lbcinc.com>. Reports will be sent the next working day, subject to availability.

★ FT Company Focus / Focus Plus
Comprehensive 10-18 page report available on this company, containing key news stories from the last year, latest survey of City profit forecasts and investment recommendations, 5 year financial and share price performance review, balance sheet and profit and loss data, plus recent Stock Exchange announcements.
Company Focus news 5p
Focus Plus (F and Investors Chronicle news) £10.95.
To order, call 0121 230 4678.
Reports published by Sharefinder.

FT Cityline
Up-to-the-minute share prices are available by telephone from the FT Cityline service. See Monday's share price pages for details.
Calls are charged at 50p per minute at all times.
An internationalist service is available for callers outside the UK on 0044 (0)20 7556 6200. Please consult your financial adviser and verify financial pricing information obtained via FT Cityline before making any investment decision.
To use the service of FT Cityline is subject to FT Cityline terms and conditions - your copy will be sent free on request.
Call 0171 875 4575 for more information on FT Cityline.
The share prices printed on these pages are also available on the internet at <http://www.FT.com>.

:

Copyright © 1998 by International Limited, Goldman, Sachs and Co. and Standard & Poor's. All rights reserved. "FT/SP Aspxes" is a joint trademark of The Financial Times Limited and Standard & Poor's. CONSTITUENT CHANGES

NEW YORK STOCK EXCHANGE PRICES

A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH	BI	BJ	BK	BL	BM	BN	BO	BP	BQ	BR	BS	BT	BU	BV	BW	BX	BY	BZ	CA	CB	CC	CD	CE	CF	CG	CH	CI	CJ	CK	CL	CM	CN	CO	CP	CQ	CR	CS	CT	CU	CV	CW	CX	CY	CZ	DA	DB	DC	DD	DE	DF	DG	DH	DI	DJ	DK	DL	DM	DN	DO	DP	DQ	DR	DS	DT	DU	DV	DW	DX	DY	DZ	EA	EB	EC	ED	EE	EF	EG	EH	EI	EJ	EK	EL	EM	EN	EO	EP	EQ	ER	ES	ET	EU	EV	EW	EX	EY	EZ	FA	FB	FC	FD	FE	FF	FG	FH	FI	FJ	FK	FL	FM	FN	FO	FP	FQ	FR	FS	FT	FU	FV	FW	FX	FY	FZ	GA	GB	GC	GD	GE	GF	GG	GH	GI	GJ	GK	GL	GM	GN	GO	GP	GQ	GR	GS	GT	GU	GV	GW	GX	GY	GZ	HA	HB	HC	HD	HE	HF	HG	HH	HI	HJ	HK	HL	HM	HN	HO	HP	HQ	HR	HS	HT	HU	HV	HW	HX	HY	HZ	IA	IB	IC	ID	IE	IF	IG	IH	II	IJ	IK	IL	IM	IN	IO	IP	IQ	IR	IS	IT	IU	IV	IW	IX	IY	IZ	JA	JB	JC	JD	JE	JF	JG	JH	JI	JJ	JK	JL	JM	JN	JO	JP	JQ	JR	JS	JT	JU	JV	JW	JX	JY	JZ	KA	KB	KC	KD	KE	KF	KG	KH	KI	KJ	KK	KL	KM	KN	KO	KP	KQ	KR	KS	KT	KU	KV	KW	KX	KY	KZ	LA	LB	LC	LD	LE	LF	LG	LH	LI	LJ	LK	LL	LM	LN	LO	LP	LQ	LR	LS	LT	LU	LV	LW	LX	LY	LZ	MA	MB	MC	MD	ME	MF	MG	MH	MI	MJ	MK	ML	MM	MN	MO	MP	MQ	MR	MS	MT	MU	MV	MW	MX	MY	MZ	NA	NB	NC	ND	NE	NF	NG	NH	NI	NJ	NK	NL	NM	NN	NO	NP	NQ	NR	NS	NT	NU	NV	NW	NX	NY	NZ	OA	OB	OC	OD	OE	OF	OG	OH	OI	OJ	OK	OL	OM	ON	OO	OP	OQ	OR	OS	OT	OU	OV	OW	OX	OY	OZ	PA	PB	PC	PD	PE	PF	PG	PH	PI	PJ	PK	PL	PM	PN	PO	PP	PQ	PR	PS	PT	PU	PV	PW	PX	PY	PZ	QA	QB	QC	QD	QE	QF	QG	QH	QI	QJ	QK	QL	QM	QN	QO	QP	QQ	QR	QS	QT	QU	QV	QW	QX	QY	QZ	RA	RB	RC	RD	RE	RF	RG	RH	RI	RJ	RK	RL	RM	RN	RO	RP	RQ	RR	RS	RT	RU	RV	RW	RX	RY	RZ	SA	SB	SC	SD	SE	SF	SG	SH	SI	SJ	SK	SL	SM	SN	SO	SP	SQ	SR	SS	ST	SU	SV	SW	SX	SY	SZ	TA	TB	TC	TD	TE	TF	TG	TH	TI	TJ	TK	TL	TM	TN	TO	TP	TQ	TR	TS	TT	TU	TV	TW	TX	TY	TZ	UA	UB	UC	UD	UE	UF	UG	UH	UI	UJ	UK	UL	UM	UN	UO	UP	UQ	UR	US	UT	UU	UV	UW	UX	UY	UZ	VA	VB	VC	VD	VE	VF	VG	VH	VI	VJ	VK	VL	VM	VN	VO	VP	VQ	VR	VS	VT	VU	VV	VW	VX	VY	VZ	WA	WB	WC	WD	WE	WF	WG	WH	WI	WJ	WK	WL	WM	WN	WO	WP	WQ	WR	WS	WT	WU	WV	WW	WX	WY	WZ	XA	XB	XC	XD	XE	XF	XG	XH	XI	XJ	XK	XL	XM	XN	XO	XP	XQ	XR	XS	XT	XU	XV	XW	XX	XY	XZ	YA	YB	YC	YD	YE	YF	YG	YH	YI	YJ	YK	YL	YM	YN	YO	YP	YQ	YR	YS	YT	YU	YV	YW	YX	YY	YZ	ZA	ZB	ZC	ZD	ZE	ZF	ZG	ZH	ZI	ZJ	ZK	ZL	ZM	ZN	ZO	ZP	ZQ	ZR	ZS	ZT	ZU	ZV	ZW	ZX	ZY	ZZ	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX	AY	AZ	BA	BB	BC	BD	BE	BF	BG	BH	BI	BJ	BK	BL	BM	BN	BO	BP	BQ	BR	BS	BT	BU	BV	BW	BX	BY	BZ	CA	CB	CC	CD	CE	CF	CG	CH	CI	CJ	CK
---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----

BE OUR GUEST.

LUXAIR

Travel in good company.

When you fly with us
Stay in touch -
with your complimentary copy of the

FINANCIAL TIMES
No FT, no comment.

هكذا من اجل

Sales comparison		
Low	High	Low
254.97	3094.01	954.87
Volume : 373,416,570		
MOVERS		
Class price	Day's change	Day's change %
100	+62	+63.3
80.5	+6.35	+10.2
190.5	+17	+3.5
2623	+221	+6.1
130.6	-29.4	-18.4
200	-34.5	-14.9
80	-7.96	-11.7
49.5	-4.5	-8.5
Sales comparison		
Low	High	Low
4556.6	5338.8	586.9
Volume : 864,400,000		
MOVERS		
Class price	Day's change	Day's change %
1227	+17	+16.1
286	+36	+15.6
114	+14	+14.6
42	+5	+13.5
2	-14	-27.3
4	-1	-25
897	-13	-15.9
277	-67	-14.1

Est. vol.	Open Int.
7,622	24,056
807	1,758
8,417	17,235
13	423

	Yield	PE
98	0.58	11.4
17 G	1.15	37
7	na	na
99 98	2.66	13.1
99	na	na
97 98	2.8	12.7
1997 na	2.81	13
7	2.26	22.1
7	na	na
1	1.85	28.4
7	1.18	23
7	1.39	22.3
1997	6.11	10.3
7	1.63	20.7
97	na	na
1997	na	na
97	na	na
97	na	na
7	na	na
7	na	na
98	na	na
98	na	na

1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 2680, 26

[illegible]

Recovery may prove a false dawn

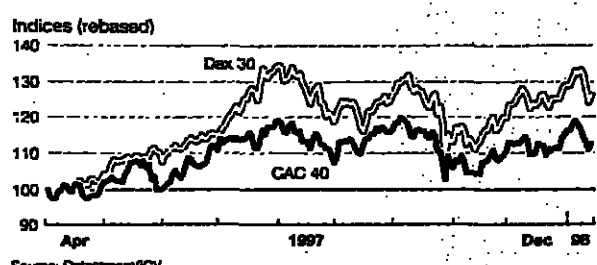
WORLD OVERVIEW

A measure of equanimity returned to equity markets yesterday as investors decided Monday's Peregrine-inspired crashes, particularly in Asia, were overdone, writes Michael Morgan.

Wall Street also played a supportive role as its overnight rally brought back a measure of confidence after the 4 per cent tumble seen during the final two trading sessions of last week.

In Asia, Monday's big losers were among yesterday's winners. Hong Kong and Singapore both recouped more than 7 per cent. Jakarta did even better with a 9

Franco-German equities



Source: Datastream/ICV

per cent rebound as comments by visiting IMF officials and Lawrence Summers, the US deputy treasury secretary, raised hopes that the Indonesian government would imple-

ment IMF reforms and, perhaps, additional measures to shore up the economy. In Europe, Frankfurt made an enthusiastic start to the day but was subsequently unable to maintain the pace.

Reports that several of the leading German banks had rescheduled loans to Asian countries were seen as positive by the market. Paris did rather better as the recovery seen in Asia and on Wall Street unlocked the door for the return of foreign investors, conspicuous by their absence recently.

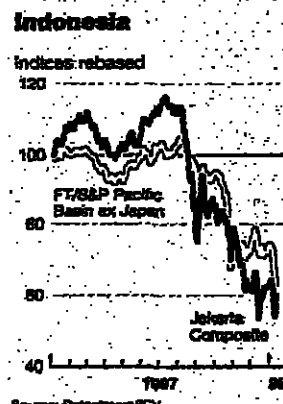
However, in spite of the better tone, many analysts remained cautious, warning that the day's developments might prove no more than a false dawn. Strategists at an investment conference in Germany were even more downbeat. They warned investors to steer clear of Asian markets for the time

being. Instead they recommended a substantial weighting in Europe, but only with the caveat that this was not the right time to enter new market positions.

Meanwhile, a new survey suggests that fund managers were already adopting an increasingly negative view of emerging markets during the final quarter of last year. The survey for Burscon-Masteller, the communications consultancy, found that only half of fund managers were positive towards global emerging markets, compared with 80 per cent in the third quarter, while 35 per cent were negative, up from 20 per cent.

Jakarta rises 9% on IMF hopes

Shares rose strongly in Jakarta as investors decided the government was likely to stand by its commitment to implement IMF reforms and might also implement additional measures to shore up the economy. The composite index rose 31.9 or 9.1 per cent to 382.14, encouraged by positive statements from senior IMF officials who have been



Source: Datastream/ICV

in talks with the government over the past two days.

Since the close on Friday the index has now risen almost 12 per cent on improving investor sentiment. Last week, it lost 17 per cent over concerns about the reform process and political instability.

Investors derived further encouragement from the relative stability of the rupiah in the currency markets, which dealers said were likely to remain quiet ahead of Thursday's announcement by the government of the outcome of its IMF talks.

Investors are hoping that Marle Muhammad, finance minister, will choose this moment to announce measures to boost confidence in the country's economy.

Shares rose across the board, but the biggest gains were seen in the largest, most liquid stocks. Telkom, the telecoms utility, gained Rp450, or 16.2 per cent, to Rp3,225.

Written and edited by Michael Morgan, Jeffrey Brown, Jonathan Ford and Peter Hall.

US equities continue to move higher

AMERICAS

US stocks extended Monday's rally in midsession trading, continuing their recovery after last week's deep sell-off, writes John Labadie in New York.

Investors returned to many recently battered sectors, including computer-related companies and financials, sending all the market's main indices higher. By 12.30 the Dow Jones Industrial Average had climbed 39.86 at 7,857.04. The broader Standard & Poor's 500 index gained 7.33 to 946.54.

"The tech sector is far and away leading the pack here, and unlike yesterday we have some broadening out," said Bill Meehan, chief market analyst at Cantor Fitzgerald in Connecticut.

As technology stocks rose, the Nasdaq composite index surged 23.34 or 1.6 per cent to 1,530.92. Small company shares also joined in, as the Russell 2,000 index rose more than 1 per cent.

Semiconductor chip makers surged in anticipation of Intel's quarterly report, due later in the day. Micron Technology leapt nearly 10 per cent or \$2 1/2 to \$31. Motorola, which reported slightly lower than expected earnings late on Monday, rose 3 1/2 to \$55.

Among the Dow stocks, Travelers Group surged 3 1/2 or more than 5 per cent to \$49 1/2 and AT&T rose 3 1/2 to \$84 1/2.

As stock markets around the world recovered yesterday, US Treasury bond prices eased, especially among shorter-term issues.

By early afternoon the benchmark long bond had fallen 1/8 at 105 1/2, sending the yield higher at 5.714 per cent.

Shares of Gillette were down 3/8 to \$100 1/4 on a report that Kohlberg Kravis Roberts was considering a sale of shares.

TORONTO was firm at midsession, playing catch-up after New York's late rally on Monday. The TSE-300 composite index rose 70.44 or 1.1 per cent to 6,310.40 in volume of more than 34m shares.

The gold and precious minerals sector traded 1.9 per cent higher in morning business while the heavily weighted financial services sector also boosted the market, gaining almost 1.4 per cent.

Diamondworks picked up 10 cents at C\$1.40 as the company said that it hoped to more than double its total production of alluvial diamonds in Angola by the end of the year.

Financials lead strong rally in Amsterdam

EUROPE

Dutch equities were among the strongest in Europe yesterday. AMSTERDAM regained virtually all of Monday's losses in brisk trade, closing just short of its session-high, with the AEX index up 19.59 or 2.2 per cent at 911.54.

The dollar reasserted itself in the foreign exchanges and volume moved up a gear, partly on the improved tone worldwide but largely as a result of follow-through business from the previous day when trading was brought to an early halt by technical problems.

Financials were in the van of the rally with Aegion jumping F18.90 or 8.7 per cent to F193.40 and ABN AMRO adding 70 cents at F139.40 in 6.8m shares traded. Internationals were also in demand, in line with the better trend on Wall Street. Philips rose F12.20 to F116.20.

Among publishers, there was said to be switching out of Elsevier into VNU, which jumped F13.60 or 6.8 per cent to F155.40.

FRANKFURT closed significantly short of its best levels, with the Xetra Dax ending a bare 16.06 ahead at 4,150.01 at the close of electronic trading. The best of the day was 4,208.48.

Banks, which were among the heavier casualties, were active amid talk of some institutions teeing up plans for a rescheduling of Asian lending. Deutsche Bank added DM1.20 at DM31.20.

Software leader SAP rose DM4.70 to DM57.70 after Monday's announcement of upbeat expansion plans.

Cyclical came in for most of the day's selling. Preussag fell DM7.20 to DM537.80, Linde DM8.90 to DM1,066 and MAN DM1.15 to DM505.15. Deutsche Telekom was also weak, slipping DM1.10 at DM31.20.

PARIS crept back above the 2,900-point level. Volume was dull by recent standards, but the CAC 40 index closed 40.39 higher at 2,902.93 after touching a session-high of 2,914.60.

Motor-related stocks threw up some interesting performances with Michelin bounding ahead but Valeo, which rose against the trend on Monday, sliding lower with equal velocity.

Michelin was caught in talk of a new plant following a French press report that suggested both additional capacity and new tyre technology. The shares added FF16 at FF289.80. Valeo came off FF19 at FF401.

ZURICH rebounded although many investors remained cautious and the SMI index recouped 107.2 or 1.8 per cent to 6,183.9.

Insurers, hard hit on Monday, were among the best performers. Zurich Group climbed SF43 to SF683 as one broker put out a price target of SF650 within 12 months. Swiss Re rose SF72 to SF72.787.

Asia-related stocks, such as the pharmaceuticals, were also in demand. Roche certificates rose SF170 to SF141.20 while Novartis added SF50 to SF23.90.

MILAN ended off its session-highs with the Mibtel index closing 226 better at 17,858, having touched 18,102 earlier in the day.

Telecom Italia rose L344 to L12,435, helped by the appointment of Gian Mario Rossignolo as chairman. Local broker Euromobiliare said the stock was catching up after having lagged behind the market and could reach L14,000 in the short term.

Telecom Italia Mobile rose L49 to L4.281, helped by a Morgan Stanley upgrade.

Olivetti gained L97 to L1,890 on news that it will launch a long-awaited capital increase on Monday.

FTSE Actuaries Share Indices

January 13

Index	Value	% change	YTD %	Vol	Div
FTSE 100	2,902.93	+1.48	+14.42	2.28	0.00
FTSE 250	2,970.72	+1.53	+14.32	-	-

FTSE Europe 300

Index	Value	% change	YTD %	Vol	Div
300 UK	997.58	+1.94	+18.95	3.16	0.00
300 EU	960.82	+1.22	+11.84	1.74	0.00
300 Europe	959.12	+1.24	+11.74	1.86	0.00
300 Ex-Euro	1,007.74	+1.63	+16.29	2.48	0.00

FTSE Europe 300 Economic Sectors

Sector	Value	% change	YTD %	Vol	Div
Resources	808.04	+2.29	+20.09	3.05	0.00
General Industries	886.75	+0.49	+13.32	2.18	0.00
Consumer Goods	901.32	+1.71	+16.69	1.84	0.00
Services	963.32	+1.26	+12.25	2.29	0.00
Utilities	1,067.82	+1.82	+17.01	2.22	0.00
Financials	1,055.48	+1.74	+18.07	2.18	0.00

Source: FTSE Actuaries. More information on <http://www.ftse.com>. FTSE and "Footsie" are registered trademarks of the London Stock Exchange and The Financial Times. "Footsie" is a registered trademark of the London Stock Exchange. FTSE Europe indices are compiled by FTSE International. © FTSE International Limited 1998. All rights reserved.

Mexico falls off highs

MEXICO CITY opened brightly but then came off its highs, tracking Wall Street. By midsession, the IPC index was 23.24 higher at 4,710.13, having been as much as 66.35 higher.

Concerns about the US fourth-quarter earnings season, now under way, kept eyes trained on New York, traders said. Asia's crisis is expected to have an impact on US companies.

SAO PAULO gained almost 3 per cent in morning trade, buoyed by recoveries in Asia and a positive start on Wall Street.

At the midway point the Bovespa index was 271 better at 9,498. Telecoms utility Telebrás gained R\$3.60 to R\$19.60.

BUEENOS AIRES rose in line with its neighbours. At midsession, the Merval index had risen 21.51 to 601.32.

S Africa golds climb 3.2%

Johannesburg went along with the global rebound although it failed to hold on to the day's best levels. Nonetheless, the overall index finished 95.0 or 1.7 per cent higher at 5,691.6 while industrials rose 142.4 or 2.1 per cent at 8,657.5. Golds did even better with a

rise of 22.3 or 3.2 per cent at 719.7.

Gencor lost 4.2 per cent at R6.90 as investors switched to futures in an arbitrage trade. Gold Fields firmed 0.7 per cent to R68.50 as it and Gencor said their shareholders had approved their merger plan.

Hong Kong bounces back 7%

ASIA PACIFIC

HONG KONG bounced back after Monday's sell-off on the view that the market's reaction to the Peregrine crisis had been overdone. The Hang Seng Index wiped out much of Monday's hefty losses, adding 598.94 or 7.4 per cent to end at 8,730.00.

Softer local interbank rates and Wall Street's overnight gains lent support, as did the more positive performance elsewhere in the region. Even the government's first 1998 land auction, which failed to live up to expectations, failed to dent the enthusiasm.

Index heavyweight HSBC Holdings was in the forefront, rising HK\$9 to HK\$167.50 in spite of news that Moody's, the US credit ratings agency, might cut the bank's short-term ratings.

CLP Holdings added HK\$4.40 to HK\$38.20 after Moody's said it may cut the company's Prime-1 short-term foreign currency rating.

Among the most heavily traded issues, Hong Kong Telecom gained HK\$1.80 to HK\$14.45 and Cheung Kong

closed HK\$2.50 higher at HK\$36.10. Sun Hung Kai Properties firmed HK\$3.10 to HK\$36.20.

TOKYO regained some lost ground, although trading stayed nervous. The Nikkei 225 average gained 91.50 to 14,755.94 after moving between 14,546.25 and 14,900.90, writes Michiko Nakamoto in Tokyo.

CHANGES ON THE DAY

% change

Index	% change
Jakarta	+9.1
Singapore	+7.7
Hong Kong	+7.4
Kuala Lumpur	+5.5
Manila	+3.8
Bangkok	+2.9
Taipei	+1.9
Seoul	+1.7
Sydney	+0.9
Tokyo	+0.6
Wellington	+0.1

While an absence of negative news helped to maintain nerves, the consensus was the upturn represented a reshuffling of portfolios rather than a return of confidence.

Stability in other Asian markets and the rise on Wall Street were helpful. But buying of international blue-chip issues by public fund

managers was countered by profit-taking by foreign investors.

Advances outpaced declines by 588 to 486 with 181 issues remaining flat. Turnover improved to about 400m shares compared with 318.43m on Monday. The Topix index, which covers all first section issues, inched up 1.01 to 1,121.62.

Attention was drawn to blue-chip issues which tend to be favoured by the more conservative public fund managers.

TDK, which makes storage equipment like audio tapes and floppy discs, was up Y100 to Y9,000 while Fanuc, maker of factory robots, climbed Y100 to Y4,700.

Nikon, maker of cameras and semiconductor manufacturing equipment, rose Y20 to Y1,300.

Among other blue-chip companies, Bridgestone rose Y90 to Y2,970 and Fuji Photo Film Y100 to Y5,100.

There was a widespread belief among traders that yesterday's gains could prove short-lived. The Nikkei 225 is still expected to test its recent low point of 14,463.41. In Osaka, the better sentiment in Tokyo failed

to materialise. The OSE average declined 18.28 to 14,463.41 - the seventh fall in the past seven trading days - amid directionless trading. Volume was sluggish at 21.8m shares.

SINGAPORE rallied strongly after a six-day decline of more than 30 per cent. Property stocks led the upturn with the sector gaining 13 per cent. The Straits Times index ended up 23.05 or 7.7 per cent at 1,756.52.

Along with regional currencies generally, the Singapore dollar bounced in the foreign exchanges and sparked steady buying of equities.

Bank mergers were a strong rumour following the news that Tat Lee and Koppel were to link Overseas Union rose 34 cents to S\$3.98 and OCBC gained 80 cents to S\$8.05.

KUALA LUMPUR shared in the recovery for Asian markets but volume stayed weak. The ringgit rallied against the dollar and the composite index closed up 26.32 or 5.5 per cent at 503.88.

Dealers said buyers were thin on the ground with a technical rebound supplying the main driving force.

EMERGING MARKET FOCUS

Pakistan slowed by internal strife

Pakistan's share prices rose almost 2 per cent yesterday, halting a week-long trend of falls. The KSE-100 index closed at 1531.96, up 29.73 on the day.

However, the index was still more than 200 points, or roughly 12 per cent, below where it stood when trading began this month.

Economists attributed yesterday's recovery mainly to short-covering. They said the underlying trend would remain weak, driven by woe over Asia, Pakistan's weak economic outlook, and concerns over the country's internal security conditions.

Before yesterday's recovery, share prices fell badly over two consecutive days, mainly triggered by far eastern volatility. Pakistani analysts say large-scale devaluation across Asia would eventually force Pakistan to follow with a devaluation of its rupee, in order to make its exports more competitive.

The prospect of a devaluation has further subdued the market's short-term outlook as investors wait for the exchange rate change to take effect before converting their foreign currency holdings in to local currency.

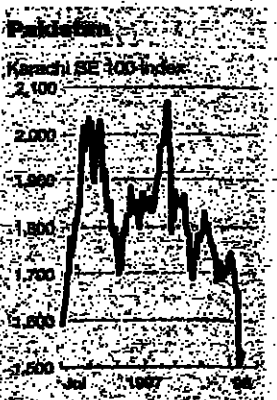
Pakistan's liberal foreign exchange laws allow locals to deposit foreign exchange at bank accounts across the country without any restrictions. It is therefore convenient for market investors to swap local currency for foreign exchange.

Some analysts said the weak sentiment has also been driven by worries over the government's handling of the economy.

They add that a sharp fall in Pakistan's international trade deficit in November does not necessarily reflect an improvement in the economy's outlook.

The deficit fell from \$11m in October to \$7m, down from \$300m during the same month (November) a year before.

Farhan Bokhari



Source: Datastream/ICV

1
AMEX
Behind the game?

2
HOGG R
Slow to turn?

3
CARLSON WL
Off the pace?

4
PORTMAN
In control of play

Any doubts about selection?

As all canny travel managers know, sometimes the easy route isn't the best one. Selecting a big name to keep things good and tight sounds like a simple and straight forward choice, doesn't it? But what happens when they fail to live up to their promise? When they just don't seem to understand exactly what you need? Your decision can quickly land you in some trouble.

Portman are No 4. We're different. And we're good. This means that today more and more companies are putting our name first on the sheet when it comes to choosing an effective travel management service.

We enjoy being at the centre of things when controlling our clients' travel spend. As the UK's largest independent, we are used to having a strong influence with all the major travel carriers. And our distribution is rightly praised for its nationwide network of offices and global strength from over

4,000 locations worldwide. Most importantly, we possess the attitude and approach that ensures we score where others don't.

How many times have so-called 'big signings' failed to perform? Exactly. Perhaps it's time to select the only player you can consistently take on the rest - and beat them.

Pick the right team. Speak to Portman. Call Lesley or Brian on 0800 731 1627. E-mail: icallines@portmantravel.co.uk or blawler@portmantravel.co.uk

PORTMAN
In a league of our own